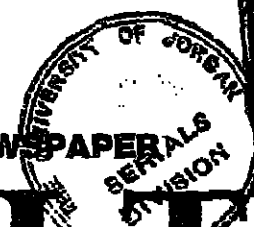
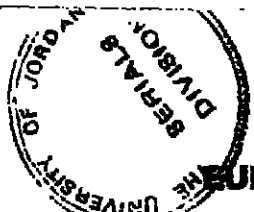


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EUROPE'S BUSINESS NEWS PAPER

## FINANCIAL TIMES

GERMANY

Treuband sell-off gains momentum

Page 6

Monday July 1 1991

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World News Business Summary

## New York in eleventh-hour bid to rescue budget plan

New York City's mayor David Dinkins was engaged in a hectic 11th-hour round of negotiations to secure a balanced budget by a deadline of midnight last night. Page 16

FT man deported  
William Keeling, the Financial Times correspondent in Lagos, was deported following Nigerian government criticism of his report on the country's oil export earnings. Page 16; Acid test, Page 5

Polish purge sought  
President Lech Walesa's supporters called for a thorough purge of former communists from the Polish state administration and for power in the country to be concentrated in the presidency.

Fire kills 32 miners  
At least 32 Soviet miners died at a pit in the Dniepropetrovsk region of eastern Ukraine when a conveyor belt caught fire 1.150ft underground.

Havel halts pact's end  
Czechoslovak President Vaclav Havel said the dissolution of the Warsaw Pact, expected to be formally announced in Prague today, was a step towards a new order in Europe.

Clashes in Algiers  
At least two people were killed and three wounded in clashes between police and Muslim fundamentalists in Algiers, eyewitnesses said. Heavy gunfire shook the city. Page 5

Japanese visit off  
Pakistani prime minister Nawaz Sharif called off an important tour of Japan due to start today, instead ordering an emergency cabinet meeting on rising crime at home.

Migrants beat deadline  
Israel rushed more than 2,000 Soviet Jews into the country in one day to beat new Soviet travel regulations it fears will slow the rate of the biggest migration to Israel since the early 1990s. Page 5

Payout for Soviet jobs  
The Soviet Union today begins giving unemployment benefit to millions of people, burying for good the 60-year-old maxim that he who does not work does not eat. Page 6

Setback for Haughey  
The Fianna Fail party led by Irish premier Charles Haughey suffered serious setbacks in local elections. Left-wing and independent parties made strong gains. Page 6

Lebanese civilians flee  
Thousands of civilians fled south Lebanon, fearing all-out war when Lebanese troops move into Palestinian guerrilla strongholds this week.

Kidnappers' promise  
A Kashmiri militant group said it would release an Israeli it kidnapped three days ago in Indian-ruled Kashmir if the UN will collect him.

Canadian link with Hanoi  
Canada will open its first diplomatic office in Hanoi this month. A Canadian spokesman said Canada was the fifth largest investor in Vietnam.

Stateless quit Kuwait  
Hundreds of stateless Arabs are fleeing to Iraq, preferring to risk jail or death at the hands of Saddam Hussein rather than stay in Kuwait.

Ugandan offer to Asians  
Uganda's interim parliament, the National Resistance Council, has said that 60,000 Asians expelled by dictator Idi Amin in 1972 have the right to return and reclaim their property.

Drug smugglers hanged  
Ten heroin smugglers, including an Afghan, were hanged in north eastern Iran.

## Germany acts over growing cost of unity

Prices, taxes and unemployment in Germany will rise sharply as a result of a series of economic measures introduced today. The package underlines the growing post-unity financial and political pressures on the Bonn government, with Chancellor Helmut Kohl facing the threat of potential labour unrest in east Germany and higher interest rates. Page 16

EUROPEAN Monetary System  
The Danish krone replaced the French franc as the weakest member of the European exchange rate mechanism. The highest placed Spanish peseta was well below its ERM ceiling, however, keeping pressure off the system. Sterling traded steadily, remaining the third weakest currency.

EMS June 28, 1991

GRD



The chart shows the member currencies of the exchange rate mechanism measured against the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the EMS narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. Sterling and the Spanish peseta operate with 6 per cent fluctuation bands.

LONDON'S International Stock Exchange is planning a new method for trading the shares of three-quarters of all listed companies by scrapping the competing market-maker system and replacing it with a series of monopolistic sole traders. It is modelled on the "specialist" system used by the New York Stock Exchange. Page 16

INTEL, the leading manufacturer of computer microprocessors chips, is the subject of an anti-trust investigation by the US Federal Trade Commission. Page 17

TRADE TALKS: The US warned the European Community that it would concentrate on completing its planned free trade pact with Canada and Mexico unless there was sufficient progress in the Uruguay Round of trade liberalisation talks by the end of next month. Page 6

INTERNATIONAL BONDS: The first six months of this year have been the most profitable for intermediaries in the Eurobond market since mid-1986, according to bankers. The volume of new issues grew 50 per cent from just under \$80bn in the first six months of 1990 to \$121bn so far this year. Page 21

AIR New Zealand suffered a NZ\$19.4m (US\$11.1b) loss for the 12 months to March 31, against a profit of NZ\$100.1m last year. It will raise NZ\$140m through a one-for-two rights issue. Page 19

CEA, Australian resources group, predicted a profits fall of at least 30 per cent, or A\$165m (US\$126.5m), for 1991 compared with last year's A\$472m net profit. Page 19

## UN team goes to Iraq as US hints at military action

By Lionel Barberin Washington

A TEAM of senior United Nations envoys arrived in Baghdad yesterday carrying an ultimatum to Iraq to open its suspected nuclear weapons sites to international inspection.

The success or failure of the UN mission is likely to determine whether President Bush moves ahead with plans to launch bombing raids to destroy Iraq's remaining nuclear capability.

Mr Bush believes that existing UN cease-fire resolutions offer sufficient authority for the use of force against Iraq, and some senior US officials are believed to be pressing for air-strikes if President Saddam Hussein continues

to defy the UN inspection teams.

The crisis erupted last Friday after Iraqi soldiers fired shots in the air as UN inspectors filmed a truck convoy suspected of ferrying nuclear processing equipment out of an Iraqi military installation near Baghdad.

The UN team is headed by Mr Hans Blix, director general of the International Atomic Energy Authority, Mr Yasushi Akashi, UN under secretary-general, and Mr Rolf Ekeus, chairman of the UN special commission overseeing the inspection and destruction of Iraq's weapons arsenal.

Initial signs from Baghdad suggest that the Iraqi govern-

ment intends to defuse the confrontation. A newspaper run by President Saddam Hussein's son, Uday, blamed "chaotic" administration within Iraq for blocking the UN team.

The Bush administration has used the strongest language since the Gulf war to express its anger over Baghdad's defiance of the UN inspectors and its efforts to conceal material relating to its nuclear programme.

Mr Bush, who is on holiday at his summer retreat in Kennebunkport, Maine, accused Mr Saddam of "cheating and lying and hiding" regarding the nuclear weapons inspections.

"He must comply with the

UN resolutions," he told reporters.

Speaking on television, Mr Lawrence Eagleburger, deputy secretary of state, said that the US would have to "solve this issue one way or another".

Iraq was hiding its nuclear capability, he said. "It's as simple as that."

However, Mr Eagleburger voiced confidence that the crisis would not lead to a renewed outbreak of hostilities between Iraq and the US-led coalition.

"I would assume, frankly, that they will be able to resolve this peacefully, because I cannot think the Iraqis will be so stupid as to think they can get away with this for very long."

Even if the present crisis is

resolved, US officials remain concerned about the advanced state of Iraq's nuclear programme - which was supposed to have been destroyed by allied bombing raids during the Gulf war.

US intelligence, working with information provided by an Iraqi nuclear scientist who defected last month, has discovered that Iraq is using Second World War vintage enrichment technology in its nuclear weapons programme.

This old technology could allow Iraq to deliver a crude nuclear device within a much shorter time than the five or so years which it was estimated to need before the Gulf war.

Mr Paul Leventhal, president

of the Nuclear Control Institute, a Washington-based research organisation, said last week that Iraq was able to acquire some 25 machines - called cyclotron machines - to produce a few kilograms of bomb grade fuel a year.

The UN team in Baghdad is trying to track down these machines which inspectors believe were moved from the Abu Ghraib military complex west of Baghdad to an installation at Fallujah nearby.

Even if these machines are destroyed, questions remain on how to deal with the enriched uranium which Iraq is believed to have produced secretly, not least because it has a very long half-life.

## Rebel republics refuse to renounce declarations of independence

## Yugoslavia faces civil war

By Judy Dempsey in Ljubljana and Laura Silber in Belgrade, David Buchan in Brussels

YUGOSLAV politicians and European Community foreign ministers sought a new agreement to prevent the country sliding into civil war last night after the Slovenian parliament refused to halt moves to sever ties with the multi-ethnic federation.

Mr Hans-Dietrich Genscher, the German foreign minister, said on Sunday he would go to Yugoslavia today to help to find a diplomatic solution to the crisis.

Mr Genscher said he was going to Yugoslavia in his capacity as foreign minister of Germany and as chairman of the recently created CSCE (Conference on Security and Co-operation in Europe) crisis mechanism body.

A meeting of the CSCE crisis committee could take place in Prague as early as Wednesday, the foreign ministry said.

Mr Genscher said he would visit Belgrade and the Slovenian capital of Ljubljana independently of an EC peace mission which went to Yugoslavia on Sunday night.

Mr Ante Markovic, the Federal prime minister, also flew from Belgrade to Ljubljana to talk with Slovenia's secessionist President Milan Kucan to avert "a catastrophe and total civil, inter-ethnic war," a government statement said.

Forty people have been reported killed in fighting between federal troops and Slovenia's territorial defence units since the Federal army entered Slovenia on Wednesday night.

Neighbouring Croatia, Yugoslavia's second largest republic which declared independence with Slovenia on Tuesday,

denounced the army's action against Slovenia.

In Ljubljana, Slovenian deputies gathered in the cellar of the darkened parliament building for fear of air raids. In the streets, armed defence units threw up scores of barricades and three people were killed in sporadic shooting.

The parliament called for international EC observers to be sent to Slovenia. Prime Minister Jozsef Pinter told reporters the government had received threats of an attack on Ljubljana.

The EC and neighbouring Austria launched their last-minute bids to prevent the

Serb leader may gain from turmoil.....Page 2  
Feuding neighbours.....Page 3  
Hardline generals fail to cow Slovenia.....Page 3  
Editorial.....Page 14

Yugoslav federation breaking up in bloodshed, as air raid sirens wailed over the tense Slovenian capital of Ljubljana last night.

The talks of foreign ministers from the European Community arrived in Belgrade in the hope of seeking firm assurances from the army that it would cease its military activities in Slovenia.

The foreign ministers of Luxembourg, Italy and the Netherlands decided to return to neighbouring Croatia, Yugoslavia's second largest republic which declared independence with Slovenia on Tuesday,

bidding by the terms of Friday night's abortive compromise proposals.

On their first mediation trip, the EC ministers brought together leaders of the federal government and of the two separatist republics of Croatia and Slovenia, and got their agreement to a ceasefire, a three month moratorium by the republics on their declarations of independence and a return to normal constitutional order.

But, after the Slovene parliament appeared to partially repudiate the agreement, the crisis re-erupted. The rebel government, confident it had won the propaganda war, said it would not renounce its declaration of independence.

The EC presidency, meanwhile, warned that "if there is no positive response to our demands, we will ask our Community partners to freeze aid and to delay negotiations on any new association agreements between Yugoslavia and the EC".

The EC has promised nearly \$1bn of its own aid to Yugoslavia, and the Community has additional leverage because it runs a larger package of 3.6bn aid pledged to Yugoslavia by the Group of 24 western aid donors.

Slovenia and Croatia declared their independence last Tuesday night, a move which prompted the Yugoslav army into taking control of Slovenia's external borders.

Officials from Zagreb, the capital of Croatia, said last night that its government would not renounce the independence declaration.

The parliament stated that "the republic of Slovenia insists on the adopted independence documents and charges



On alert: A Slovene soldier at Ljubljana airport

## Slovenes driven by dream of Europe

By Judy Dempsey

"It will never be the same again," said Mr Rudi Jugovar. He and four colleagues were standing at a quiet mountain pass not far from the Austrian border. The road was blocked by trees felled by Slovenia's territorial defence units (TDU).

Mr Jugovar, recruited into the TDU last week, said he did not think he would be returning to his job as a clerk for some time. "We have received no order to return to base," he said. Mr Jugovar believes the action by the federal army "has burned all its bridges with Slovenia. It would be a tragedy for us if we dared renounce our independence. We will go it alone to Europe, even if the west does not recognise us."

These were sentiments expressed by many Slovenes yesterday, as the federal army waged a war of nerves against this small Alpine republic of 2m people. Their dogged determination to implement their declaration of independence is now the driving force which steers the Slovene government.

During an emotional meeting of the parliament which lasted into the early hours of yesterday morning, interrupted by gunfire and threats by the federal army to bomb Ljubljana, it issued a statement which defied the federal government - and western governments.

The parliament stated that "the republic of Slovenia insists on the adopted independence documents and charges

Continued on Page 16

## New Emu formula may clear the way for British approval

By Philip Stephens and David Buchan in Luxembourg

A NEW formula allowing Britain to postpone a final decision on whether to join a single currency appears set to clear one of the last remaining obstacles to a treaty on European economic and monetary union at the end of this year.

The formula, which attracted wide support at the European summit in Luxembourg, avoids a key weakness of a similar plan tabled earlier this year by Mr Jacques Delors, the European Commission president.

It should assuage also the concerns of countries such as Italy and Spain that more advanced northern states might seek to "lock them out" of an eventual move to a single currency.

Under the new proposal, the Emu treaty would contain three safeguard clauses which would come into effect once governments were ready to move to the final stage of monetary union.

● No country could prevent its partners from establishing a single currency if they had met

certain criteria for the convergence of their economic performance.

● No country which had met those criteria could be excluded.

● No country could be compelled to join.

The third element would meet the demand of Mr John Major, the British prime minister, that any changes to the Treaty of Rome must not result in the imposition of a single currency without a separate decision by the British parliament. But unlike the earlier proposal of Mr Delors it would avoid an explicit recognition - embarrassing to Mr Major - that Britain might lag behind by any experience over the years.

Senior British officials said yesterday that the summit had not agreed the plan, but they added that it had "considerable" attractions. It will now be discussed in detail at the intergovernmental conference on Emu before its expected inclusion in the final treaty.

Mr Major cut another knot

when he indicated he would accept a timetable for Emu in return for an agreement that any dates were subordinate to success by governments achieving economic convergence.

In its formal conclusions, the lacklustre Luxembourg gathering did little to advance the tortuous negotiations on further integration.

There was a consensus among the 12 leaders, however, that on Emu at least the way now seems clear for a formal accord at the Maastricht summit in December.

President Mitterrand said he found nothing surprising in the absence of a more substantial outcome, saying that "going by my experience over the years, agreement will only be reached in the last five minutes" before Maastricht.

Others were more emphatically upbeat, including Mr Delors and Chancellor Helmut Kohl, who said: "The climate was extraordinarily good."

Summit details, Page 4

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Lord Sainsbury (left) and his cousin David, who run Britain's largest food retailer, are temperamentally very different but share a business philosophy which combines deep respect for tradition with a restless appetite for change. Page 32

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Developments in London's Docklands: see Thursday's survey, details right.

## CRISIS IN YUGOSLAVIA

Brussels may have rushed into a crisis it has little hope of shaping

## EC dashes into its own backyard

IT SEEMED at one point that the European Community could make "sweet reason and all-night meetings" (Sir Leon Brittan's description of how the EC moves forward) work in its eastern backyard.

The peace package pulled together by the troika of EC foreign ministers and the presidents of the rebel republics of Slovenia and Croatia might have represented an EC coup - EC firmness snuffing out the Balkan powder-keg, historic breakthrough for embryonic common foreign and security policy (failure to get act together over Gulf crisis now pre-history). "This is the hour of Europe, not the hour of the Americans," Mr Jacques Pöös, foreign minister of Luxembourg, which surrenders the EC presidency today, said too grandly to avoid surrendering a hostage to fortune as well. "If the Yugoslavs want to enter the Europe of the 20th century, they have to follow our advice," Mr Pöös warned.

But throughout the exercise there was an air of implausibility about the EC achievement. In the short term, the EC has acted decisively, and assessed by Saturday morning, as Mr Gianni de Michelis, the flamboyant Italian foreign minister, put it in Zagreb, to have suc-

ceeded in "de-escalating the Yugoslav crisis". But neither he, nor anyone else party to the fragile agreement, would be drawn on the mid-term. Mr Pöös said: "We know we cannot resolve the problems of Yugoslavia in one night."

**The EC is venturing into an historically intractable region, David Gardner writes from Luxembourg**

Mr Milan Kucan, president of Slovenia, almost mute with rage after the pounding his republic took from Yugoslav air force jets throughout Friday, said: "We are very, very nervous."

Though later on Saturday he backed suspending implementation of the independence Slovenia and Croatia declared last Tuesday, within 24 hours he was overruled by his parliament. The mid-term had got under way almost immediately. Yet even before these developments, there were visible strands to the sense of implausibility. Yugoslavs transact most of their political

business in all-night meetings. But as for sweet reason, they simultaneously manage to keep eight or nine irrational ethnic and nationalist conflicts simmering. EC methods could take time to catch on.

The EC is venturing into an historically intractable region. From the Romans to the Habsburgs, multi-nation states erected in the east and centre of Europe have tumbled. Communism froze the pattern but was built on the same national/ethnic fault lines which have emerged with a vengeance post-Cold War. Nowhere more immediately than in Yugoslavia. Unsurprisingly therefore, the jumble of images thrown up by the EC's diplomatic dash never quite seemed to gel.

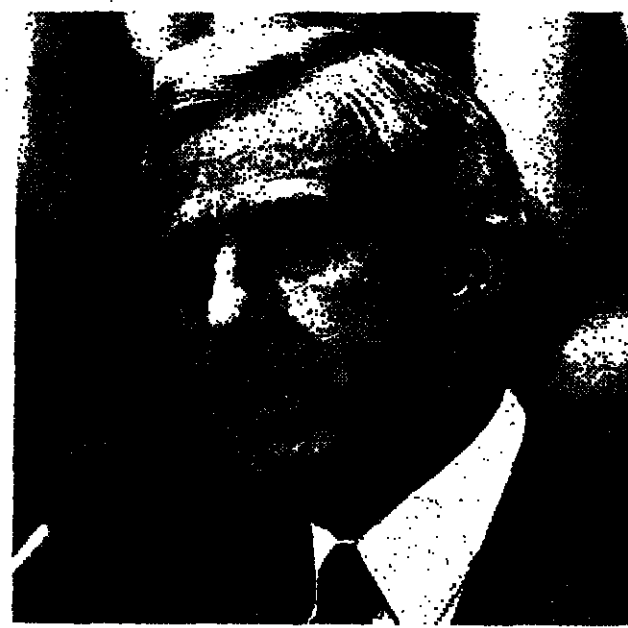
Nonetheless, the EC's interim peace formula was probably the best chance of getting talks started on Yugoslavia's future. Arguably, the EC, as well as the US, was wrong to insist that Yugoslavia must retain the federal structure it had until last Tuesday. The Austrians, and some of the Brussels diplomats involved in the European Political Co-operation mechanism the EC now uses in lieu of a common foreign policy, argue that this was to write a blank

cheque for the Serbs and actually helped precipitate the break-up of Yugoslavia.

The EC's threat to withdraw over \$1bn (\$800m) in soft credits and grants, and possibly over \$3bn more under the Group of 24 programme for eastern Europe which the Community co-ordinates, seems to have been an inadequate weapon to bludgeon the feuding parties into serious negotiations. As a policy instrument, external aid - administered by the European Commission - is only loosely connected to foreign policies occasionally agreed in common by the 12.

Yet, the 12 leaders in Luxembourg reacted as one, when the Slovenes and the federal authorities appealed to the Community for help in mediation. But they were not so clear-headed as to avoid the impression that the EC was being sucked into a crisis it had little hope of shaping.

Public and private remarks differed. Mr John Major, the UK prime minister, for instance, said at lunch-time on Friday that he thought "the first prize is to hold the Yugoslav federation together." Inside the summit meeting, however, he had earlier said that it had to be recognised that it was probably no longer



Pöös: "This is the hour of Europe, not of the US"

possible to hold Yugoslavia together, and that public opinion was likely to back the Slovenes. Cynics would, and did, add that a pattern was emerging whereby European summits now set aside trying to disentangle the knotty questions of monetary and political union to devote themselves to international fire-fighting.

"Is there anything to suggest the Yugoslav mission would have taken place if there hadn't been a summit going on?" Mr Jacques Santer, Luxembourg prime minister, was asked. "That's quite a question," the outgoing EC president replied. The answer is probably, yes, but that the chances of this or any future shuttle would be improved if the 12 had a more integrated way of arriving at a common stance on foreign and security policy issues. Whether it will get one will be the business of the December summit in Maastricht to decide.

Editorial comment, Page 14

## Serbian leader poised to gain from turmoil

THE fate of Yugoslavia and the fate of Mr Slobodan Milosevic, president of its largest republic, Serbia, are inextricably linked.

"If Yugoslavia descends into civil war it means the mass mobilisation of Serbia and Mr Milosevic's political survival are assured," said Mr Dragoljub Micanovic, president of Serbia's opposition Democratic Party yesterday. "But if the situation turns towards peaceful negotiations, then Mr Milosevic will be weakened. He has foregone too many chances to lose the Serbian vote in a resolution of Yugoslavia's crisis," he added.

When the Yugoslav People's Army occupied Slovenia last week after the western republic's declaration of independence, Mr Milosevic realised a goal. This was accomplished while Serbia remained above the fray between the federal government and the army, on one side, and the breakaway republics of Slovenia and Croatia, on the other. Since January, the ruling Socialist Party of Serbia (SPS) has called on the federal army to impose "emergency measures" to stop Yugoslavia's disintegration.

Mr Milosevic has repeatedly said Yugoslav peoples, including Slovenes and Croats, have the constitutional right to self-determination, which includes secession. Through political and economic blockades, Serbia has tried to drive Slovenia out of Yugoslavia. An independent Slovenia would leave Croatia isolated in a Serbian-dominated Yugoslavia.

Croatia, in a rump Yugoslavia, would be blocked from seeking independence by the republic's Serbs, who make up 11 per cent of Croatia's population. Mr Milosevic is aware that Serbian-dominated regions across the country, in Croatia and the central republic of Bosnia-Herzegovina, would join Serbia if civil war erupted.

Last week the federal government's goals seemed to coincide with those of Serbia, when both called for the army to guarantee Yugoslavia's borders. The order by the federal government and parliament to the army last week prompted

Croatia and Slovenia to accuse Mr Ante Markovic, the prime minister, of being under Serbia's control.

But Mr Milosevic has waged a campaign against Mr Markovic in the past year in an attempt to stop the federal prime minister's political and economic reforms from loosening the republic's hold over the economy.

**Laura Silber looks at the ambitions and manoeuvrings of Mr Milosevic**

Army intervention has enabled Mr Milosevic to mend divisions in Serbia's ruling party. The two factions in the SPS - Serbian nationalists and hardline communists - were united in criticism of Mr Markovic. Communists have attacked the federal government's programme of economic and political reform. Nationalists have criticised Mr Markovic, a Croat, for his attempts to steer the country towards democracy away from nationalism.

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## Italian city turns into sea-bridge for tourists

By Haig Simonian in Trieste

ISOLATED incidents between Slovene forces and Yugoslav federal troops at key frontier crossings between the republic of Slovenia and Italy continued over the weekend as federal forces consolidated their positions.

Only two of the seven frontier crossings in the Trieste region between Italy and Slovenia remained open, with severe delays and uncertainty for travellers.

Despite the ceasefire, three Serbian members of the federal army were reported to have been killed at the Rabussese crossing point near Muglia. At the Sant'Andrea crossing near Trieste, a group of federal soldiers surrendered to Slovene paramilitary forces on Saturday night.

● Slovenia's President Kucan, left, he discussed developments on Saturday with Italy's Liberals Renato Altissimo, leader of Italy's Liberals

The violence has caused severe disruption on one of this year's busiest holiday weekends, as thousands of German and Austrian motorists would normally drive through northern Italy towards Yugoslavia.

Instead, tourist flows have been entirely in the other direction as thousands of anxious foreigners leave Yugoslavia ports on special ferries for Italy. On Saturday alone, some 3,000 predominantly Austrian and German tourists disembarked in Trieste on board specially chartered vessels from the Istrian coast. Other ferries sailed to Ancona to the south. "We've started a sort of sea-bridge," said an official at the Trieste harbourmaster's office yesterday. "We expect it to continue for a few more days yet."

The violence in Slovenia has come as an unexpected boost to Italian hoteliers on the Adriatic, who are only slowly getting over the devastating effect of the seaborne algae which

severely damaged tourism in 1989. According to hoteliers in the holiday port of Grado, near Trieste, last-minute bookings have surged as foreigners switch destinations.

According to one young deserter from the federal Yugoslav army, federal troops had been told they were being moved up to the Italian border to prevent an imminent Italian invasion. The deserter, a Kosovan, Agron Jelani, said troops have been told to fire on civilians without asking questions.

The Italian authorities have not yet moved extra troops to the frontier region, unlike their Austrian counterparts. However, airborne patrols from the Treviso airbase were stepped up on Saturday following reports of an incursion of Italian airspace by unidentified aircraft. Meanwhile, a special telephone number has been set up by the Italian authorities for Italians worried about the safety of

friends and relatives across the border.

The violence in Slovenia has triggered calls from politicians in a number of regions in northern Italy for an urgent meeting to discuss the situation. Mr Adriano Biasutti, the head of the Friuli-Venezia Giulia region neighbouring Slovenia, said he hoped such a meeting would take place in Trieste later this week.

On Saturday, Mr Renato Altissimo, the leader of Italy's Liberal party, went to Ljubljana to discuss developments with Mr Milan Kucan, the Slovene president, and Mr Dimitri Rupel, the foreign minister.

Yugoslavia's internal problems did not prevent its national basketball team trouncing the Italians in the European championship in Rome on Saturday. Despite the decision by one Slovene star player not to play with the federal team for the finals, Yugoslavia beat Italy by 88 to 73.



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# Hardline generals in federal army fail to cow Slovenia into submission

By Judy Dempsey in Ljubljana and Anthony Robinson in London

IF the hardline communist generals who control the Yugoslav army hoped to cow Slovenia into submission they appear to have failed in their purpose. Instead the army's threat to use all force at its disposal to secure a ceasefire appears to have hardened the resolve of this small Alpine republic.

Mr Milan Kucan, the Slovene president, declared at the weekend: "Slovenia can no longer be an integral part of Yugoslavia. It could be forcibly annexed back to Yugoslavia, but such an act would not put a stop to the democratic process here." He added: "Due to the current aggressive interventions of the army against Slovenia, it will not be possible to discuss the possibility of establishing a new community of sovereign states on the territory of former Yugoslavia."

**Control of the military appears to have passed to about 200 officers around the general staff**

The agreement on a ceasefire by the federal army and Slovene forces, reached by the troika of EC foreign ministers and federal and republican ministers on Friday night, hinged on Slovenia accepting a three-month suspension in implementation of its declaration of independence. It also required Serbia to accept the appointment of Mr Stipe Mesic, a Croat, as federal president. Serbia had blocked his appointment on May 15. But the "peace agreement" was already in tatters when the troika returned to Luxembourg on Saturday morning.

Although Mr Ante Markovic, the federal prime minister, met Croat and Slovene leaders yesterday to seek a new political agreement, events over the last few days indicate that the real power behind the attempt to keep Yugoslavia as a federal state, by force if necessary, is not the weak and divided federal government but the federal army.

By giving the army the go-ahead in Slovenia, Mr Markovic has damaged his credentials as a prime minister committed to the democratic process and his credibility with the international community. In effect the generals appear to have pulled off a virtual military coup.

At least, this seems to be the conclusion to be drawn by recent events. For a start, Mr Vjekoslav Kladivko, the defence minister and member of the special co-ordinating council set up by Mr Markovic which helped fill the political vacuum caused by collapse of the collective presidency on May 15, has hardly been seen or heard since the military moved to seal off Slovenia's frontiers with Austria, Italy and Hungary on Wednesday.

Mr Markovic had relied on Mr Kladivko to keep a tight rein on the army and restrain the hardline communists and Serb nationalists.

Instead it was General Marko Negovanovic, a former head of the army's political department who went on Belgrade television on Saturday to threaten Slovenia that the army would drop its relative restraint and "declare a mobilisation" unless Slovenia honoured the ceasefire agreed on Friday night between the federal government and the EC troika. It was also Gen Negovanovic who announced that a general mobilisation of all armed forces was in its final stages on the territory of Croatia. Hard information is patchy, but control of the army appears to have moved into the hands of a group of 200 communist officers around the general staff. This group, set up earlier this year, has nothing but disdain for western governments and the democratic process. Its views were reflected in a document drawn up by last January which criticised what it called western attempts at interference in Yugoslavia, and went on to spell out its vision of a new Yugoslavia. The main points of the document were:

- "The west is aiming to divide Yugoslavia by attacking the communists. The functioning of the federal state must be secured... if the west imposes its will it would be difficult to avoid bloodshed."
- "Socialism is not finished and has not been brought to its knees. Yugoslavia though paying a high price has managed to overcome the first strike of the anti-communist hysteria wave. A real possibility to preserve the country as a federative and socialist society has been preserved."
- "The army as an institution must be included in discussions on the future of Yugoslavia."
- "Suggestions that Yugoslavia should become a confederation run against the fact that such a state cannot exist. Yugoslavia can be only a unified federal state."

• "Every effort has to be made to ensure that the League of Communists/Movement for Yugoslavia, to which the senior officers belong, becomes the major political force in Yugoslavia over the next five or six months."

Even if the army does return to barracks, as demanded by the troika of EC foreign ministers, Slovene and Croat government officials believe the crisis will continue. Events in Slovenia, they believe, are likely to lead to a chain reaction in other parts of the country where the potential for inter-ethnic conflict is infinitely greater than in small, ethnically homogeneous Slovenia which voted overwhelmingly to reject communism and create its own multi-party, free market democracy last year.



A Slovene militiaman in Ljubljana yesterday checks a motorist's identity as the city waits fearfully for air attacks

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Yesterday, hundreds of Slovene paramilitary troops, armed with rifles, pistols and grenades, and backed by armed civilians, waited for air attacks and Slovene television broadcast a video telling its citizens about air-raid shelters. Fear engulfed the Slovene capital of Ljubljana, a city of 350,000 people.

As for the federal army, it appeared surprised by the determined resistance of Slovenia's inexperienced territorial defence units, and frustrated by the restraint urged by some federal army commanders which has prevented the full might of the federal forces being used against the republic.

Even so, the loss of life, the stranding of blocked traffic, and the destruction of frontier posts and of vital tourist facilities such as Ljubljana and Maribor airports and passenger aircraft on the ground, have left a bitter taste which will be hard to remove.

## Consensus in the front line: 'After all, they're still our own people'

WHILE the politicians of breakaway Slovenia and the Yugoslav government wrangle to find a solution to the current crisis some soldiers on both sides appear to have found a consensus. Reuter reports from Sentilj.

"We don't want to fight them and they don't want to fight us," Lieutenant Uros Ribic, deputy commander of the Slovene militia at the Sentilj border crossing with Austria, said yesterday. "We have agreed with the other side that we won't shoot at them unless they shoot us. After all they're still our own people."

Sentilj, one of Yugoslavia's biggest border crossings into Austria, was still closed to all but a few pedestrians yesterday. More than 100 trucks stood idle in the customs area waiting for the border to reopen.

"We can't open the border yet because the federal troops still control two hills on either side, but we have them surrounded and are in control," Lt Ribic said.

On one ridge above the customs area the muzzles of what appeared to be bazookas could be seen protruding from three trenches.

Some distance away two Austrian soldiers observed the situation from their side of the border while Austrian air force jets flew patrol missions just inside Austrian territory.

Three tanks that used to belong to the federal army, now with red, white and blue Slovene markings, stood with guns pointing at the Yugoslav positions. They and five others had been surrendered by their crews on Saturday.

"Up on the hill there are still about 50 troops under the command of a Serbian major," said Lt Ribic, who in civilian life runs his own business selling television satellite receivers. "Another 30, some of them Slovenes, have already come over to our side and told us that most of the others wanted to give up as well," he said.

"They said they had threatened even to kill the major if he tried to prevent them from leaving."

Lt Ribic said the militia and

federal commanders had agreed to the armed truce. "But there are several tank units about 3km further east in Cersak and we don't know what they are up to."

He said that on Saturday soldiers from the other federal stronghold on the other side of Sentilj had come down to ask for medical assistance for their commander who had fallen ill.

"We told them to bring him down and then we took him to hospital," the lieutenant said. "He is a Bosnian and told us he too did not want to fight."

Militiamen surrounding the two strongpoints were trying

to persuade troops from the other side to give up and come over to them.

"I think we shall be able to persuade them to give up just as we did the crews of the tanks," Lt Ribic said.

The Yugoslav army vastly outnumbers the territorial defence units in Slovenia, a republic of fewer than 2m people which declared independence from Belgrade on Tuesday.

Yugoslavia's armed forces total 180,000, and 138,000 of them are in the army. Slovenia says it has 68,000 men in its territorial defence units but can arm only 40,000 of them.

### CZECHS CRITICISE ATTITUDE OF COMMUNITY

THE Czechoslovakian press strongly criticised yesterday the attitude of the EC towards Slovenia and Croatia, following the endorsement by the Slovak leader of the independence-seeking republics earlier in the week, writes Arianne Genillard in Prague.

"Through its support of the centralist powers inside the Serbian leadership, the European Community is encouraging the repression against Slovenia and Croatia," commented the influential daily Hospodarske Noviny. Similar criticism was found in the highbrow daily

Lidoviny Noviny.

On Thursday, Mr Jan Carnogursky, prime minister of the Slovak republic within the Czechoslovak federation, sent a telegram to his Croatian and Slovenian counterparts praising "the right to self-determination of the Slovene and Croatian nations".

Nicholas Denton in Budapest adds: Mr Rudolf Davrin, foreign minister of the breakaway Yugoslav republic of Croatia, yesterday appealed for recognition from Hungary at an unscheduled meeting with his counterpart, Mr Geza Jeszenszky, in Budapest.



## TO CREATE THE WORLD'S STRONGEST GLOBAL NETWORK...



## INTERNATIONAL NEWS

## EUROPEAN COMMUNITY SUMMIT IN LUXEMBOURG

## Dutch playing for big stakes in top EC role

By David Buchan in Luxembourg

THE Netherlands takes over presidency of the EC today in the daunting knowledge that the summit it will host at Maastricht on December 9-10 will prove a big success on political and monetary union or an object of failure, with almost no room for anything in between. Even on Saturday, Prime Minister Ruud Lubbers was trying to lower expectations by saying: "I leave Luxembourg with the feeling that it will be extremely difficult to get an agreement at Maastricht."

This was partly a comment on the fact that the Luxembourg summit did little to bridge key divisions among the Twelve. It was also to make the Dutch achievement seem all the greater, if Maastricht is crowned with success.

The Dutch might also be ill-served to temper too much with the structure of the 132-page draft treaty they have inherited from the Luxembourg presidency.

Along with Belgium, the Netherlands dislikes the Luxembourg idea that the Twelve's

foreign and interior ministries should decide policy largely outside the standard Community framework. But this structure now seems to suit the 10 other states.

Presidency holders have to pull back a bit from the direct fray, so as to play referee among the other 11. But the UK is probably right to expect that it will not get a rough handling from the Netherlands, Britain's closest ally on much Community business.

Among priorities shared between the two countries is a desire not to let greater EC defence co-operation alienate the US from Europe or to damage Nato. Nor is the Netherlands as keen as many others on social legislation to which the UK objects.

But Britain may have to bow to the importance the Dutch place on environmental issues, perhaps by agreeing to more majority voting in this area, if it wants to maintain Anglo-Dutch amity.

The basis of this relationship has been a joint enthusiasm for trade liberalisation - inside the EC in terms of transport (important to Dutch road hauliers) and outside the EC in terms of agricultural reform and an early conclusion to the Gatt trade talks.

## Major commits himself to compromise

Philip Stephens on a summit which could prove a watershed for British politics

FROM any other European leader it would have been merely a statement of the obvious: "I think there is no one in the Community who will not have to compromise in some regard if we are going to successfully get agreement."

The significance of the remark was that it was made by Mr John Major, the British prime minister, at the end of a European summit which for his government - and the Conservative party - may well prove a watershed.

The absence of any agreements in Luxembourg - and the wrangling in the final hours over the wording of the communiqué - obscured an important shift in Britain's approach to bargaining on economic and political union.

Mr Major insisted throughout the summit that no individual parts of a deal could be agreed until the whole package was on the table. But he stressed just as often that he was as determined as his colleagues not to find himself in a minority of one when that "everything" was put on the table at the Maastricht summit in December.

Despite the anxiety of a relatively small but vocal minority of vehement "Euro-sceptics" among his own supporters at Westminster, the prime minister is now committed to a series of compromises in both



John Major: determined to keep most important deals on monetary union away from public view

intergovernmental conferences.

He is convinced also that the approach is already yielding results. The summit communiqué combined important concessions to Britain's view that economic convergence must precede rather than follow any move to a single currency and to UK opposition to community regulation of social policies.

The most important deals on monetary union have already been made, although Mr Major is determined that for now they should be barely visible to the naked eye.

Mrs Margaret Thatcher's

decision last week to retire as an MP has diminished her capacity to lead a Tory revolt against the plan for a single currency she so abhors. But her successor sees no reason to tempt fate.

Conditional British consent to the inclusion of an "indicative" timetable for monetary union - meaning dates would be subordinate to sufficient convergence of inflation rates and budget deficits - removed one of the last significant obstacles to an Emu treaty.

Britain had already signalled that it was ready to see its plan for a common currency based

on a "hard Ecu" incorporated into alternative proposals to strengthen the existing European currency unit.

The government's insistence on a "let-out" clause, providing for a separate decision by parliament before sterling could be subsumed in a single currency, should be taken care of by a new formula tabled at the summit. The formula suggests that no country could be excluded from the final stage of monetary union, but equally none could be compelled to participate.

The bargaining on political union will prove more difficult,

above all on majority voting, the European parliament's powers and the social charter.

If Mr Major conceded much in those areas he might hand Mrs Thatcher the opportunity to lead a big revolt of Tory MPs. That suggests months more of tough bargaining.

But Mr Major has abandoned the absolutism of his predecessor. His officials calculate that in the end - and that may well prove to be during the last hours of the Maastricht summit - other governments will respond to the new approach by preferring a less-than-ambitious treaty to a British veto.

## Community leaders fix their gaze on Maastricht

ALTHOUGH the 12 EC leaders failed to narrow their key remaining differences on political and monetary union at this weekend's Luxembourg summit, they virtually swore on the Community bible that they would reach agreement by the Maastricht summit in December, writes David Buchan.

The only drama was provided by the EC's mediation bid in the Yugoslav crisis. The summit itself did little more than register existing divisions on:

● Political Union. Prime Minister Jacques Santer of Luxembourg, the summit host, said his country's 132-page draft treaty had been approved as "the basis of subsequent work" by negotiators. Only Belgium and the Netherlands complained about the draft structure's treaty, which puts foreign policy and police co-ordination outside standard EC decision-making machinery.

On defence, the summit communiqué said the immediate task was to work out "common guidelines" for the Nato summit in November, then to decide how to strengthen the EC "defence identity". President François Mitterrand, prime proponent of bringing defence within the EC, said this was "too thin" for his taste, but still left scope for satisfactory agreement on European defence by year-end.

On the European parliament's powers, Luxembourg wanted all to agree on the principle of giving Strasbourg an equal say to that of the Council of Ministers in making some laws. But the UK, Danish and Portuguese premiers balked. In the end the communiqué simply noted the importance of the 12 achieving consensus on "co-decision" for the parliament.

On social policy, targeted by most of

Britain's partners for more majority voting, Mr John Major elaborated his government's particular distaste at having its labour market regulated from Brussels. In return for his non-confrontational tone, the UK leader received assurance that EC legislation would not touch "national social security and social protection schemes".

● Economic and Monetary Union (Emu). Britain's partners insisted on recalling their agreement last October on a timetable for Emu, with a 1994 start-date for a new EC monetary institution. So Mr Major felt compelled to recall his predecessor's objection to that timetable.

Mr Mitterrand dismissed the significance of the 11-to-one divide, saying the real bargaining would only come "five minutes" before Maastricht.

Fresh political ground was, however,

broken, when Mr Santer set out his three principles for the final transition to Emu.

● Foreign policy. EC leaders confirmed their intention to extend technical aid to the Soviet Union into 1992, and to let Moscow borrow more from the European Bank for Reconstruction and Development.

But, in a dinner debate on what more to do to help Soviet President Mikhail Gorbachev salvage perestroika, it became clear that at the G7 summit in London the US and Japan will not come under pressure from EC participants to push large new amounts of money Moscow's way.

The 12 backed US peace efforts in the Middle East, while expressing continued concern for Kurdish refugees and calling for improved UN co-ordination of disaster relief in Iraq and elsewhere.

## French banks told to cut their costs

By George Graham in Paris

FRENCH BANKS must cut down on costs, improve productivity and tighten controls on credit risk, they are to cope with competition in the 1990s, the country's top bank supervisor has warned.

Mr Philippe Lagayette, deputy governor of the Bank of France and chairman of the Commission Bancaire, the central bank's supervisory arm, said profitability had declined last year as activity slowed and margins narrowed.

Average lending margins tightened to 5.6 per cent last year, against 5.75 per cent in 1989. Over the last four years, Mr Lagayette said, French banks had on average lost a full percentage point of margin.

Presenting the Commission Bancaire's annual report, he said costs had grown an average 6.5 per cent last year, leading to stagnation of gross operating profits. Despite a slowdown in risk provisions net profits also stalled.

Earlier this year market conditions appeared to be improving, with margins widening slightly and results from French banks' overseas branches recovering.

Mr Lagayette cautioned, however, that acting on lending margins would not be enough to ensure adequate profitability.

"This action must be completed by an effort to control costs, which are growing at a rhythm which is no longer compatible with the growth of banking income. Tougher competition will force the banks to amplify efforts to reduce operating costs by seeking productivity gains."

The Commission Bancaire warned about the expansion of bank loans to property development. These loans have nearly tripled in the last two years to total FF173.5bn (£17.45bn) at the end of 1990, but the Commission complained that several banks had inadequate control procedures for monitoring their risks in the property sector.

Mr Lagayette said, nevertheless, that the French banking system remained solid.

## Support for police links

RIISING awareness that the EC single market might give criminals and drug-traffickers, as well as illegal immigrants, a freer ride around the Community has finally brought some support for Chancellor Helmut Kohl's long-standing call for greater European police co-operation, writes David Buchan.

Leaders backed "the objectives underlying" Mr Kohl's proposal for an EC equivalent of Interpol, now known as Europol. But Britain, Denmark and the Netherlands had serious reservations about any supranational police force.

The EC leaders have asked their interior ministers to produce, by their next summit in six months, proposals on harmonising immigration and asylum policies and on a joint crackdown on drug trafficking. The Twelve have signed a convention which says that, in the frontier-free Europe of 1993, requests for asylum should be handled by the government of the EC state through which the asylum-seeker first entered the Community.

But there is still no common policy on what sort of foreigners the Twelve should grant asylum to.

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INTERNATIONAL NEWS

## Israel rushes to bring in 2,000 Soviet Jews

By Hugh Corbally in Jerusalem and John Lloyd in Moscow

ISRAELI officials rushed to bring in 2,000 Soviet Jews into the country yesterday in an effort to bring in as many immigrants as possible ahead of new Soviet travel regulations which officials fear will slow the rate of the biggest migration to Israel since the early 1990s.

The Jewish Agency, the body responsible for immigration, organised dozens of extra flights over the past week to beat a Soviet regulation requiring all travellers to carry valid Soviet passports from today. Previously, Jewish emigrants required only visa papers. Those who held an exit visa - currently numbering around 100,000 - must also now apply for a passport to leave, on the same basis as other Soviet citizens.

Until today, Jews who could show they were jobbing relatives abroad could leave without passports. The issuing of passports, even for short trips,

## Nigeria may prove World Bank's acid test

William Keeling, expelled from Lagos, looks at the regime's economic management

IT WAS entirely appropriate that Mr Barber Conable, the World Bank president, chose the new Nigerian capital of Abuja to deliver his starkest warning to date about the African crisis.

"Accountability, transparency, predictability, (and) adherence to the rule of law" were fundamental to development, Mr Conable warned African leaders gathered for the annual summit of the Organisation of African Unity, making clear that these would increasingly be the criteria on which the Bank's "scarce resources" would be allocated.

In the coming months Nigeria, recipient of loans worth some \$4bn from the bank, may prove to be the acid test for this policy. Government accountability is undermined by inadequate accounting of the proceeds of the state-dominated oil sector; the principle of transparency is threatened by murky contracts; corruption comes before predictability; and the rule of law is often distorted by government dictat.

There may be governments on the continent as corrupt as Nigeria's, and there certainly are governments that are worse managed. But few, if any, compare with Nigeria in the scale of the problems that have to be confronted, the size of export earnings open to misappropriation, and the extent of external support for an economic reform programme seen as a critical test of the World Bank's formula for Africa's recovery.

Nearly one in five sub-Saharan Africans is Nigerian. The country's economy, fuelled by exports of some 1.6m barrels of oil per day, is second only to South Africa's, and foreign debt is nearly \$35bn.

Nigeria went from boom to bust in under a decade as oil prices fell from their late 1970s peak, and the government of the day discovered that it was living beyond its means. Since the early 1980s the economy has been in distress, kept afloat by a succession of external debt reschedulings and aid.

The coup which brought President Ibrahim Babangida to power in August 1985 seemed a turning point. A radical economic reform programme was introduced the following year, while Mr Babangida made a commitment to return the country to civilian rule in 1992 long before other African leaders were forced to bow before the continent's new winds of change.

But as the military government approaches its final year in office, it is faced by mounting criticism.

The hopes for economic development are being undermined by a programme of largely wasteful extra-budgetary expenditure; and the transition programme to return the country to civilian rule suffers from the heavy hand of the soldier politicians.

Without economic probity, many observers believe, the political process will be undermined. Concern centres on five key issues:

● The government failed to curb the funding of the white- elephant projects it inherited, foremost of which is the Ajakuta steel plant. Originally estimated at \$1.4bn (£875m), total expenditure has exceeded \$4bn and donor officials say that an extra \$2bn is required before it can begin production. As a result of its cost over-run, products from the plant will need to be heavily subsidised if they are to be competitive.

● The government has committed itself to construction of a \$3.4bn aluminium smelter. The project is the subject of dispute between the government and its international creditors. Western diplomats estimate the cost of the 180,000 tonne a year smelter to be 60-100 per cent above the cost of similar smelters elsewhere in the world.

Government officials argue that the smelter is at the heart of plans to exploit Nigeria's substantial gas reserves with the 540 MW electricity station which will feed the plant being powered by gas.

Opponents of the project say the level of equity finance in relation to total cost at 20 per cent is too low and the project has been unable to attract any loans from the World Bank, commercial banks or export credit agencies.

Western diplomats say that disagreement over the project



Babangida: government faces growing criticism

facilities following the decision last year to hold the conference away from the OAU headquarters in Addis Ababa. The summit was a lavish affair with estimated cost of Mercedes limousines bought to transport visiting heads of state exceeding the level of contributions made last year by member countries to the organisation.

● As a result of the high level of public expenditure, the potential benefits of the windfall gained last year from higher than anticipated oil earnings resulting from the Gulf crisis may have been lost. Oil export receipts last year amounted to \$13.2bn, up from \$7.6bn in 1989, and government officials say that additional earnings have been used to boost foreign exchange reserves.

Although foreign assets declared by the Central Bank have more than doubled in the past year to over \$4bn, western diplomats report that this encompasses items which should not be included, such as the reserves held by the Nigerian National Petroleum Corporation for oil-sector development.

Indeed, economists working for donor agencies, which estimate the windfall at \$5.2bn, say that at least \$3bn is not accounted for in Central Bank figures for the period between July 1990, and May this year.

As the return to civilian rule approaches, the legacy of the current government is in danger of being that of an economy weakened by a heavy and unjustified spending programme. As recent events bear witness, economic development is not so dependent on higher export earnings, but on transparent and accountable government.

## Two die as Algerians call for Islamic state

AT LEAST two people were killed and three wounded in clashes between police and Moslem fundamentalists in Algiers yesterday, eyewitnesses said, Reuter reports from Algiers.

The firing was some of the heaviest in the latest round of clashes between the security forces and fundamentalists demanding an Islamic state and changes in the election laws.

The military said youths had defied an 11pm-3.30am curfew, thrown up barricades and stoned troops. The Algerian news agency APS said it had received a communiqué threatening violence if the authorities did not announce dates for general and presidential elections within 20 days.

## Major sends envoy

Mr John Major, UK prime minister, has sent a personal envoy to Beijing to try to persuade China's leaders to negotiate a settlement over Hong Kong's proposed new airport, with a formula for governing the colony till it returns to Chinese sovereignty in 1997, John Elliott reports from Hong Kong.

Sir Percy Cradock, Mr Major's foreign affairs adviser, flew to Beijing at the end of last week. China has been using the airport plan to try for extensive control over Hong Kong before 1997.

## Japan visit cancelled

Pakistan's Prime Minister, Mr Mian Nawaz Sharif, has cancelled a five-day visit to Japan due to begin today because of increasing violence in Pakistan, Farhan Bokhari reports from Islamabad.

Some 19 people have been killed in Lahore and Sheikhupura, cities of Punjab province, during the past week. Public protests were held in Lahore against the killings.

## Lebanese flee

Thousands of civilians have fled in fear of a showdown between the Lebanese army and Palestinian guerrillas in south Lebanon, security sources said yesterday, Reuter reports from Sidon.

## Biggest copper mine set for indefinite strike

By Leslie Crawford in Santiago

OVER 9,000 miners at Chuquibambilla, the world's biggest copper mine, were due to begin an indefinite strike today, barring an eleventh-hour breakthrough in pay talks with Codelco, the Chilean state copper company.

The stoppage marks the end of the honeymoon between labour and President Patricio Aylwin's 16-month-old government. It will shut down Chuquibambilla for the first time since 1978, as strikes were forbidden at the vast open-pit mine in the middle of the Atacama desert during Gen Augusto Pinochet's 1973-1990 dictatorship.

Talks between Codelco and the powerful Copper Workers Federation (CTC) were taking place yesterday in a final effort to avert a stoppage that will cost the company \$2m (£1.8m) a day. But there appeared to be

little room for compromise. The unions, backed by a secret ballot last week in which 82 per cent of members voted for strike action, are demanding a pay increase of 9.5 per cent above inflation, longer holidays, a shorter working week and better bonuses.

Codelco, struggling to remain competitive with ageing and overmanned copper mines, says it can only afford to keep miners' pay in line with inflation, projected to be 12 per cent this year. It is offering a \$1,000 no-strike bonus.

The conflict at Chuquibambilla has concerns politics more than economic grievances. Codelco's miners are the best paid in Chile, earning on average over \$1,000 a month. But the miners claim that restoration of democracy last year brought no changes to management style at Chuquibambilla.

## Oil producers to confer with consumers in Paris

REPRESENTATIVES of 25 nations meet in Paris today and tomorrow for the first high-level conference between oil producers and oil consumers since 1976, George Graham reports.

Sixteen years ago, in the wake of the 1973-74 Arab oil embargo, a similar meeting in Paris failed dismally. This time France and Venezuela, the conference's two organisers, have

limited the meeting's scope to avoid it turning into a confrontation over oil prices.

Mr Dominique Strauss-Kahn, France's minister for industry and foreign trade, says: "It is more like a scientific seminar than a trade union bargaining session." Even though the French government denies any desire to interfere with the oil market, it clearly believes the market can be made to func-

tion more smoothly with more guidance from governments.

Mr Strauss-Kahn cites the example of the Group of Seven industrial countries, which help to set a framework for exchange and interest rate movements without preventing the currency market's free working.

He appears to believe a more open exchange of information could help smooth many

unnecessary fluctuations in the market. But the French minister insists he has no intention of proposing the sort of market intervention that the G7 undertakes in the foreign exchange market.

France's and Venezuela's claims that the Paris conference is not an attempt to fix oil prices have reassured oil producers more than consumers. All the producing countries

invited to the conference - from Saudi Arabia and Iran to Indonesia and the Soviet Union - are to be represented at ministerial level.

Mr Gananjar Kartasasmita, Indonesian minister of mines and energy, says: "The consultation is necessary, not for dictating a certain level of price, but for stabilising prices and preventing fluctuation which can cause loss to both sides."

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## INTERNATIONAL NEWS

## US could shelve Uruguay Round talks, EC told

By Peter Norman, Economics Correspondent

THE European Community has been given a warning that the US would shift its negotiating resources to completing its planned free trade pact with Canada and Mexico, if insufficient progress was made in the Uruguay Round of trade liberalisation talks by the end of next month.

Mr Harry Freeman, executive director of the MTN Coalition, a pro-Uruguay Round trade group representing 14,000 US companies, said there was a great sense of frustration over the round in the US, along with a "general feeling that the enemy is the EC".

At the American Chamber of Commerce in London, Mr Freeman said the US wanted a "maxi-agreement" in the Uruguay Round, meaning substantial agreement in all the 15 originally agreed negotiating areas.

The US regarded the talks, taking place under the General Agreement of Tariffs and

Trade (GATT), as the first real opportunity to write trade rules for the whole world, because China and the Soviet Union want to join GATT.

Also, US attitudes had been influenced by a belief that this would be the last of the traditional trade rounds because it had become so difficult to negotiate with more than 100 GATT members.

Mr Freeman said he saw Britain as a strong US ally. A failure of the Uruguay Round would be a crippling blow to GATT and increase the danger of trade being divided between blocs of countries.

The problem of liberalising agricultural trade had to be solved fairly quickly. The final trade agreement would also have to produce enough US "winners" to ensure congressional approval. Mr Freeman also called for GATT to be given a higher status, with a president who should be a former elected official.

## Washington fires new telecoms salvo

By Hugo Dixon

THE US has fired its latest salvo in an attempt to drive down the price of international telephone calls. Last week it proposed a series of reforms to the complex accounting rate system blamed for keeping international charges artificially high.

The State Department's proposals are its submission to a meeting of the International Telegraph and Telephone Consultative Committee (CITT), the Geneva-based phone club, in early September.

The US believes the high level of accounting rates, which determine how much phone companies pay each other for delivering calls, is preventing prices paid by customers from falling. It is also unhappy because it pays out \$3bn (\$1.8bn) a year more than it receives under the system.

The CITT, which is responsible for how the system is run, has agreed to discuss reform options following mounting criticism by countries which feel penalised by the system. A Financial Times investigation last year concluded customers across the world were being overcharged more than \$10m annually for international calls.

The US is likely to receive support from Australia, Canada and Sweden, all of which suffer substantial deficits in its campaign to bring down accounting rates. However, observers predict there will be a fierce battle as many countries, particularly in the developing world, rely on accounting rate payments as an important source of foreign exchange.

France also appears likely to oppose the proposals.

## Setback for Fianna Fail

By Kieran Cooke in Dublin

FIANNA FAIL, the party led by Mr Charles Haughey, the Irish prime minister, has suffered serious setbacks in local elections while left-wing and independent parties have made strong gains.

Final results over the weekend showed Fianna Fail to have lost control on a number of councils, with the party's overall vote down to 38 per cent from 45 per cent at the last local election in 1985. Mr

Haughey dismissed any suggestion that he should resign as party leader. He said the local elections would not affect his party's policy and promised he would lead the party into the next general election.

Fine Gael, the main opposition party, also lost ground, but the small Irish Labour party made substantial gains, almost doubling its number of council seats. Ireland's Green Party won a number of seats.

## The east German economy has had a traumatic 12 months since monetary union

## Treuhand sell-off gains momentum

By David Goodhart in Berlin

THE east German economy has had a traumatic time in the 12 months since German monetary union on July 1 1990, and no less so the Treuhand agency charged with privatising it.

Privatisation is finally gaining momentum but today's anniversary will not be cause for celebrating in the streets. It falls on the day that various employment protection measures in east Germany are terminated, which will probably cause unemployment to double by the end of the year from the current 900,000.

The engineering industry's one-year ban on job losses, which has been fairly strictly observed, falls away, as do the jobs of hundreds of thousands of former East German civil servants. Many of the 1.5m workers on short time will also stop receiving a company top-up and will have to make do with support from Bonn that is little more than unemployment benefits.

The Treuhand itself intends to shed

by the end of the year half the 2.5m workers in its 8,000-plus enterprises. Is a "hot autumn" of factory occupations likely? Mrs Birgit Breuel, head of the Treuhand, dismisses such talk as irresponsible and praises the "immense common sense" of the east Germans. But she admits to being shocked at how many people she has met who yearn for the certainties of the old communist regime.

Speaking to the Financial Times before a one-week marketing tour of Japan, she was cautious about raising false hopes. Her less restrained officials say the time is ideal for a "second wave" of privatisation. Most of the political and legal uncertainties of the first wave (such as those surrounding property ownership) have been dealt with; there is no need to buy blind, thanks to better information about companies (4,000 have been sold since the start of the year, still many bargains, thanks to the

Treuhand's willingness to cover most risks and virtually give companies away if a buyer is prepared to invest. Uncertainties remain - over the procedure in competitive bids and the legal status of investment pledges - but 2,200 companies have been sold, bringing promises of DM60bn (250,400) in new investment. In May alone 544 companies were sold, more than for the whole of 1990, and 15 to 20 deals are struck each day.

The building sector, breweries, sugar, retailing, publishing, hotels and energy are all virtually sold out. And Mrs Breuel admits that three of the Treuhand's 15 regional offices - Rostock, Schwerin and Cottbus - hope to have sold all their companies by year's end.

Foreigners remain cautious and have bought only 61 companies, mainly through west German subsidiaries and presides over an organisation of 3,000 people. Most of the senior staff in Berlin and the regional offices are west German businessmen, and the organisation is so well equipped that people from neighbouring rooms send faxes to each other.

It is, however, an organisation still in its formative stages. Officials concede that the chaos of the first few months has subsided but that qualified staff are still lacking in the crucial area of company sales. To begin with, the organisation was set up to deal with the problems of companies that had been done between west German companies and east Ger-

nine and the US eight. Officials admit some may have looked too soon, before the "second wave" benefits emerged.

Beside Mrs Breuel's desk sits a small photograph of Mr Detlev Rohwedder, the Treuhand's first leader, who was shot dead by terrorists in April.

When he agreed at the time of monetary union to take over the organisation, then based in East Berlin's Alexanderplatz, it had 400 staff and scarcely a facsimile machine or phone connected to the west. Most of the senior staff were former officials of the old regime, many of whom had doubts about the priority given to privatisation.

By contrast, Mrs Breuel, a rather stern 53-year-old, now sits in Berlin's biggest and most forbidding office block, built in 1936 for the Luftwaffe, and presides over an organisation of 3,000 people. Most of the senior staff in Berlin and the regional offices are west German businessmen, and the organisation is so well equipped that people from neighbouring rooms send faxes to each other.

Officials concede that the chaos of the first few months has subsided but that qualified staff are still lacking in the crucial area of company sales. To begin with, the organisation was set up to deal with the problems of companies that had been done between west German companies and east Ger-



Birgit Breuel: cautious

man bosses," one official says.

To the fury of ordinary workers, many of those deals gave privileges to their bosses. Mrs Breuel is aware of the anger but says most of the required expertise has now been assembled and "we are learning by doing".

She says it is unrealistic to talk of bringing in 30,000 west German managers to replace the east German bosses who mainly pre-date the revolution. But she stresses that 2,000 principally west German non-executive chairmen are in place, which is encouraging "twinning" between west and east German companies.

## Soviet jobless benefit marks end of an era

THE GROWING number of unemployed in the Soviet Union can now register as jobless from today - as the era providing an iron guarantee of work officially ends, writes John Lloyd in Moscow.

That guarantee has been breached more often than observed in recent years as enterprises have been forced without pay to avoid bankruptcy.

Many plants keep going on cheap government credits or by extending wages to other - a practice which is likely to end as subsidies are withdrawn.

Only 10 per cent of the unemployment benefit will be paid by central authorities, with the remainder made up by republics. Rates will differ from enterprise to enterprise, but the most generous, guaranteeing 45

to 75 per cent of salary for the first three months of unemployment. Businesses must pay 1 per cent of profits in tax to fund the benefits.

Forecasts of unemployment levels vary widely. The Institute of Employment Problems said 7m people would lose their jobs by the end of the year. The National Foundation for Protection Against Unemployment has forecast 11m unemployed in 1991.

## Madrid deregulation proves no model for single market

Spain has kept an enviable quota in the hands of a government-owned refinery, writes Tom Burns

POWERS to break up national cartels have become an important weapon in the European Commission's battle to ensure that the single market does not just favour the corporate elite.

But recent events surrounding the dismantling of Spain's once all-powerful government petroleum distribution monopoly show that the EC's competition authorities can still be frustrated by national governments acting on behalf of national champions.

Seen from Brussels, the Spanish government's deregulation looks suspiciously like a case of changing things so that everything remains more or less the way it was before. It has allowed in, *mutatis mutandis*, two European multinationals, but it has kept an enviable market quota in the hands of the government-owned refinery.

Critics say Madrid has not so much opened up the lucrative sector to foreigners as forced them into buying high-priced domestic companies in order to gain a beach-head in Spain. And if things had gone as the government had originally hoped, British Petroleum and France's Elf Aquitaine would never have acquired their present market share.

"The proof that we have not put up any obstacles is the way in which BP and Elf have entered our market," says Industry Minister Aranzazu. But EC officials



THE EUROPEAN MARKET

remain unconvinced, and believe that far from being an exemplary case study of deregulation, the break-up of the Spanish petroleum monopoly shows that the EC's competition authorities can still be frustrated by national governments acting on behalf of national champions.

The story began in the run-up to Spain's 1986 entry into the EC when the four private Spanish refiners that then existed were given a stake in the monopoly distributor Campsa, which remained in the control of Repsol, the holding company of the state's energy interests.

Its final chapter will be written at the end of this month when Campsa's 4,000-or-so petrol stations are divided up among the company's three remaining shareholders, Repsol, BP and Elf - since last year

part-owned by Elf - and Petromed, which BP bought last month. Repsol, which acquired one of the private refiners, Petrofin, in 1986, will gain the lion's share of the distribution points by virtue of its 65 per cent stake in Campsa and will keep the Campsa brand name as well.

Cepsa, which purchased a second private refiner, ERT, in a deal with Elf earlier this year, will stand to gain around 25 per cent of the gas stations; BP subsidiary, Petromed, will obtain the remainder.

At face value, the carve-up of Campsa does look as if it has been conducted by a diligently European-minded administration. After all, nowhere else in Europe outside their home bases do BP and Elf, which is due to raise its 30 per cent shareholding in Cepsa to 35 per cent, control such a sizeable proportion of the market as they do in Spain.

The truth, however, is that it was never the government's intention to let the two multinationals into Spain when it drew up the blueprint for the end of Campsa's monopoly. The government's decision, in advance of EC entry, to diversify Campsa's shareholding among the domestic private companies was only a token gesture towards the Commission's deregulation rulings. A key element of which is that the break-up of monopolies should not involve discrimina-



IT'S A PRIME TIME. I DON'T KNOW WHAT YOU'RE COMPLAINING ABOUT

tion towards foreigners. What the government had hoped for when it drew the domestic refiners into Campsa's shareholding, was that Cepsa and Petromed would join forces and that the spoils of the petroleum monopoly would be divided between Repsol and a strong private-sector company. The plan looked feasible when in 1989 Banesto, which then was Petromed's main shareholder, and Banco Central, which remained the chief shareholder of Cepsa, announced a banking merger. That linkup was stillborn and

view, has also been found wanting over a complex issue that involved the authorisation of additional service stations, which would allow foreign oil companies to distribute their products in Spain. Only with reluctance did the government alter rulings on the mandatory distance between service stations and create what was known as the parallel distribution network alongside Campsa's monopoly network.

The parallel network consists of some 700 service stations against the more than 4,000 Campsa ones. It has proved to be unenticing to the foreigners, because all the best locations were already taken up by the existing network. The Commission believes that new entrants into the Spanish market have taken up less than 100 options for distribution in the new network and that the overwhelming majority of the extra stations will be serviced by Repsol, Cepsa and Petromed, either directly or through subsidiary companies.

Repsol and the Spanish government have every reason to feel satisfied with deregulation. Madrid-style, BP and Elf certainly have little to complain about. But other leading European oil companies, such as Shell and Total, for example, have cause to feel disgruntled; the Commission will certainly not be touting the episode as a model for the single market.

## INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

Yearly data for retail sales volume and industrial production plus all data for the vacancy rate indicator are in index form with 1985=100. Quarterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-period values.

UNITED STATES										JAPAN					GERMANY					FRANCE					ITALY					UNITED KINGDOM											
Year	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator	Year	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator	Year	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator	Year	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator	Year	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator	Year	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator						
1984	95.3	98.3	7.4	96.0	96.4	1984	96.7	96.4	2.7	100.5	93.9	1984	96.2	96.4	7.1	93.4	96.8	1984	96.3	96.3	9.7	99.3	98.1	1984	95.4	96.5	9.3	101.2	95.6	94.8	11.7	93.7	100.7								
1985	100.0	100.0	7.1	100.0	102.9	1985	100.0	100.0	2.6	100.0	96.5	1985	100.0	100.0	7.2	100.0	103.0	1985	100.0	100.0	9.2	100.0	101.4	1985	100.0	100.0	9.5	103.6	100.0	100.0	11.2	100.0	102.4								
1986	105.7	101.0	6.9	97.8	108.0	1986	106.4	99.7	2.8	94.3	105.2	1986	103.8	102.5	8.4	136.4	103.5	1986	102.4	101.2	10.4	107.4	108.1	1986	107.8	103.2	10.4	110.5	105.2	102.4	11.2	118.1	105.3								
1987	108.3	103.0	6.1	105.0	108.0	1987	113.5	103.1	2.8	106.3	115.2	1987	107.4	102.8	8.2	149.4	104.5	1987	104.5	103.1	10.5	118.0	112.2	1987	113.4	106.8	10.8	112.7	110.7	105.7	11.3	141.2	109.8								
1988	112.2	111.8	6.4	108.2	114.4	1988	122.7	112.9	2.1	110.5	126.5	1988	112.9	108.5	8.2	164.7	110.6	1988	109.7	107.3	10.0	134.8	111.9	1988	114.2	109.9	11.7	117.6	114.2	109.9	11.7	144.3	112.4								
1989	114.7	114.5	5.2	99.4	113.3	1989	132.7	119.9	2.3	147.0	126.0	1989	113.8	111.8	5.6	218.9	113.3	1989	108.6	111.2	9.4	159.1	111.4	1989	117.4	118.7	10.9	115.9	119.9	109.9	7.1	124.2	108.2								
1990	114.2	115.7	5.4	84.3	109.5	1990	141.9	125.3	2.1	140.7	123.7	1990	122.7	117.5	5.1	261.4	113.9	1990	110.1	112.5	9.0	160.0	105.4	1990	117.9	117.9	9.8	112.8	120.4	109.1	6.9	97.8	102.6								
2nd qtr.1990	-0.2	0.8	5.3	98.0	114.5	1990	14.5	3.8	2.1	149.0	125.0	1990	5.9	4.7	5.2	263.7	114.0	1990	1.6	1.0	9.0	170.7	110.4	1990	-4.5	0.9	9.7	115.8	1.2	2.5	6.7	108.8	105.2								
3rd qtr.1990	-1.2	2.2	5.5	85.5	111.9	1990	7.6	5.9	2.1	146.4	124.5	1990	12.7	5.6	5.1	263.7	115.1	1990	-0.5	2.2	9.0	182.8	106.7	1990	-1.2	0.8	9.7	114.7	0.6	-2.0	6.9	93.8	104.1								
4th qtr.1990	-2.1	0.3	5.8	102.9	111.9	1990	8.9	2.1	153.2	120.7	1990	8.1	5.1	4.7	259.7	113.8	1990	-0.4	2.2	9.8	146.3	105.4	1990	-0.4	2.2	9.8	146.3	105.4	1990	-0.4	2.2	9.8	146.3	105.4							
1st qtr.1991	-4.2	-2.3	6.4	63.7	111.4	1991	3.7	8.0	2.0	148.1	123.9	1991	11.8	4.8	4.5	269.7	117.7	1991	-0.4	0.6	9.2	130.3	105.5	1991	-1.8	10.0	113.5	-0.7	-3.1	6.2	85.1	105.0	1991	-1.8	10.0	113.5	-0.7	-3.1	6.2	85.1	105.0
June 1990	0.1	1.6	6.2	96.8	114.5	1990	12.9	3.1	2.2	148.1	125.0	1990	5.2	4.4	5.2	298.2	114.0	1990	1.8	1.0	9.0	181.8	110.4	1990	-2.3	-0.8	n.a.	115.8	0.8	4.4	6.7	104.2	105.2								
July	0.0	2.4	5.4	87.0	113.9	1990	8.8	7.1	2.1	152.6	125.3	1990	14.2	5.1	5.1	288.3	115.2	1990	-0.7	2.3	9.0	183.4	108.8	1990	-3.8	-1.3	n.a.	115.2	2.3	-0.8	6.8	97.1	105.1								
August	-1.8	2.1	5.6	83.5	113.5	1990	6.6	5.1	2.1	145.7	124.0	1990	11.6	5.6	5.1	295.6	114.2	1990	-1.2	2.3	8.9	184.5	109.3	1990	-4.3	-1.1	n.a.	115.2	0.8	-0.8	6.8	97.1	105.1								
September	-1.8	2.2	5.8	78.8	111.9	1990	7.5	5.5	2.2	141.3	124.5	1990	12.5	6.2	5.0	257.5	115.1	1990	-2.1	0.0	9.0	159.7	106.7	1990	-4.2	-0.1	n.a.	114.7	-0.1	-2.4	6.5	89.7	104.1								
October	-2.0	2.0	6.0	72.0	110.6	1990	2.0	10.6	5.5	132.9	124.5	1990	8.3	3.2	5.0	257.5	115.1	1990	-1.8	0.0	9.0	159.7	106.7	1990	-4.2	-0.1	n.a.	114.7	-0.1	-2.4	7.0	90.8	103.1								
November	-1.5	0.2	5.9	71.0	109.6	1990	3.0	6.6	2.1	146.2	123.5	1990	9.2	5.5	4.7	250.7	114.5	1990	-2.8	-0.6	9.0	148.5	105.4	1990	-1.2	0.3	n.a.	113.6	-1.4	-3.5	6.3	85.2	103.2								
December	-3.5	-1.3	6.0	70.8	109.5	1990	3.0	6.1	2.1	153.7	123.7	1990	6.7	3.8	4.8	293.1	113.9	1990	-0.6	-1.8	9.0	138.1	105.4	1990	-0.5	-1.3	n.a.	112.8	-1.2	-4.1	7.5	72.9	102.6								
January 1991	-0.8	-0.6	6.5	65.0	109.0	1991	4.3	7.7	2.1	150.3	123.7	1991	9.5	5.0	4.5	298.2	115.2	1991	-1.6	-1.1	9.2	127.5	105.2	1991	-0.5	-1.3	n.a.	112.8	-1.5	-3.8	7.8	81.9	102.0								
February	-3.5	-2.6	6.4	64.0	110.0	1991	2.5	6.9	2.1	146.3	124.0	1991	9.9	5.0	4.5	298.2	115.2	1991	-1.6	-2.1	9.2	127.5	105.2	1991	-0.5	-1.3	n.a.	112.8	-1.5	-3.8	8.1	81.9	102.0								
March	-3.3	-3.6	6.8	61.3	111.4	1991	2.5	3.5	2.1	142.6	123.9	1991	11.1	4.6	4.4	273.8	111.7	1991	-0.6	-1.7	9.3	129.3	105.5	1991	-2.9	-1.1	n.a.	113.5	-1.0	-3.4	8.6	81.3	103.0								
April	-3.2	-3.6	6.5	61.3	111.5	1991	2.3	3.8	2.1	142.8	123.5	1991	7.8	4.7	4.4	278.9	111.7	1991	-0.3	-0.4	9.4	129.5	106.5	1991	-2.9	-1.1	n.a.	113.5	-1.0	-3.4	8.6	81.3	103.0								
May	-3.3	-3.3				1991	3.9					1991	28.1					1991						1991																	





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## UK NEWS

## Labour's opinion poll lead over Conservatives cut

By Ralph Atkins

LABOUR'S national lead over the Tories has fallen to 1 or 2 percentage points, according to weekend opinion polls which come as the opposition party prepares to fend off a rebel Labour challenge in Thursday's Liverpool Walton by-election.

After recent opinion polls pointing to a lead as high as 10 per cent, Labour's advantage over the Conservatives has been cut to 2 percentage points in a Sunday Times/MORI poll

and 1 percentage point according to a NOP poll for The Mail on Sunday.

The weakening of support prefaces what could be an uncomfortable week for Labour in Liverpool Walton, where it is hoping for a convincing win over the rebel Labour candidate. It will cheer Conservatives, suggesting splits over Europe have not been as damaging as feared.

The campaign team of Mr Peter Kilfoyle, the official Labour candidate, launched a vigorous onslaught on Ms Lesley Mahmood, the rebel "Real Labour" candidate at the weekend, linking her to the extremist Militant group of revolutionary socialists.

A Labour leaflet said Ms Mahmood, who has been expelled from the party, was a "prominent member of the Militant tendency, attending their meetings and writing for the Militant newspaper".

A stronger than expected performance by Ms Mahmood will be seized by the Conservatives to turn the contest into a referendum on the running of Liverpool.

Meanwhile, the Liberal Democrats attempted to gear up their campaign at the weekend and said 800 party activists had distributed leaflets in the constituency twice. Liberal Democrat officials said the contest was now clearly between

their candidate and the official Labour candidate.

Local opinion polls suggest Labour will win with a comfortable majority on Thursday, with the Liberal Democrats second. Ms Mahmood is expected to come third with the Conservative candidate fourth.

Nationally, the Conservatives are likely to have been encouraged by yesterday's opinion polls, although the revival in their fortunes may prove short-lived.

Labour would not comment publicly but appeared to believe that because the polls were carried out before Mrs Margaret Thatcher's announcement of her retirement as an MP they might reflect sympathy for Mr John Major because of the disruption caused by his predecessor.

Labour officials appeared to accept that the Liverpool contest might have damaged the party's standing in the short term. They remain convinced,

however, that the party's "bed-rock" support has remained consistent at about 40 per cent.

The Sunday Times/MORI poll, which put Labour at 41 per cent against the Conservatives 38 per cent and the Liberal Democrats 15 per cent, showed voters have become gloomier about economic prospects.

The Mail on Sunday/NOP poll put Labour on 42 per cent, the Tories on 41 per cent and the Liberal Democrats on 13 per cent.

The disclosure of the loan and subsequent transactions, in a report to ATI's creditors, throws more light on the company's business methods before it ceased trading on March 27, owing more than £2.5m.

ATI lent money in 1988 to Workmore, a company owned by one of its then-directors, Mr David Constance, and his wife.

According to the report to creditors by Mr Alan Macdonald, ATI's joint administrative receiver, the loan was made to enable Workmore to buy three properties.

Workmore owns flats in Brighton, Hove and Furtledge, all in West Sussex, according to records at Companies House. On October 31 1989 the outstanding loan from ATI was just over £25,000.

Between then and December 31 1990 Mr Nigel Parker, ATI's other director, joined Mr Constance as a director and part-owner of Workmore.

Mr Marlor's report says ATI sought repayment of the loan in November 1990. Because Workmore had no working capital, he said, it was agreed that Mr Andrew Amess, Mr Vaughan Phillips and Mr Graham Lightburn "would each purchase one of the properties from Workmore, financed by mortgages from Abbey National".

All three men were employees of ATI at the time. Mr Amess became its sole director after Mr Constance and Mr Parker resigned in January 1991, although they were active in its affairs as consultants until it ceased trading.

Mr Phillips has just bought Cullington Manor, a Shropshire holiday centre, from Hostwell, a company owned by Mr Parker and Mr Constance. They, in turn, had bought the manor from ATI only in January. They orally granted Mr Phillips a contract to manage it the day after ATI ceased trading.

In the case of the Sussex investment properties, Mr Marlor said: "The amount raised on the mortgage was paid to Workmore, which settled its own mortgage liability on the property and repaid part of the balance due to ATI. The individuals concerned held the properties in trust for ATI but there are covenants in the effect that ATI will pay the mortgage outgoings and at demand settle the mortgage."

His report continued: "The precise effect of this transaction is uncertain, but as the properties are tenanted, and were purchased at valuation in November of 1990, it is not likely there is any equity." Mr Marlor told ATI creditors last Monday that Workmore is subject to a winding-up petition.

Separately, Mr Marlor's report to creditors stated: "My solicitors are currently investigating ATI's connection with a French company, SARL Adventure Touristique Internationale, in which ATI apparently has a 98 per cent shareholding. There is to date no evidence that the company has any assets."

## Thatcher resolute on foundation

MRS MARGARET THATCHER yesterday reaffirmed her determination to set up an organisation to propagate her vision of free-market economics, Ralph Atkins writes.

The Thatcher Foundation will open offices in several capitals with the aim of showing other countries, particularly those in eastern Europe, how to move to free enterprise and democracy.

Her comments in interviews came after suggestions that her enthusiasm had waned because of fund-raising difficulties.

Her project could clash with preparations for the Foreign Office for an independent organisation to promote political parties in fledgling democracies. That plan was announced last October by Mr Douglas Hurd, foreign secretary.

## Midlands plant to supply Toyota

JOHNSON Controls Automotive, a subsidiary of Johnson Controls of the US, is to spend \$2m on a plant at Burton upon Trent to assemble seats for a new Carina car model from Toyota of Japan. The model will be assembled from next year at a complex being built near Derby at which up to 150 jobs will be created.

Some parts will be supplied from other Johnson plants in Europe, and Toyota is compiling a list of 150 parts suppliers with the aim of reaching an EC content of 85 per cent for the Carina by 1995.

## Lloyd's losses may be over £1bn

LLOYD'S of London may lose more than £1bn in its 1989 and 1990 years, according to a report on the future of the insurance industry published today.

Mr John Ginnar of PA Consulting Group, author of the report, says problems at Lloyd's are a symptom of a deeper malaise in the industry worldwide. He predicts a painful shake-out in which the biggest companies continue to enlarge their market share.

General Insurance in Crisis. PA Consulting Group, Buckingham Palace Road, London SW1W 9SR. £1.025.

## Pension warning

THE National Association of Pension Funds said a European Court of Justice ruling against discrimination between men and women in the age of retirement would damage company schemes if it applied before the court had made its decision.

## Barlow Clowes fraud trial starts tomorrow

By Raymond Hughes, Law Courts Correspondent

THE TRIAL of four men, arising out of the collapse in 1988 of the Barlow Clowes fund management empire, will start tomorrow. It is the last of three big fraud trials to come to court in the past 18 months - the others being Guinness and Blue Arrow - and is expected to last between six and nine months.

Mr Peter Clowes and three of his former associates - Mr Peter Naylor, Mr Guy Cramer and Mr Christopher Newman - are accused of stealing £16.9m from people who invested in Barlow Clowes managed funds in Gibraltar.

Mr Clowes faces 10 theft charges, Mr Naylor four, Mr Cramer six and Mr Newman seven. Most are joint charges involving two or three of the defendants.

Mr Clowes, Mr Naylor and Mr Cramer are also jointly charged with conspiring to contravene section 13(1) of the 1958 Prevention of Fraud (Investments) Act, which deals with false statements made to induce people to invest. Mr Clowes alone is accused of eight offences under the subsection.

Mr Naylor, a computer consultant, was formerly a director of James Ferguson Holdings, the Barlow Clowes parent, of which Mr Clowes had been chairman. Mr Newman, a chartered accountant, had been finance director of James Ferguson Holdings, of which Mr Cramer, a former market trader, had been chief executive.

Mr Clowes' empire collapsed in June 1988. The Gibraltar-based Barlow Clowes International was found to be insolvent and owing £128m to 11,000 investors who had put their

savings into what they believed were portfolios of British government securities.

Barlow Clowes Gilt Managers, based in Cheshire, in which 7,000 people had invested about £54m, was compulsorily wound-up by the High Court on a petition by the Securities and Investments Board. Both companies are now in the hands of administrators and there are civil court proceedings to try to resolve disputes about the respective entitlements of various classes of investors to the available funds.

Mr Clowes was arrested on June 15 1988 and released on £300,000 bail, later increased to £500,000. Mr Naylor, Mr Cramer and Mr Newman were arrested on December 8 1988.

Bail was set at £200,000 for Mr Naylor and Mr Cramer and £200,000 for Mr Newman. Mr Newman has been granted legal aid for his defence.

The case was transferred from Guildhall magistrates' court in London to the Old Bailey in March last year under the new procedure enabling cases of alleged serious fraud to go direct to a crown court, instead of going through the usual committal proceedings before magistrates.

The trial, before Mr Justice Phillips, a judge with a commercial law background, and a jury, will take place in the Chichester Bents annex to the Old Bailey in Chancery Lane.

The courtroom is on the floor above that in which the Blue Arrow trial has been taking place since mid-February.

The SFO's prosecution team will include five barristers, headed by Mr Alan Suckling QC and Ms Mary Arden QC.

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## Union members protest over deal

By John Gapper, Labour Editor

A UNION agreement on what would be the first 35-hour week for manual workers at a large British company has provoked strong protests from employees at British Nuclear Fuels' Sellafield reprocessing plant in Cumbria.

Two shop stewards have resigned because of unhappiness over the deal, and some of the 2,300 shift workers have threatened to stop paying union subscriptions. The shift workers say the deal should not have been agreed without their approval.

The protests could make it hard for BNF to reach detailed agreement on a 35-hour week by next March, when it is due to be implemented on all four BNF sites. The company said yesterday it hoped to overcome the problem.

The protests among shift workers have been over changes to shift patterns and the end of some allowances as part of the 35-hour week deal. Union leaders are keen for the deal to work because they see it as a model for other companies.

The main protests have come from members of the GMB general union at Sellafield. Mr Eddie Newall, GMB national officer, said the unions could not allow a single group of employees to exercise a veto over the majority decision in court.

Although a majority of shift



Sellafield: deal should not have been agreed without shift workers approval

workers at BNF sites voted for the 35-hour week deal, Mr Newall said there had been a narrow majority against it at Sellafield. Union leaders had said it would have to be broadly acceptable to all groups.

Mr Newall said that any difficulties over changes in shift patterns could be sorted out over the next few months before the deal was imple-

mented. Mr Jack Dromey, secretary for the joint unions at BNF, said there had been a strong vote in favour of the deal among day workers and non-industrial staff at BNF. There had been an overall majority among shift workers.

"It is far for the course that problems emerge in the implementation of any working

week deal, but we are confident that those problems can be comfortably resolved in the next few months," he said.

The unions were happy with the agreement because it represents a step forward on the 37 hour week deals which have been reached in engineering over the past two years. Most manual workers are still on a 39 hour week.

## CONSUMER RIGHTS

# Labour claims Citizens Charter is political fraud

By Ralph Atkins

THE LABOUR party yesterday said that leaked documents showed Prime Minister John Major's plans for a Citizens Charter to improve public services were a "political fraud".

Government ministers have rejected legislation to increase consumer rights despite a rising number of complaints against utilities such as British Telecom and the water companies, the party said.

Mr Gordon Brown, Labour party trade and industry spokesman, said the documents obtained by the opposition were discussed by the government only last week. They showed it had also ruled out statutory ombudsmen for the utilities, compensation schemes, and tougher standards being set by ministers.

Government officials confirmed that the documents were genuine but said they did not show what ministers had decided.

The attack came as the Labour party suffered a setback to party confidence with the weekend's opinion polls showing its lead over the Conservative party had been cut to one or two percentage points.

The results, although unlikely to influence general election timing, suggest Conservative splits on Europe have not been as damaging as feared by some in the party and will help revive Tory party morale. The government plans to publish a White Paper on the Citizen's Charter later this month.

The Labour party says that three documents it has obtained show the government is shying away from proposals which would have significantly increased the power of consumers.

However, Mr John Redwood, corporate affairs minister, said the documents obtained by the opposition were discussed by the government only last week. They showed it had also ruled out statutory ombudsmen for the utilities, compensation schemes, and tougher standards being set by ministers.

One of the leaked documents considers the implications of a Citizen's Charter for the regulators of utilities such as Ofel and Ofwat, which cover the telecommunications and water industries respectively.

It says: "Stronger powers for regulators would probably accelerate the improvement of utility companies, but would require primary legislation, which might open the way to

wider discussion of the role and performance of the regulators."

Mr Brown, together with Mr Nigel Griffiths, the party's consumer affairs spokesman, said a commitment to legislation had been dropped from a second document, a draft of the section on privatised utilities for the citizen's charter.

A third document, Mr Brown said, shows there is a rising tide of consumer complaints, running about about 3,000 a week, about the telecommunications, gas, water and electricity utilities.

Statutory ombudsmen had been rejected at least partly because it would be difficult to get approval from all government departments. Compensation schemes have been blocked because the power to make cash settlements might become a politically controversial issue.

Mr Brown said the papers revealed, "the sham and political fraud at the heart of Mr Major's Citizen's charter. Ministers are prepared to forget the rising trend of complaints. They are scared to open up a debate on prices, salaries and the standards of services."

## Scheme to stem job losses starts

By Chris Tighe

EFFORTS to reduce the effect of impending big job losses at two of Britain's largest work-

places begin in earnest today. The Cumbria Action Team, led by a senior civil servant from the Department of Trade and Industry, begins work on mitigating planned total job losses of about 10,000 by 1994 at the county's VSEL shipyards and the Sellafield nuclear reprocessing plant.

The arrival in Barrow-in-Furness of Mr Geoff Cobb, the team's leader, is the first tangible result of last month's announcement by Mr Peter Lilley, trade and industry secretary, that the government wants to help the Barrow and Copeland areas combat "the severe industrial and employment difficulties" they face.

Both areas suffer from isolation, poor road links and lack of inward investment, and are dominated by two big employers. Early this year more than 12,000 people worked at VSEL's Barrow shipyards, and 15,000 at the Sellafield plant.

VSEL, however, plans to cut up to 5,000 jobs by the end of 1993 because of defence spending cuts, and at Sellafield completion of the Thermal Oxide Reprocessing Plant will mean 5,000 job losses in the same period.

## Union chiefs dispute role under Labour

By John Gapper, Labour Editor

A DISPUTE between union leaders over their role under a future Labour government flared yesterday when Mr Gavin Laird, general secretary of the AEU engineering union, said in his union's journal, that others were acting like "frustrated prime ministers".

Mr Laird made a veiled attack on Mr John Edmonds, general secretary of the GMB general union, whom Mr Laird accused of a "pathetic" longing for a return to the bad old days of beer and sandwiches at Number 10 Downing Street (prime minister's residence).

He said AEU members would not tolerate "the sight of union barons using their block votes to pursue their narrow sectional interests".

Mr Laird's attack comes amid tension among unions over their relationship with a Labour government. The tensions have been increased by arguments over the role of the "national economic assessment" supported by Labour.

Although union leaders have suggested that Labour and the unions should maintain an arm's length relationship, Mr Laird's comments are one of the strongest warnings from a senior union official.

He said it was "foolish" to suggest unions could expect to assert "disproportionate influence and control" over a Labour government. He added: "I am sometimes forced to conclude that some of our col-



Gavin Laird: attack

leagues are frustrated prime ministers."

Mr Edmonds said at his union's conference in May that the TUC would expect to exercise more influence on a Labour government than the Confederation of British Industry on topics such as reforming industrial relations law.

Mr Laird said the unions needed to establish a clear divide between their role and that of a Labour government. "The role of trade union leaders is to support the next Labour government and not vice versa," he said.

His remarks are a further example of the tension this year between unions representing different groups of workers as they try to formulate common policies.

## Training standards fear

By Paul Cheeseright

RIVALRY between school-industry compacts and the employer-led Training and Enterprise Councils could hamper efforts to achieve higher standards of vocational training, leaders of the compact movement have warned.

Under compact, pupils and schools agree to meet specified standards of attainment while local employers guarantee pupils jobs and training.

Compact leaders are concerned that the Tecs have been given a leading role in strengthening links between education and industry under the government's Partnership Initiative. Some feel they should be leading developments instead.

This tension emerged at the first national compacts conference in Birmingham last week. Ms Julia Cleverdon, the development managing director at Business in the Community, who chaired the confer-

ence, said Compact leaders were worried that there could be "three games in town" which would confuse employers.

"There is a danger that training and enterprise councils will not take into account the existing latticework that is there," Ms Cleverdon said.

Ms Cleverdon noted that some employers, caught in recession, are finding it increasingly difficult to honour job and training guarantees.

Mr Robert Jackson, under-secretary for employment, told compact leaders that 90,000 pupils and over 900 employees are so far involved in 52 compacts. So far 26,000 job opportunities have been created.

Professor John Woolhouse, of Warwick University, said that if the number of employers involved in compacts grew, they would be better placed to withstand economic turbulence and a volatile labour market.

## African art prices steady

PARIS is acknowledged to be the world's capital for tribal art and auctioneer Guy Loundmer, who holds two major sales in the specialty each year, is one of its driving forces, writes Christopher Powell.

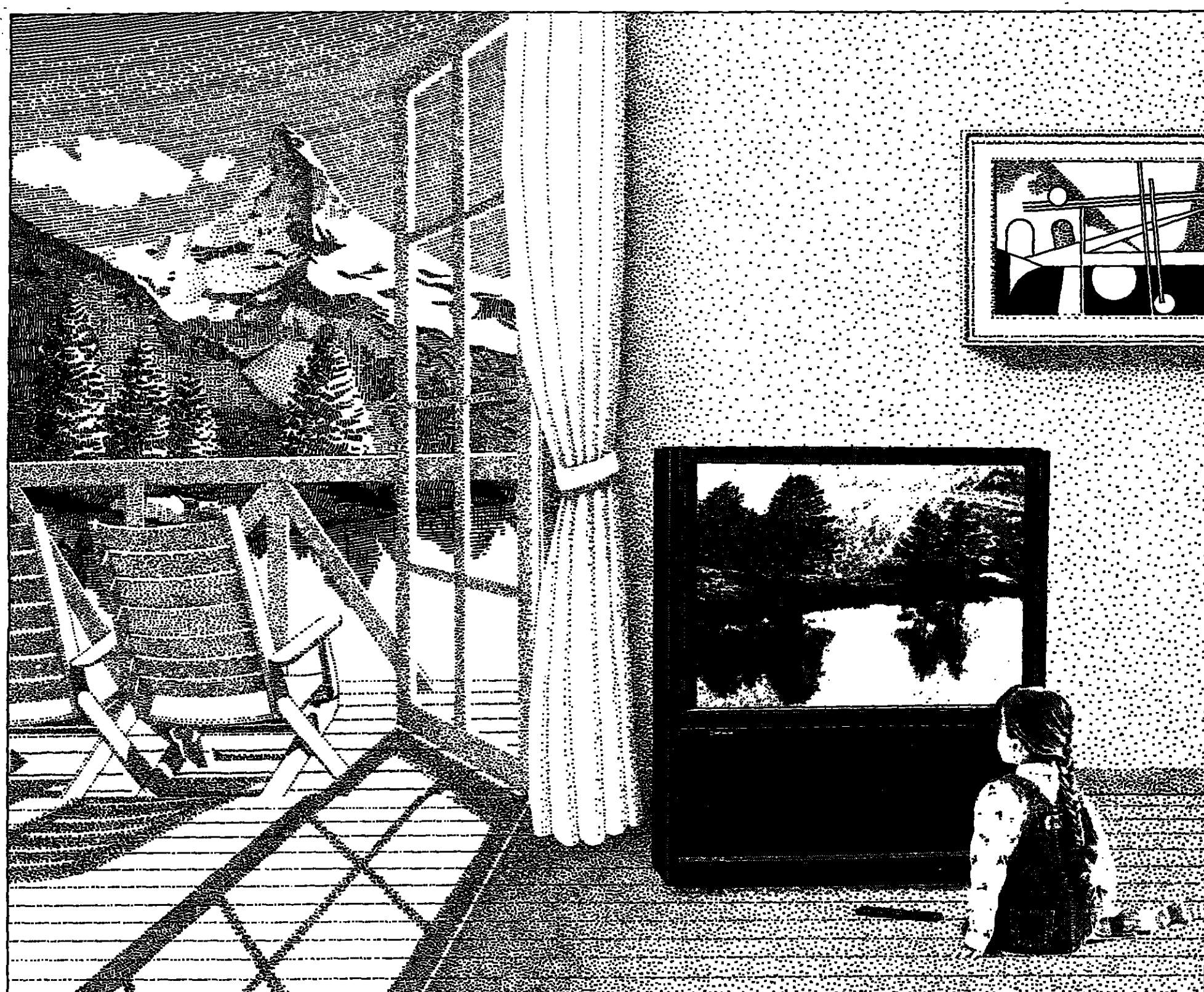
His latest auction of North American Indian, African and Oceanic pieces on Thursday and Friday last week confirmed there is a slowdown - but no sign of crisis - in the field, which has remained free of speculation.

Connoisseur collectors and dealers from most countries in western Europe attended. However, what Mr Pierre Anzyrouche, an expert described as his "more recent clientele", mainly contemporary art critics won over to tribal art, stayed away and prices

remained realistic. Sales totalled FF8.2m and 97 lots out of 280 were brought in for FF4.1m and estimates were prudently low.

Rare African objects were the most sought after and an exceptional sculpted Fang head from Gabon, which had once stood symbolic guard over ancestral relics, estimated at FF4m, was sold to a Swiss collector for FF2.5m.

Bidding for a CongoleseKwile gorilla mask from the last century, shot up to FF400,000 which was just under its high estimate. A Nigerian human mask from the Ben Heller collection in New York sold for FF390,000, a feminine statue from Mali went for FF340,000 and a seated female figure from Liberia reached FF550,000.



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the future.



## IN BRIEF..

**WATKINS GROUP** has signed an £2m contract with Clerical Medical and General Life Assurance Society for the construction of offices with shops and residential accommodation at 6 Duke Street, St James's, London. The Duke Street elevations of the 1922 building will be retained up to fourth floor level for incorporation into the new building.

**HIGGS AND HILL SOUTHERN** has been appointed by Capital & Counties to complete the £5.5m Turnford Place office development at Chesham in Hertfordshire. Preliminary work on the project was started in October 1990 by another contractor, which subsequently went into liquidation. Turnford Place will be built on three floors and provide 57,000 sq ft of office accommodation.

Work on the second phase of converting a former London school into a city technology college - sponsored by ADT - has been awarded to **TARMAC MANAGEMENT**. The company began work on a £3.7m contract for the first phase of the project, at a former secondary girls school in West Hill, Wandsworth, last September. The company has now been awarded £1.5m of additional work. The latest phase involves refurbishing and recladding a further classroom block for the college, which is expected to open in September.

**Northumbrian Water** has awarded **SIR ROBERT MCKEITHEN** a contract worth £2.5m to construct an auxiliary spillway to the Grassholme reservoir embankment dam in Northumberland. The project is designed to augment the spillway capacity for flood waters from the reservoir in Lumsdale.

**BOVIS CONSTRUCTION** has been awarded a £3.8m management contract to build a 3,000 sq metre extension to a sausage production factory in Trowbridge for Bowyers (Wiltshire).

## CONSTRUCTION CONTRACTS

### Sixth form College in Oldham

The Manchester office of **MOYLE NORTH WEST**, a division of John Moyle Construction, has won a £15m contract to build a sixth form college in Oldham. Work has started and involves construction of a two-storey building and separate sports hall including all fixtures and fittings.

The college, which will be completed during the summer of 1992, will house over 1,000 students whilst the sports hall will feature two squash courts, a multi-activity hall, dance studio and showers and changing facilities.

The college is being built on the former site of Oldham's Royal Infirmary and will retain the infirmary's original stone archway at its entrance.

**MOYLE NORTH WEST** has also started work on a £2.3m swimming pool at Moor Park, Blackpool for Blackpool Borough Council. The 15-month contract involves building a single-storey swimming pool with a 25 x 18 metres main pool and a 15 x 7 metres beginners' pool, spectator facilities, changing rooms, plant room, cafeteria and car parking for 50 cars.

### Managing services

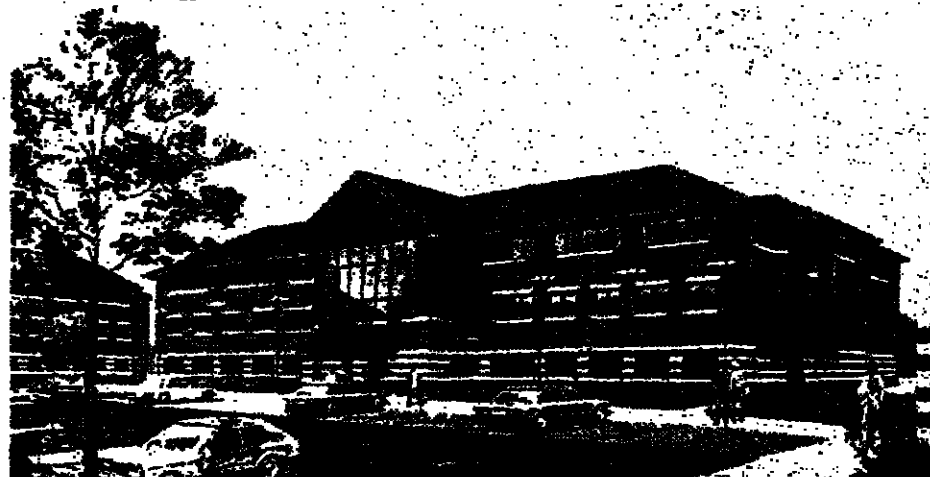
**BALFOUR BEATTY PROJECTS & ENGINEERING** has been awarded an £11m three-year contract to manage works services for the Ministry of Defence.

The project involves planning, specifying, organising and managing the maintenance and minor new works budget at RAF Honington, RAF Barnham and RAF Watlington.

RAF Honington, about 10 miles from Bury St Edmunds, Suffolk, is a key operational front line flying station, while RAF Barnham and RAF Watlington mainly provide accommodation for RAF Honington personnel.

**Balfour Beatty Projects & Engineering** will be responsible for all aspects of planned maintenance work. This will include general maintenance, operation and maintenance of mechanical and electrical equipment, ground maintenance, the landscape management programme, financial management and the organisation and procurement of minor new works.

### Developing science park in Newcastle



Part of the A.F. Budge Group, **A.F. BUDGE (BUILDING)** has been awarded a £9.7m contract for the design and construction of a science park (pictured) in the centre of Newcastle which is being developed by A.F. Budge in conjunction with the Tyne and Wear Development Corporation. The science park will provide 86,000 sq ft of business space, as well as a 53,000 sq ft innovation centre.

### £19m London refurbishment

**COSTAIN CONSTRUCTION**, a subsidiary of Costain E&C, has been awarded the contract, worth about £19m, to refurbish Cable & Wireless' London headquarters, Mercury House, in Holborn. This work follows on from the partial demolition and complete stripping out of the building, which was also carried out by Costain Construction under a separate contract.

Built in 1954, Mercury House was originally an eccentric "H" shape over ten floors, but the majority of the centre section of the building has now

been demolished from roof to foundation level. This area will be replaced by a glazed atrium with a barrel-vaulted roof which will cover a new nine-storey office area to the rear of the building. A glazed entrance lobby and the glazed atrium will form a new reception area and conference facility.

The lifts will be replaced and rearranged with two additional panoramic lifts in the atrium. All the windows are being replaced, but the Portland Stone facade will be restored and retained, with curtain walling and Sardinian granite

cladding being applied to the new areas.

All office areas are being totally refurbished, with suspended ceilings, raised access floors and dry-lined walls laid out in a flexible arrangement of fully air-conditioned, open-plan and closed offices. All office areas will be served by a data cable management system reflecting the client's needs.

Certain minor areas of the building are still being used by the client and their associated companies during the construction period.

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Certain minor areas of the building are still being used by the client and their associated companies during the construction period.

### Fitting out London base

Companies within the construction division of **TRAFALGAR HOUSE** have been awarded contracts valued at over £16.5m.

Heading the list is a management contract for the fit-out of a major pharmaceutical company's headquarters, where features of the 145,000 sq ft development will be the information technology services with fibre optics and satellite communications.

In Bristol, Willett has been awarded a £3.9m contract by the Southmead Health Authority for the construction of units for the elderly and patients suffering from acute mental illness.

Engineering consultancy, **TH Technology**, has a design contract for British Steel in Wales valued at £3m and specialist electrical and mechanical contractor, **Rashleigh Philips** has new orders worth £2.38m.

### Sewage plant in Falklands

**KLARGESTER ENVIRONMENTAL PRODUCTS**, Aston Clinton, Bucks has won a contract to supply a B11 BioDisc sewage treatment plant for a new £10.6m senior school and leisure complex development on the Falklands Islands.

Financed by the Falklands Islands Government the development, due to be completed in 1992, is designed to meet future population growth on the island.

The **Klargester BioDisc** will cater for the new 4,300 metres two-storey complex which includes the Stanley senior school (for 200 pupils) and a leisure centre for use by the 2,000 residents of the island (half of which live in the capital).

The complex will house a library and indoor sports hall as well as providing a new sports field.

The project, due to be completed in 1992, is being constructed by **Gordon Forbes Construction (Falklands)**.

The **BioDisc** incorporates primary settlement, biological treatment with rotating contactor and final settlement, all within a self-contained unit.

It is designed to ensure that the effluent discharged is of an acceptable standard for dispersing into a suitable water-course.

### Chairman of AMP & London Life



**Mr John Sadler** (pictured) has been appointed chairman in the UK of **AMP** and **LONDON LIFE** following the retirement of Lord Catto. Mr Sadler joined the board in May 1989, and was previously deputy chairman of the John Lewis Partnership. Mr Stewart Lyons has been appointed to the board. He was general manager (finance) and group chief actuary of Legal & General. Mr Bruce Radley has been appointed actuary of **London Life** following the retirement of Mr Brendan McBride. Mr Radley was managing director of Provident Life Association.

**Mr Lyndon Cole** has been appointed European sales director for **GE PLASTICS**, Warrington. He was a business director for Dow Europe.

**Mr Panikos Papadakis** has succeeded **Mr Michael Hewitt** as chief executive officer of **CYPRUS AIRWAYS**. He was director of commercial operations.

**Mr Denis Bowley** has been appointed managing director of **ASSOCIATED FISHERIES** following the retirement of **Mr Bill Letten** who remains a non-executive director. Mr Bowley was managing director of **Booker Nutritional Products**.



MANAGEMENT

Share registration

# The implications of paperless dealing

Taurus may not supply all the answers, says Richard Waters

At their next annual general meeting, many company chairmen will try to persuade their shareholders to surrender their share certificates. Yet few of the chairmen realise what will be expected of them, and fewer still understand the impact it will have on their companies, and on their relationship with their shareholders.

Listed companies that have been in touch with the development of Taurus, London stock exchange's paperless share trading system, fear that they could find they have less information about movements on their share register and that the costs of maintaining a share register will rise. It could also become more difficult to identify "stake-building" by unwanted shareholders.

The abolition of share certificates is part of the move to the Taurus system, which is due to be launched next May. Share ownership will be evidenced by an entry on a computer, and share transfers will take place electronically, with no further use of transfer forms.

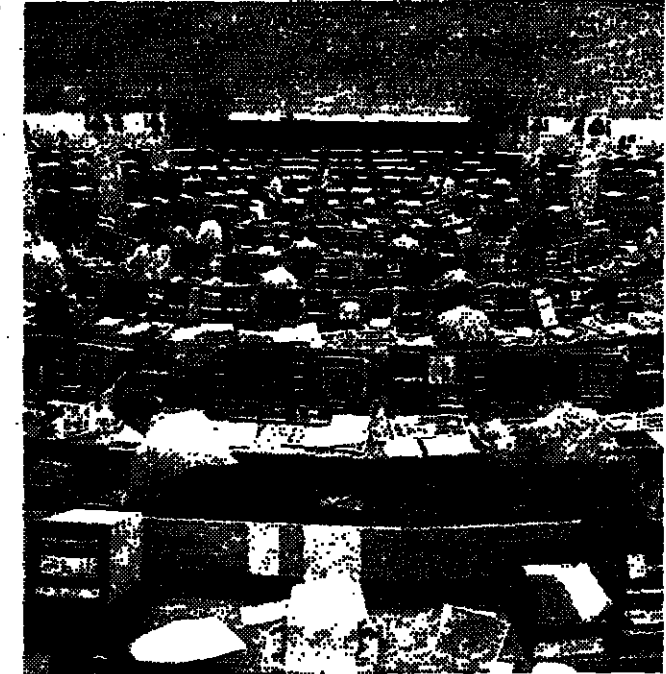
The transition will not be automatic. Each company's shares will only move into Taurus (or "dematerialise" in the jargon of the City) once its shareholders pass an extraordinary resolution. In other words, 75 per cent of those voting must support the idea.

The timing is determined by the introduction of secondary legislation, a draft of which was published last month by the Department of Trade and Industry. Taking the paper out of the share ownership and transfer process has forced a rewrite of large parts of company law.

This rewrite has already slipped six months due to unexpected complexities encountered by the drafters leading to the scrapping of the Taurus launch which had previously been planned for this autumn. Further delays could still occur.

All being well, though, the regulations will be in place later this year, paving the way for company chairmen to seek the support of their shareholders to surrender their share certificates. How many realise what will mean for their companies?

Concern about what Taurus will do to the transparency of share registers has been rife for some time, whatever the stock exchange may say about its success in winning the support of listed companies for the changes planned. The problem arises because the Taurus system could encourage the use of



Taurus is intended to cope efficiently with share trading generated by dealing rooms such as NatWest's (above)

nominees, effectively keeping the beneficial owners of shares off company registers.

Under Taurus, shares will be held in two types of account, known as designated and undesignated (or pooled) accounts. For shares held in designated accounts, the names of the holders will appear on a company's share register (though of course these holders may themselves be nominees).

But for undesignated accounts, the names will not be revealed automatically - they will only emerge once a month, when all shareholdings in the Taurus system will be collated to give companies a complete picture of their share registers more frequently than once a month.

The pressure has been kept up through the Investor Relations Society, the Exchange's own listed companies advisory committee, the Confederation of British Industry and the 100 Group, a grouping of leading finance directors.

That battle seems to have been lost. The one month rule has been enshrined in the DTI's draft regulations. Companies want the regulations simply to call for a "minimum period" for updates of share registers, leaving it to the stock exchange to decide how long this should be. Putting the period into the regulations suggests it has been set in stone.

Much will depend on whether shareholders (and stock brokers) opt to use designated or undesignated accounts. The signs so far are that they will go for undesignated ones - with the attendant loss of visibility for companies.

A number of brokers have already written to personal shareholder clients recom-

They can leave their shares with an account controller paid for by the company (these so-called "company account controllers" are equivalent to the service registrars already used by companies). Alternatively, they can move their shares to a commercial account controller - typically a stockbroker or investment manager - and pay for the privilege. Most private shareholders are expected to stay with the company account controllers.

What concerns companies is the fees they will be charged by the registrars. None has yet indicated what their new charging structures will be, but they have hinted heavily that systems development costs they have incurred to come into Taurus mean that companies may well find themselves paying more.

The stock exchange's Watson says that any rise in costs will not be down to Taurus alone. "Registrars are making investments now that they have not made before. The advent of Taurus is in a sense crystallising that investment."

A further concern expressed by companies is that the choice of registrars has been shrinking. Through a process of consolidation in the industry, just three - Lloyds, National Westminster and Barclays - now control 86 per cent of all shareholder accounts, according to research by Katrina Ellis, a director of The Share Centre, a rival account controller.

This may not be a cartel, but seeing the business concentrated into so few hands (not in itself surprising, given the heavy technology cost of being in the industry) causes companies concern.

Will there be alternatives? The DTI regulations allow for the possibility of listed companies using more than one company account controller. In theory, it will be possible to break up a share register and place different parts with different account controllers, each of which offers different services (some, for instance, may specialise in handling private investors).

The only alternative being promoted so far is The Share Centre, which is being set up by Gavin Oldham, a former chief executive and founder of Barclayshare. Oldham's plan is to operate as an account controller funded by companies, but offering shareholders the sort of services which otherwise would be available only from the brokers and other commercial account controllers.

## You're never too old to take on a new job...

Ageism is outdated, unfounded and wasteful, says Diana Cornish

Every working day I meet and do business with a wide range of employers. Although they come from an enormously diverse collection of industries, they have one thing in common. Prejudice is strangling their businesses.

Collectively these people would never dream of being offensive to a black person or belittling a woman bus driver. Their prejudice is more widespread and is socially acceptable. They believe that a person's age determines whether he or she can do a particular job.

As an employment agency, we deal with personnel officers in thousands of British companies. It is curious that whatever their own age, most seem to share the same prejudices against employing older people.

When I used to place people in jobs, I was surprised at the number of older personnel officers who would make statements like: "You can't learn after 50."

I remember one senior manager in charge of personnel telling me how he processed job applications. "I aim for about 50 on my desk, then I go through them and throw out all those from people under 20 and over 40 and see some of the rest."

He would have been most indignant if I had suggested that his actions rested almost entirely on prejudice, rather than good business sense.

What research has been carried out on these subjects shows such attitudes to be nonsense. One certain fact is that older people learn just as well as younger workers.

Older people might be marginally less fit or prone to illness, but they are not away on maternity leave or at home nursing a ligament torn in a violent middle-management squash league.

Perception is a very big factor in all of this and one that rests on many assumptions that people find hard to talk about.

If somebody rings up about a job and is asked no more than their age, sex and marital status, the potential employer can quickly conjure up a negative stereotype if the answers

fit his prejudices. Being 50 and female does not necessarily indicate an addiction to frumpy cardigans and carpet slippers.

Employers should throw out their knee-jerk perceptions and think more creatively about who they hire.

Women who recruit staff tend to be just as ageist, although the reasons may be different. Younger women in managerial roles often feel that they don't want to control older women; it would be too difficult.

It seems clear that appeals to people's better nature will not diminish ageism, but economic necessity has a better chance of changing attitudes.

Once employers have been convinced of the training potential of older employees, a second line of resistance is often encountered. Managers will object to someone of 50 on the grounds that he or she has only around 10 more years of working life, and that that is not long enough.

These doubts are absurd. Before the present recession, for instance, the average secretary stayed in a job for only around two years in the provinces, and six months in London. There is no reason once this downturn has come to an end that these patterns will not return.

Ten years is therefore an awfully long time to have the potential of a mature, trainable person working for your company - and that's assuming that at 60 he or she becomes unable to work. Again, it isn't the case in the real world.

One of the things that I would like to see is abolition of the fixed retirement age. Nor should there be a set day for a person's pension to start.

Some of the flexibility needed to make this happen has already arrived, with the increased take-up of private, portable pensions. Ideally, when an individual employee

says he or she has had enough of work, and has accumulated enough pension, that will be the day he or she begins to collect a pension.

There are still many technical, administrative and legal obstacles to hiring people who are over the official retirement age. Pension funds and trustees are going to have to be more imaginative in this area. However, most companies can employ anybody at all if they really want to.

One area where my company sees the benefits of prejudice being stripped away is in the provision of temporary staff. For whatever reasons, ageism does not come into play when temporary workers are taken on.

So we send people out who, because of their age, would not even be offered an interview for the same job on a permanent basis. The irony is that many prove so satisfactory that they are offered long-term employment by the client.

It is 20 years since legislation was passed in Britain outlawing racial and sexual prejudice in job advertisements. Cynics predicted then that a few shiny new statutes would not change ingrained attitudes. Nor have they.

What has changed attitudes is the achievements of women and minority groups who were given their chance to flourish in their work because of these new laws.

In my earlier working life I was as ageist as the next young woman. My first task with a pile of application forms was to throw out those from the over-40s.

As the years have gone by, I have tried older people, found them just as good as younger workers and disproved my own theories. One of the most successful people we have at Brook Street began with us at 47, is now over 60 and is still making enormous progress.

If employers are faced with rows of empty desks and unmanned machines, they are going to have to listen to the arguments.

Diana Cornish is managing director of Brook Street. The agency is soon to send a longer version of this article to the UK's top 1,000 companies.

CONTRACTS & TENDERS

### INVITATION TO TENDER

THE MINISTRY OF TRANSPORT OF THE REPUBLIC OF BULGARIA INVITES ALL INTERESTED COMPETENT FINANCIAL GROUPS, CONSTRUCTION COMPANIES, ETC. FOR PARTICIPATION IN TENDER

For the award of the complete construction and operation of TEM section (Trans-European Motorway) on the territory of the Republic of Bulgaria (Kalinovo-Kapitan Andonovo) including the adjoining infrastructure (roads, tunnels, motor-car repair) in total length of 370km.

- The award should include:
1. Overall financing and construction of the following sections:
    - "Kalinovo - Sofia Ring Road" - six-lane motorway (A4), Length 45km.
    - "Sofia Ring Road - Northern Part" - six-lane motorway (A4), Length 24km.
    - "Zelovo - Elena" - four-lane motorway (A4), Length 56km.

The total length of sections, planned for new construction is 125km.

2. Financing and final completion of integrated service and trade infrastructure (see tenders) including along the whole length of 370km, according to the landscape and the standards, internationally adopted in practice.
3. Financing and equipping a modern toll system for collecting taxes from the motor vehicles, journeying along the whole TEM section on the territory of the Republic of Bulgaria (370km in length).
4. Setting up an integrated system of management, operation, maintenance and the replacement of the investment on the basis of the services from tenders and operation of the adjoining infrastructure within reasonable periods of time, which will be an integral part of the participants' tenders.
5. Agreement for Bulgarian participation in the consortium, carried out by a Bulgarian financial and construction group of companies in accordance with the Bulgarian legislation in force and on the basis of inclusion in the consortium's contract.
6. A bank guarantee for the participation to the amount of 6,000,000 US Dollars and 3 months validity.

#### OTHER TERMS AND CONDITIONS

1. Tender Documents. A full set of documents for the three sections to be newly constructed will be made available to those who wish, against the sum of 3600 US Dollars, payable in cash or by bank draft in the period until July 19, 1991.
2. Additional information will be submitted, concerning all aspects of the proposed project. During the period, provided for preparation of the tender, the tenderer is expected to be at disposal and will give any available, additionally requested information and explanations.
3. The tender documents will be accepted to the address, given below, with due date at 12 o'clock on August 30, 1991.
4. The tender should contain:
  - 4.1 Tender documents for the three new sections, copied in local currency at the rate of exchange of the Lev to the US Dollar quoted by the National Bank of Bulgaria, valid at the time of tendering.
  - 4.2 The terms and conditions providing for the Bulgarian participation in the consortium.
  - 4.3 Terms, defining the duration of activities, including:
    - time and cost for construction of the new sections;
    - completion time and cost of setting up and making operational the toll system;
    - facilities, cost and time for completion of construction and putting the adjoining infrastructure into operation;
    - Organizational structure for construction, operation and recovery of investments;
    - time period, interests, total volume of works and activities;
    - Time schedule of activities
5. Address:
  - Sofia
  - Ministry of Transport
  - No. 9, "Vasil Levski" Str.
  - Room No. 1102
  - For Text

For Text: 359-2-85504  
Telex: 22200 MT BG,  
23208 MT BG  
Telephone: 07-29-62

PUBLIC NOTICES

### TENDER FOR BANKING SERVICES FIVE YEAR PERIOD COMMENCING 1st APRIL 1992

In August 1991 the Authority will be inviting tenders from banks with adequate branch networks and clearing facilities for the following banking services

- a) Principle Banking Arrangements
- b) Education Services Banking Arrangements

A detailed specification of the Authority's requirements will be dispatched on the 29th July 1991 to financial institutions which apply in writing to the C.C.T. Co-Ordinator at the address set out below:

London Borough of Tower Hamlets  
C.C.T. Co-Ordinating Office  
27 Birkbeck Street  
London E2 6LA

Applications for tender documents must be received by the C.C.T. Co-Ordinator by the 26th July 1991.

LEGAL NOTICE

WHITE & SMITH LIMITED IN RECEIVERSHIP

NOTICE IS HEREBY GIVEN, pursuant to Section 48(2) of the Insolvency Act 1986, that a meeting of the CREDITORS of the above named company will be held at the Kings Head Hotel, High Street, Loughborough, Leicestershire on Monday, 8 July 1991 at 2.30 pm for the purpose of considering the report prepared by the Administrative Receiver in accordance with the said section and, if thought fit, appointing a Committee.

Creditors whose claims are wholly secured are not entitled to attend or vote at the meeting. Creditors who are partly secured may only vote in respect of the balance of the amount due to them after deducting the value of the security, as estimated by them. A creditor in respect of a debt due on, or secured by, a bill of exchange or promissory note must treat the liability of any person who is liable on the bill or note as a debt due to them from the company, and the claim has been duly admitted under the provisions of Rule 5.11 of the Insolvency Rules 1986; and

Creditors wishing to vote at the above meeting must hold a written statement of their claim with me at Core Quay, Abchurch Lane, 25 Finsbury Square, London EC2A 3DF, no later than noon on 5 July 1991. Forms of proxy which, if intended to be used, must be lodged with us by that time.

DATED this 21st day of June 1991

STEPHEN J. TAYLOR  
Joint Administrative Receiver

#### DE LA MER LIMITED

The Insolvency Act 1986 in the matter of De La Mer Limited  
Notice of creditors' meeting and Director of the company is hereby given, pursuant to the provisions of the Insolvency Act 1986, that a meeting of the creditors of the above named company will be held at the Kings Head Hotel, High Street, Loughborough, Leicestershire on Monday, 8 July 1991 at 2.30 pm for the purpose of considering the report prepared by the Administrative Receiver in accordance with the said section and, if thought fit, appointing a Committee.

#### COMPANY NOTICES

##### QUEBEC CENTRAL RAILWAY COMPANY 4% FIRST MORTGAGE DEBENTURE STOCK

In preparation for the payment of the half-yearly interest due August 1 1991 on the above stock, the transfer books will be closed on 3.30 p.m. on July 12 and will be re-opened on July 22, 1991.

D.R. Keast  
Assistant Secretary

62-65 Trafalgar Square,  
London, WC2N 3DY  
June 27 1991

### COURIER & EXPRESS SERVICES

The FT proposes to publish this survey on July 24 1991.

In the UK the weekday FT is read by 30% of Board Directors involved in decision making about postal and despatch services.

The FT's coverage exceeds that of any other daily newspaper. If you want to reach this important audience, call Philip Dodson on 071 873 3389 or fax 071 873 3062.

Data source: BAC 1990 (weighted by company size)

#### FT SURVEYS

### THE GATWICK BUSINESS AREA

The FT proposes to publish this survey on July 16 1991.

A survey on this dynamic region will be of special interest to around one million FT readers worldwide. If you want to reach this important audience, call Sue Mathieson on 071 873 4129 or fax 071 873 3078.

#### FT SURVEYS

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### KOKUSAI INVESTMENT TRUST MANAGEMENT CO., LTD.

takes pleasure in announcing the opening of its London Representative Office

1st July 1991 at 199 Bishopsgate London EC2M 3TT

Phone: 071-628-8800 Facsimile: 071-638-7700

Chief Representative: Yuji Omura

Tadao Tomura, President

KOKUSAI INVESTMENT TRUST MANAGEMENT CO., LTD.

15-14, Minami-Aoyama 1-Chome Minato-Ku, Tokyo 107, Japan

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SHARE CAPITAL

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Listing particulars relating to the Company have been approved as required by the listing rules made under section 142 of the Financial Services Act 1986. Copies of these listing particulars are included in the Companies Pledge Service of The London Stock Exchange and these listing particulars may be obtained, by collection only, during normal business hours, from the Company's Announcements Office, The Stock Exchange, 45-50 Finsbury Square, London EC2A 3BN up to and including 3rd July 1991 and up to and including 15th July 1991 from:

Smith New Court Corporate Finance Ltd  
PO Box 295  
Smith New Court House  
20 Farringdon Road  
London EC4A 3NH

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1st July 1991

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Chart Analysis Ltd, 7 Swallow Street, London W1R 7HH

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ARTS

# La clemenza di Tito

GLYNDEBOURNE

Mozart's last opera arrives this biennial season for its belated Glyndebourne premiere, in a production (sponsored by IBM) that is in most respects a triumph of intelligence and fine tuning. Other companies (notably Covent Garden in 1974) may have led the way in challenging received opinion, in putting the case that this opera, far from being the marble white elephant of legend, dashed off in haste and constructed of grandiose commonplaces, is Mozart's considered mature re-investigation of opera seria. But no previous production of my experience has devised so forcefully convincing an argument for the work as powerful, cogent neo-Classical drama per musica.

In Glyndebourne's small theatre, and in a staging that fuses the talents of Andrew Davis (conductor), Nicholas Hytner (producer), David Fielding (designer) and Jean Kalman (lighting director), *La clemenza di Tito* is treated with revelatory seriousness. Some apologists attempt to show that the opera can be made dramatic almost in spite of itself (one thinks of Ponnelle's famous European productions, with their infusions of high melodrama). Hytner and his colleagues have scanned the work to confront its meanings afresh. And this, it seems, has led them to examine the libretto with a new respect which the audience is persuaded to share.

In Fielding's severe, brilliantly imagined single set - a rotunda enclosing a ramped stage with angled side walkways - the possibilities of making the opera at once ancient and modern are pregnant, and the clear-eyed authority of the production realises every one. Roman visual details (costumes, fresco motifs, the planting of statuary, the use of an imperial purple front curtain) abound; episodes of Roman ritual are achieved with severely dignified choreography. And at the same time this living Roman world is placed with

fastidious acuteness in a "past" time-frame: the frescoes break off in decay, the stage angles and lighting create hard late-20th-century planes of perspective.

What this double focus seems to state is that Metastasio's text (as adapted for Prague by Mozart and the librettist Mazzola) is worthy of re-examination in 1991. The side-stage image of a statue of Titus, revealed during the overture, is balanced by that of Philip Langridge in the same pose and position as the opera ends, in between the dramatic handling - and specifically Mr Langridge's wholly believable flesh-and-blood characterisation of the emperor - forces us to think, and dismisses utterly, the old gibes about cardboard clemency.

The political and psychological perspicacity of the production is remarkable. Hytner's gift of economical stage activity that sheds new light on situation and character leads to a taut, complex treatment of the final scene: no automatic pardons and sanctimonious showers of praise but human beings stained forever by their choice of action.

Ashley Putnam's Vitellia (whose beauty intriguingly allows her to suggest modern Washington as well as ancient Rome) and Diana Montague's Sextus will never be the same again; and Mr Langridge's Titus is left a lonely, unstatue-like figure.

The context for the music proves constant illumination: the melodies have seldom released more shafts of meaning, without their implied mature-Mozart simplicity. And though on Friday evening the playing of the LPO was not always in full bloom, Davis's conducting showed a response to the staging - and, of course, the opera - that aptly brought out both grandeur and dramatic vitality. He can now afford to instruct his singers in the pressing need for a wider range of dynamics: the acoustical properties of the set promote volume more effectively than some appear to realise.



Ashley Putnam, left, and Diana Montague

The new recitatives by Stephen Oliver (replacing those underated ones by Süßmayr) are bold and well-paced, if overly reliant on jagged intervals, but in the opening scenes the vocal loudness lent them an unnecessarily hectoring note.

This aside, it is a distinguished cast. Vocally, Miss Montague's magnificent stylised Sextus, so pure and unforced of tone, so subtle and shapely of phrase, and the hot-blooded Annus of the excellent French mezzo Martine Mahé (whose Italian words have particular bite and colour) are its outstanding members. Mr Langridge handles

with typical skill the numbers that try his florid technique hard. Severely taxed at both ends of Vitellia's exorbitant compass, and in spite of a soprano not really "Classical" in timbre, Miss Putnam shows us a fascinating heroine - impulsive, undone by headless reliance on her obvious physical charms.

Attractive Servilia (Elzbieta Szmytka), unusually imposing Publius (Peter Rose). The beauty and deep seriousness of the whole experience leave an impression that is far more than the sum of its vocal parts.

Max Loppert

## La Cenerentola

COVENT GARDEN

What we had on Friday was not so much a "revival" of Michael Hampe's Rossini production - made for Salzburg three years ago, acquired by the Royal Opera last April - as a completion or fulfilment of it. Now it plays splendidly, with a far better-matched cast in David Massarella's excellent "re-staging" of the action (more than just a lucky copy).

The late Mauro Rago's austere-but-elaborate sets are lit with notable ingenuity by John B. Read, and shifted and switched up to pace with the conductor Carlo Rizzi's unre-

lenting brain. Anne Sofie von Otter - her new Cinderella - her first - is quite wonderful.

Besides Rizzi, the other mainstay from first time round is Claudio Desderi's Don Magnifico, her reprobate stepfather, a ripe comic model of fluster and bluster. All the newcomers boast real virtues. Jeffrey Black's Dandini, the royal valet, is lively and perceptive; the romantic baritone timbre he likes to cultivate echoes a later period than Rossini's, I think, and it hampered authentically crisp, front-of-the-mouth articulation in his

prestige patter-singing (Dandini has a lot of that). As the royal guru Alcindoro - something between Prospero, Sarastro and the Blue Fairy - Giorgio Surjan offers a sweeping manner and sound musical sense.

Catrina Smith and Anne Mason are the mean step-sisters, neatly paired but no more seriously nasty than Desderi's Magnifico. Little Miss Smith, sullen and sulky, is a good foil for the mezzo Miss Mason's broader comic flair, bug-eyed and protesting.

The new Prince is Radl Giménez, who wields his

brilliant, lusty tenor in high Rossinian style.

The von Otter Cinders would triumph in any test. Her "Non più mesta" at the end is thrilling. It is a rapturous assumption of her noble new role. It is also a benediction, radiant with love and forgiveness; it elevates the opera to a fresh height. Never mind if you can't get to Glyndebourne: during the Royal Opera without a moment's delay, and take anything they can offer for this enchanting *Cenerentola*.

David Murray

## Liverpool Oratorio

ANGLICAN CATHEDRAL, LIVERPOOL

An unbroken 106 minutes of turgid choral soap-opera was given two successive performances, premiere and debut, at Liverpool this week-end. A *Sargasso Sea* of musical inertia with a few decent tunes and a lot of mauling, sententiousness and flat-voiced banality.

As all the world must know by now, it is entitled Paul McCartney's *Liverpool Oratorio*, and ascribed to Paul McCartney and Carl Davis as authors.

As far as one can understand it, the collaboration has

worked out as follows: the former has provided the "inspiration" in the form of the libretto (on the "Liverpool life" of the boy Shanty - Indian word for peace, goddit? - and the girl Mary Dee) and the melodic starting-points; the latter has spun them out into a *sof-disant* oratorio for the 150th birthday of the Royal Liverpool Philharmonic Society.

Davis's duties have also extended to conducting the Royal Liverpool Philharmonic Orchestra and Choir, the Liverpool Cathedral boy chorists, and four first-rate soloists:

Jerry Hadley (his high lyric tenor in excellently sweet, soaring form) as Shanty, Kiri Te Kanawa as Mary Dee, and Sally Burgess and Willard White as an assortment of characters - teacher, nurse, preacher, workmate - on their route to adulthood, marriage and (after a rocky start) domestic happiness-ever-after. It all reeks of hard-striven-for artistic respectability; which is itself a large part of the problem.

Why the ex-Beatle should have wanted to mark his own half-century of existence with

a Life Statement on this scale is a mystery.

Having elected to go for broke in the traditional English-oratorio form, the partnership seems in the end suffocated by it. After a pleasing start, in the opening movements, "War" and "School", McCartney's melodies begin to sound terribly samey.

The finale, a hymn to the joys of bourgeois domesticity, sums up, alas, the achievement - so unchallenging, so fearfully worthy, so dull.

Max Loppert

## ARCHITECTURE

### Scots celebrate a Diamond Jubilee

The National Trust for Scotland is 60 this year. With the help of BP Exploration it is celebrating its Diamond Jubilee with an exhibition at The Burrell Collection in Glasgow called *Pride of Place* (until August 14). It is right and proper to enjoy an anniversary but it is also the time for a few reflections. The fact that Scotland's National Trust is completely independent from its English counterpart prompts some questions about the national differences in attitudes towards the heritage. No one visiting Scotland can ignore the fact that the Scots take the idea of Britain seriously. It is after all only the English who believe that England is Britain.

The Scots also take the idea of education seriously. It cannot just be a coincidence that both the British Museum and the National Gallery in London have Scottish directors. I felt very strongly on a recent visit to Scottish National Trust properties, particularly Culzean Castle and Country Park in Ayrshire, that a democratic sense of wanting to share the heritage exists in Scotland in a way that it simply does not in England. The Scottish National Trust also takes its mandate: "to promote the preservation of lands and buildings", very seriously. Promotion means taking a political role and encouraging important new Government initiatives such as the new Scottish National Heritage, which will combine the functions of the Countryside Commission for Scotland and the Nature Conservancy Council. As a greening operation for its Jubilee the Trust intends to plant 100,000 trees native to replenish the woodlands.

There are two particularly unusual and important initiatives that the Trust has taken in Scotland. One is the small houses scheme in Culzean which, by the establishment of a revolving fund, enabled the purchase and restoration of 18th and 17th century vernacular houses in a small

burgh on the Firth of Forth. This ingeniously financed scheme has allowed the upgrading of ordinary old houses which have great importance as an architectural group, and resulted in the resurrection of an historical community.

The second brave deed of the Trust was the purchase of a typical 19th century Glasgow tenement in 1982, which is now shown as a slice of precisely preserved social history. It is in the Garnethill residential district in Glasgow's West End and is a complete survival, with the furniture and domestic items of a family who lived there for more than 50 years.

It is the intelligent range of properties, either bought or given to the Trust, that is so remarkable. In Edinburgh the Trust occupies and shows the fine house by Robert Adam in Charlotte Square as well as the typical 17th century tenement building, Gladstone's Land in the Old Town. The addition of Charles Rennie Mackintosh's The Hill House at Helensburgh has given the Trust a remarkable and important example of early 20th century architectural design. There are lessons here for the English National Trust, always reluctant to take on urban property.

One of the most important houses owned by the Scottish National Trust is Culzean Castle in Ayrshire. Robert Adam's great stone castle on the cliffs overlooking the Isle of Arran is one of the most romantic houses in the world. It is also important as the great turning point in architecture where the neo-classical style and plan is breaking out of the castle style and bringing the light of Italy and the Mediterranean to Britain. It is important to remember, when you walk up the great oval stair of Culzean, not just the spirit of Adam and his achievement at Capri, but the fact that Robert Adam did invent something entirely new. His style grew and spread around the world from St. Petersburg to Boston. As his contemporaries said, "all the world is Adamatic."

The opportunities at Culzean for learning about Adam are certainly there, but I was slightly disappointed at the way the house is shown. The lack of really good furniture does not help, and the use of the house for a flower festival is very unbecoming. Adam is frequently criticised and misunderstood for his "icing sugar" approach to decoration. What an irony to find in the great dining room at Culzean a monstrous display of spun sugar work on the mahogany table. I realise that these are only temporary lapses, but they undermine the only way that the art of architecture and decoration can be understood - and that is by elevating the experience of these houses, not using them to play to the gallery in a popular way.

The great success of the Culzean Castle Appeal - some £24m raised from private individuals and companies - is proof that there is public affection for the best. Much of this money is to be spent on the diligent restoration of the garden and park buildings. One million pounds will restore Adam's great viaduct that gives Culzean its truly picturesque approach. I hope some of the money will be spent on architectural education, too.

There are plans afoot for a major international exhibition devoted to the work of Adam that will be shown in Edinburgh, London and New York. This gives a special opportunity to reexamine both his decorative and architectural achievement. It should deal with the whole question of style and how it is invented. If it happens, this will not be until 1994. It is a challenge to any organiser to ensure that it is not just another "Treasures of Adam" type of exhibition, but a didactic and pleasurable display that enlightens and helps our appreciation of the creative genius of this remarkable architect.

Colin Amery

## ANNE FRANK

COLISEUM

English National Ballet's current triple bill is a horrid example of perverse planning. Two light-weight pieces - the equivalent of Sir Thomas Beecham's lullabies - precede the inevitably harrowing *Anne Frank*.

If technical problems dictated the programme order, then the choice of works was wrong. If the choice was deliberate, then the management needs to reconsider the artistic shape of an evening in the theatre - and probably couldn't order a meal in a restaurant without deciding that steak tartare is a suitable pudding.

*Anne Frank*, new to the ENB repertoire, has been acquired from the Argentinian choreographer Mauricio Wainrot. Wainrot's Polish Jewish success, the loss of members of his family in the Holocaust, gives his choice of subject a particu-

lar intensity. He has, commendably, treated his theme without hysteria, and has drawn on Anne Frank's diary the story of a girl growing to womanhood as a parallel to the horrors of her wartime situation.

There is a properly claustrophobic setting of an attic by Carlos Gallardo, which yields sudden views of the death camps as an omnipresent menace.

Wainrot's choice of score is Bartok's Music for strings, percussion and celeste, whose moods he turns to sure dramatic effect - Bartok's nocturnal sounds are well matched with the uneasy repose of the Frank family and their friends. I am less convinced, though, by the interpolation of Strauss's *Lili Marlene* and the sound of pouring rain after each of Bartok's movements to remind

us of the German military who haunt the action in caricatured fashion.

ENB's dancers give serious, well controlled interpretations. Josephine Jewkes is delicate, true, in capturing both Anne Frank's watchfulness and her developing emotional life; Dominick Hickie and Renata Calderini as her parents, and the other members of the cast, preserve the integrity of historical fact in playing that is always dignified.

The evening begins with Ronald Hynd's *The Sanguine Fox*, a Wildean caprice which the company - with the exception of the beautiful Louise Hynd, who makes excellent sense of her wily role as she does of her pretty book - present with the wit and lightness of undertaker's mutes.

There is not much more left to their account of Vincente

Nebrada's *Our Waltzes* which follows. This is a flimsy but determined display of one-act waltzes of Teresa Carreno. These are naggingly alike, and no less so the dances for five couples, which make one regret the fashion for piano ballets.

The choreography suggests the swoons and swirls of exhibition skating at its most predictable, but when the Royal Winnipeg Ballet presented *Our Waltzes* in London a few years ago, the presence of Evelyn Bagot, bending, red-align, to the music's pulse, was a flame dancing about the stage. Nothing so magical happened on Friday night with ENB's artists. It was all dreadfully watery, and if waiting is that, it is nothing.

Clement Crisp

## INTERNATIONAL ARTS GUIDE

### AMSTERDAM

Concertgebouw 20.15 Frans Bruggen conducts Orchestra of the 18th Century in a Haydn programme, with Marinella Pennicchi soprano soloist. Wed: violin recital by Frank Peter Zimmermann. Thurs: Hans Vonk conducts Netherlands Radio Philharmonic Orchestra (6718 345) Beurs van Berlage 20.15 Jean-Jacques Kantorow conducts Orchestra of the Rotterdam Conservatoire in Tchaikovsky's *Serenade* for strings, Shostakovich's Concerto for piano, trumpet and orchestra, plus *The Rite of Spring* (0870 466)

### BERLIN

Deutscher Oper 19.00 Christoph Prick conducts Gotz Friedrich's production of *Le nozze di Figaro*, with Margaret Marshall as the Countess, Marie McLaughlin as

Susanna and Gabriele Sims as Cherubino, also Thurs. Tomorrow: Fidelio. Wed and Sat: Der Freischütz (3411 248) Schauspielhaus 20.00 Hans-Joachim Rotzsch conducts Leipzig Thomae Choir in a programme of Bach, Wed and Thurs: Jorg-Peter Weigle conducts Berlin Staatskapelle in music by Joachim Gruener, Richard Strauss and Dvorak. Fri: John Eliot Gardiner conducts English Baroque Soloists. Sat: recital by Peter Schreier (2272 261)

### COLOGNE

Philharmonie 20.00 James Conlon conducts the Gürzenich Orchestra in Bruckner's Seventh Symphony and Mozart concert arias. Repeated tomorrow (2801) Opernhaus 20.00 Broadway production of West Side Story, runs till Sat (221 8400) Schauspielhaus 19.30 Tanz-Forum opens its 16th annual Week of Modern Dance. Tonight: works by Jose Allegro, Richard Whorlock and Jochen Ulrich (221 8400)

### GENEVA

Grand Theatre 20.00 Gabriele Ferro conducts Rossini's *Guillaume Tell*, with Jose van Dam in the title role, Chris Merritt as Arnold and Jane Eaglen as Mathilde. This is the final performance of the Geneva opera season (212311). Thurs at Hotel de Ville: Michel Tabachnik conducts the Orchestre de la Suisse Romande (289982)

### GLASGOW

Royal Concert Hall 20.00 Herbie

Hancock and Wayne Shorter open a week of events organised by the Glasgow International Jazz Festival. Tomorrow: Oscar Peterson. Wed: Clio Laine and John Dankworth. Thurs: B B King. Sat: David Sanborn (041 227 5511)

### LONDON

MUSIC AND DANCE Coliseum 19.30 English National Ballet triple bill: Mauricio Wainrot's *Anne Frank*, Ronald Hynd's *The Sanguine Fox* and Vicente Nebrada's *Our Waltzes*. Tomorrow and Wed: John Cranko's *Onegin*. ENB Coliseum season runs till Sat (071 838 3161) South Bank Centre 19.45 Louis Armstrong anniversary concert with Humphrey Lyttelton and his Band: the 22nd annual tribute to Satchmo also becomes a 70th birthday tribute to Lyttelton, one of Britain's leading jazz musicians, who took part in the first of these anniversary concerts in 1972. Tomorrow: Sinopoli conducts Verdi's *Requiem*. Sun: Paul McCartney's *Liverpool Oratorio*. From today till Sat, the South Bank Centre hosts the National Festival of Music for Youth, with daytime and evening events, culminating on Sat with Keep Music Alive in Our Schools Day, during which Simon Rattle will conduct the largest youth orchestra ever assembled (071 928 8800) Purcell Room 20.00 Mozart and Schumann programme with Blundell's School Soloists (071 928 8800) Royal Albert Hall 19.30 Oscar Peterson, with Herb Ellis and Ray Brown (071 589 8212) THEATRE

Plays The Lyric Hammersmith (071 836 3464) The Lyric presents a limited run of six performances of the widely-travelled Theatre Royal, Plymouth, production of Daphne du Maurier's *Jamaica Inn*, with William Gaunt as the Innkeeper. The Royal Court opens a week-long run on Wed of Rose English: *The Double Wedding*, starring Edward Fox and Tim Brooke-Taylor star in a revival of Christopher Hampton's comedy *The Philanthropist* at Wyndham's. For ticket information about all West End shows, phone Theatreline from anywhere in the UK: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962

### MILAN

Teatro alla Scala 20.00 Riccardo Muti conducts Jerome Savary's production of *Atila*, with a cast led by Linda Roark-Strummer, Ferruccio Furlanetto and Paolo Gavanelli, also Thurs, Sat and next Mon. Tomorrow: *La boheme*, with Mirella Freni as Mimì and Roberto Alagna as Rodolfo (7200 3744)

### MUNICH

Philharmonie 20.00 Jiri Belohlavek conducts Munich Philharmonic Orchestra in Schumann's *Genoveva* overture, Dvorak's Fifth Symphony and Sibelius' Violin Concerto, with Viktor Tretyakov, also tomorrow (48098 614) Staatoper The Munich Opera Festival opens on Sat with the world premiere of Penderick's *Ubu Rex*, followed on Sun by a revival of *Intermezzo* conducted by Gustav Kuhn, with Felicity Lott as Christine and Hermann Prey as Storch. The festival runs till July 31 (221316)

### NEW YORK

MUSIC Metropolitan Opera 20.00 Bolshoy Opera production of Rimsky-Korsakov's opera-ballet *Mlada*, also tomorrow. Wed and Fri: Tchaikovsky's *Maid of Orleans* (362 6000) THEATRE Broadway Getting Married, G B Shaw's 1908 play taking a comic look at marriage, has just opened at the Circle in the Square, in a production directed by Stephen Porter with costumes by Holly Hynes. The cast is led by Simon Jones, Victoria Tennant and Lee Richardson. Lost in Yonkers at Richard Rodgers Theater is Neil Simon's Pulitzer Prize-winning play about an embattled New York family in 1942. The Will Rogers Follies, which won six Tony awards including best musical, is an old-fashioned all-American extravaganza directed with customary flair by Tommy

Tune at the Palace Theater, with a cast led by Keith Barradine. John Guare's play *Six Degrees of Separation*, at the Vivian Beaumont Theater, is a dark comedy about a young con man who dupes several wealthy New Yorkers. Ticketron answers inquiries and sells tickets (246 0102)

### PARIS

Opera Bastille 19.30 Armin Jordan conducts Robert Wilson's production of *Die Zauberflöte*. The cast is led by Gosta Winberg, Cynthia Haymon, Christian Boesch, Wolfgang Schone and Carsten Stabel. The production runs till July 19, with next performances on Wed and Fri (4001 1616) Comedie Francaise 20.30 Beaumarchais' *Le Barbier de Seville*, also Fri. The repertoire for the rest of the week includes Marivaux's comedy *La Fausse Suivante* (tomorrow), Aime Cesaire's *La Tragedie du roi Christophe* (Wed and Sat) and Moliere's *Le Malade imaginaire* (Thurs). The season continues till July 31 (4366 4360)

### STUTTGART

Staatstheater 19.00 Three one-act operas by Ernst Krenek. Tomorrow and Sat: Garcia Navarro conducts Carlos Saura's new production of *Carmen*, with Martha Senn in title role and Neil Shicoff as Don Jose. Wed: Michael Schonwandt conducts Don Giovanni. Sun and next Mon: Garcia Navarro conducts music by Falla in the *Liederhalle*. The season continues till July 13 (221795)

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1600-1650 World Business This Week  
2110-2140 Your Money  
SUNDAY  
Supersatellite  
1600-1630 FT Business Weekly  
1630-2000 FT Business Weekly  
2330-0330 FT Business Weekly  
Sky News  
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CNN  
0710-0740 Moneyline  
1540-1610 Your Money  
1600-1640 Moneyline  
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## FINANCIAL TIMES

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## Yugoslav test for Europe

HOW WILL it be known to future generations? The Yugoslav civil war? The Slovenian war of independence? The beginning of the Great Balkan wars? Or simply the 1991 Yugoslav crisis? No one knows. But it is, for certain, the first real test of the post-cold war security order in Europe. Such a test will have very important consequences well beyond the borders of Yugoslavia.

Tempting provision, one other prediction can be made: this will not be the beginning of the third world war. Although some of the local factors in the Balkans appear to have changed little since 1914, the international context is very different, even from five years ago. Europe today is no longer an armed camp of rival powers or power blocs, each ready to react instantly to the smallest encroachment by the other on its interests or those of its protégés.

That does not mean the Yugoslav conflict can safely be ignored. Even without igniting a Europe-wide conflagration, the break-up of Yugoslavia on ethnic lines can trigger several international conflicts within the Balkans, as well as giving a potent example to other countries in central and eastern Europe where ethnic communities are in dispute.

And even if the conflict is contained within Yugoslavia it is all too likely to produce waves of refugees, mainly towards western Europe, most obviously Austria and Italy, the northern and western neighbours, but including others, notably Germany, with substantial and anxious immigrant populations from Yugoslavia.

## Focus of aspirations

Also, the European Community has a degree of leverage, and therefore responsibility, not only as the donor or organiser of large amounts of economic aid, but also as the focus of aspirations among all the peoples of Yugoslavia. Croats and Slovenes may think they can "join Europe" by escaping from Yugoslavia, but the Serbs do not regard themselves as any less European. Last week's attempt at mediation by the EC was, significantly, a response to appeals both from the breakaway republics and

from the federal government. It is clear, moreover, that in this region the US is happy to leave the initiative to Europeans.

Finally, normal human feelings forbid other Europeans to watch idly while Yugoslavia slides into chaos and all-out war. In more distant places, however, it is not quite so clear. In Yugoslavia, feelings of solidarity are reinforced by physical proximity, and by the principles of the Conference on Security and Co-operation in Europe (CSCE), which have eroded, if not quite abolished, the formerly sharp distinction between internal and external affairs.

## Observer force

But what can be done? Mediation, even backed by leverage, has not been an instant success. Can troops be sent to stop the fighting, and if so whose? Nato has no standing in the matter, since none of its members has been, or is likely to be, attacked. No foreign government will wish to involve its forces in the fighting on one side or the other, and given the complexity of the issues that is surely wise.

An observer force to help mediate agreed ceasefire while negotiations are resumed seems a more feasible option. In other parts of the world such forces operate under the United Nations flag, but in Europe a CSCE flag might be appropriate, while the Western European Union, perhaps acting on a steer from the EC, could co-ordinate the levying and despatch of appropriate units from among its members.

Clearly the institutional mechanisms of the post-cold war European order are not yet in place. But in real life institutions are more often improvised to deal with specific crises than built from a comprehensive architectural design. The Yugoslav crisis has at least given some tangible reality to the issues discussed recently by the CSCE foreign ministers in Berlin, and by the EC heads of government in Luxembourg. The EC's need for a common foreign and security policy, and the need of Europe as a whole for institutions to manage conflicts and settle disputes peacefully, is being all too graphically demonstrated.

## Kuwait needs to do better

THE DECISION by Kuwait to commute the death sentences passed on people of other nationalities accused of collaborating with the Iraqi occupation suggests some progress in this government's sensitivity to international opinion. It is not before time.

The decision to prosecute others similarly accused before the civil courts, and not military tribunals, is also to be welcomed. Too often during the past two months, too little evidence has been produced to support charges which, even had the accused been more obviously culpable, could have merited the severity of the sentences passed down by the military judges.

The Kuwaiti government should take the next logical step and order a full review of the evidence produced at the original hearings and provide proper opportunities for defence lawyers to be heard. This could go some way towards dispelling the image of a vengeful government seeking retribution against those least able to defend themselves, while the most senior Kuwaiti nationals apparently escape any blame for what was a military debacle. To have spent so many billions on dollars on defence to such little effect should surely demand an official inquiry conducted with the same vigour as that spent on pursuing collaborators.

It is not, of course, the responsibility of the US-led coalition forces - whose war aim was to restore the legitimate government of Kuwait to attempt now to decide what form that government should take. But, having been liberated at such cost, Kuwait, and especially the ruling al-Sabah family, cannot escape all political consequences.

## Political price

The Gulf war made obvious what was already well known. Kuwait, like other Gulf emirates, cannot defend itself against a larger and more determined predator. There is a political price to be paid for such dependence, and Kuwait has been hearing it ever more emphatically from a succession of visiting ministers.

"The domestic success achieved by President Bush in restoring US military pride is

being tarnished by what his troops have left behind in the Gulf. President Saddam Hussein remains in power and shows disturbing signs of recovering some of his self-confidence. The Kurds in the north and the Shi'as in the south continue to suffer terribly at his hands. There is little evidence of a new security order emerging in the Gulf or of any progress having been made towards resolving the Arab-Israeli conflict.

## Dismal list

It would be helpful to Mr Bush and his western allies if, to offset this dismal list, there could be cited at least one example in support of the argument that there was more to the Gulf war than denying the acquisition of territory by force or securing future oil supplies. As the only people so far to have requested directly from the vast international military effort, there was inevitably some hope that liberated Kuwaitis would respond accordingly.

It would be unfair to expect too much, too quickly from a small country recovering from the trauma of occupation. But the continued abuses of human rights, the arbitrary expulsion of non-nationals to Iraq, the denial of the most basic democratic rights to Kuwaitis who remained in the country throughout the occupation, and the apparent lack of commitment by many nationals to getting the country fully on its feet again, remain extremely disturbing in two levels.

First, it delays the moment when Kuwait can again responsibly resume its place within a regional security framework. The absence of a coherent national policy which would attract the support of the majority of the population, together with a proliferation of weapons in private hands, is a potentially dangerous mix.

Second, Kuwait must be aware that the image it has projected since liberation will not help western governments attract public support for military action should the emirate again be threatened. If Kuwait's western supporters ever begin to think like some of its Arab detractors then it will have lost its only valid insurance policy.

The economic integration of the erstwhile German Democratic Republic into an enlarged Federal Republic began, with German economic and monetary union (Gemu), a year ago. The absorption of a closed, socialist economy into the world's third-largest industrial market economy let loose the forces of what the great Austrian economist, Joseph Schumpeter, called "creative destruction". So far east Germany has experienced the destruction and west Germany the creation.

East German industrial production fell by 43 per cent between July 1990 and February 1991. But west German industrial output rose by 8 per cent between July 1990 and April 1991. East German gross national product fell by about 18 per cent between 1989 and 1990 and is likely to fall by at least as much between 1990 and 1991. West German GNP rose by 4.5 per cent between 1989 and 1990 and is projected by the Organisation for Economic Co-operation and Development to grow by 2.5 per cent between 1990 and 1991.

The number of registered unemployed in east Germany rose from 270,000 in July 1990 (2.8 per cent of the total labour force) to 600,000 (6.7 per cent) in April 1991. The number on short-time work rose from 650,000 (6.7 per cent of the labour force) to 1,500,000 (20.1 per cent). Some 250,000-300,000 east Germans commute daily to the west, while net migration since 1989 stands at about half a million. Meanwhile, the number of unemployed in west Germany has fallen from 1.68m (6.4 per cent of the labour force) in July 1990 to 1.6m (5.4 per cent) in May 1991.

Only in wages have the two economies grown closer together. The ratio of wages per employee in east Germany to that in west Germany rose

## Most eastern industry will have to close unless there is massive productivity improvement or continued subsidies

from 32 per cent in the second half of 1989 (and even that only at the generous conversion rate of one to one) to about half in the first half of 1991. Because of declining output, labour costs per hour worked in east Germany rose by 73 per cent between the second and fourth quarters of 1990. A pattern-setting contract with the metal workers' union in March 1991, is expected to achieve parity in wages (though not in fringe benefits) in 1991. Genu followed short, but intense, debate, which pitched the politicians, notably Chancellor Helmut Kohl, and the population of east Germany against Mr Karl Otto Pöhl, the president of the Bundesbank, and most west German economists. Given what has since happened in the Soviet Union, Mr Kohl was perhaps more right on the politics than he knew. But the economists were more right on the economics than they knew.

At the time of currency union it was thought that perhaps a third of east German companies would go out of business. It is now clear that most eastern industry will have to close, in the absence of massive productivity improvement or continued subsidisation. No wonder Mr Pöhl described unification as a "disaster".

It has been an expensive one. East Germany now receives what must be the largest transfer programme, in relation to the income of the recipient, in history. According to Mr Horst Siebert, president of the Kiel Institute for the World Economy, more than half east Germany's GNP consists of transfers. In 1991 the deficit of the east German public sector, to be covered by west German taxes and borrowing, on west German credit, is expected to be about two-thirds of total east Ger-

Martin Wolf argues that radical policy changes are needed in both east and west Germany if economic union is to succeed

## A nation unified, and yet apart

man public spending (and roughly equal to Polish GNP).

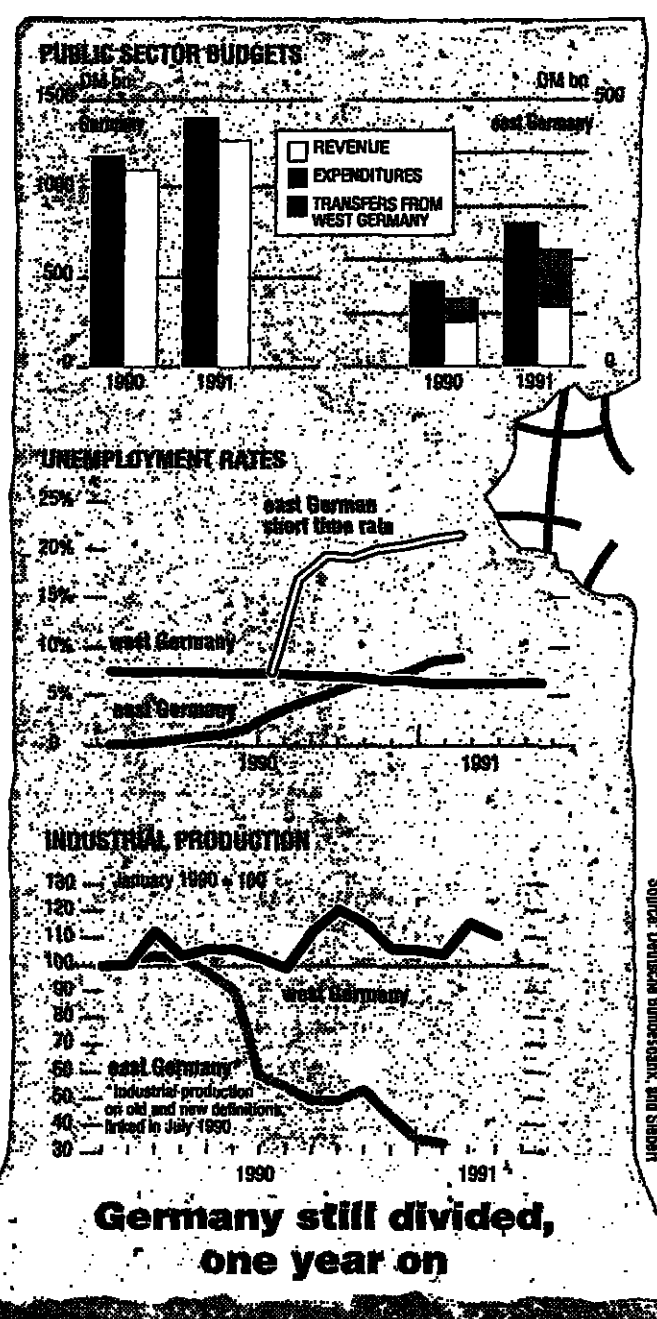
West Germany can afford this, but only up to a point. The overall government budget deficit was DM60bn (€7bn) in 1990 (3 per cent of GNP). At the time of Genu, Mr Theo Waigel, the finance minister, claimed that the total borrowing requirement in 1991 would be DM360bn. But, partly because of the near-total failure to cut public spending in west Germany, this proved to be one of a long series of over-optimistic forecasts. By May 1991, the budget deficit for 1991 was expected to be DM140bn-DM150bn (5 per cent of GNP).

These developments have been important not only for Germany, but for the world economy. Perhaps unavoidably, the long-term interest rate increased by 2 percentage points once unification came in view, giving Germany a real rate of interest, at current rates of inflation, of 5 per cent. Partly because of the Bundesbank's desire to warn politicians of the fiscal peril, short-term interest rates have also been high. As in the US in the early 1980s, tight monetary policy combined with loose fiscal policy resulted in an appreciation of the real exchange rate in 1989 and 1990, rapid growth in domestic demand and a deterioration in the external position. A current-account surplus that peaked at 5 per cent of GNP in early 1989 turned into a deficit of about 1½ per cent of GNP in the first quarter of 1991.

In retrospect, the most important mistake was that even the pessimists were too optimistic. Overall east German output per head was probably a third of that in the west, but that in industry was still worse. According to detailed calculations by a team of economists from the University of California at Berkeley, a wage subsidy of 75 per cent would have been necessary to make the 88 least *Kombinate* (east German conglomerates), employing 77 per cent of the labour force, viable at their costs subsequent to Genu (let alone after the subsequent wage increases). If so, the wage needed to keep much of east German industry afloat is about 10 per cent of the west German one. A subsequent paper by two German economists argues that the Berkeley team may be too optimistic.

Currency conversion at the chosen rate of one-to-one may not have helped, but its significance should not be exaggerated. The shift of consumer spending towards western goods following the collapse in east German production. But this - plus the disappearance of trade among former Communist members - was just the poisonous icing on an inedible cake.

That wages rose after Genu, despite soaring unemployment, suggests that a lower conversion rate might have been followed by a still more rapid increase in nominal wages. The importance of the chosen conversion rate is political, since it could be seen as a commitment to the implied level of east German wages, irrespective of what east Germans manage to earn in the market.



These are issues for historians. The important question is what happens now. Most German analysts recognise that the parallel with west Germany in 1948 was mistaken, but remain optimistic about east Germany's medium- to longer-term prospects. It is hard to see why.

East Germany's wages are already nearly two-thirds of the UK's, and more than five times those in Poland. The industrial capital stock of east Germany is worth about 10 per cent of the west German one. Its replacement at rates sufficient to warrant the prospective east German wages requires extraordinarily high rates of capital formation, of which there are still few signs. Furthermore, however "skilled" the labour force, almost all of the management and entrepreneurship needed to make a high-wage economy work will have to be imported.

Public administration is inadequate; many east German sites are contaminated; and infrastructure is poor, while its replacement and renewal will be held up by the German reluctance to accept large-scale private investment in infrastructure.

Worse, the paucity of west German regulations has been imported into east Germany. Worse still, the constitutional requirement for restitution of property rather than compensation renders ownership highly uncertain. In the city of Dresden alone, notes Prof Siebert, 40,000 applications for restitution have been filed, of which only 700 had been

decided by May 1991.

It is, in short, easier to think of reasons why east Germany will become Germany's *mezzogiorno*, with the current level of transfers, or its Ireland, without them, rather than why it will succeed. The persistent optimism seems to be partly explained by an unwillingness to contemplate failure; but, more worryingly, also by an unwillingness to contemplate what may be needed if failure is to be avoided.

First and foremost, the east German economy should be freed from economic regulations quite inappropriate to a struggling economy in transformation.

Second, the structure and role of the privatisation agency, the Treuhandanstalt, should be re-examined. This colossal is responsible for 9,500 companies (up from the initial 8,000, due to sub-division), 40,000 plants and 4.7m employees. Its role is to "restructure" and privatise the previous government-owned firms, an impossible task outside the service sector, since the Treuhandanstalt does not have the knowledge to restructure all these enterprises, while most are hopelessly unviable unstructured. No wonder only 12 per cent of industrial companies had been privatised by March. The Treuhandanstalt is in danger of degenerating, instead, into a focus of political pressure for indefinite subsidisation. It should be divided up and the parts turned into actively-managed funds either for sale or free distribution of shares.

Third, as the Berkeley economists argue, the logical subsidy is one for wages. The alternative is not absence of subsidies, but a higgledy-piggledy collection of ad hoc subsidies to investment, to unemployment, and, worst of all, to dying enterprises. If the government fears comprehensive wage subsidies, they could be granted at the margin, for retraining and jobs either in new enterprises or in privatised old ones. Possible effects of such subsidies on the wage level can be limited by relating the subsidy inversely to the wage gap *vis-à-vis* west Germany.

Yet the required changes cannot be limited to east Germany alone. It is unlikely, for example, that unemployed east German labour can be absorbed within east Germany even in the medium term. Since the industrial capital per head for Germany as a whole is now perhaps 20 per cent less than in the old west Germany, wage increases must be limited if the additional labour is to be absorbed. Equally, the growth dividend alone is unlikely to restore fiscal balance. Subsidies in west Germany - now running at about DM130bn a year - will have to be cut as well.

A year after Genu a new Germany is coming into view: a fiscally expansionary Germany, a Germany whose monetary policy is under pressure and a Germany with a current account deficit. But, most importantly, it is a Germany with a deep and painful enduring integration. If Berlin is not to be a capital all too conveniently located for the lobbying of an embittered eastern population, radical change will be needed not only in policy towards east Germany but in the German social market economy of the 1990s.

*Horst Siebert, German Unification: The Economics of Transition, Working Paper No. 462a, May 1991, forthcoming in Economic Policy. George A. Akerlof, Andrew K. Rose, Janet L. Yellen and Helga Hesse, East Germany in From the Cold: The Economic Aftermath of Currency Union, Brookings Papers on Economic Activity, 1, 1991. Klaus-Werner Schae and Klaus-Dieter Schmidt, "German Economic Integration: Real Economic Adjustment of the East German Economy in the Short and in the Long Run," paper presented at a conference on the Transformation of Socialist Economies at the Kiel Institute for the World Economy, 26-28 June 1991.*

## High hopes in Frankfurt

Germany may be moving its political capital from Bonn to Berlin, but Frankfurt is determined to remain the financial centre, and one of the country's top banks plans a new building to prove it.

To add an international touch, Commerzbank has even asked to tender designs for its new headquarters with a sprinkling of outsiders. And the winner chosen from the dozen contenders turns out to be Britain's Norman Foster, responsible for the controversial HQ of the Hongkong and Shanghai Bank besides several eye-catching edifices in the UK.

The Hong Kong building soared high over budget, something which Commerzbank does not intend to be repeated. With a strong accent on the environment, as well as efficiency and pleasant surroundings - there will be gardens at various levels of the 50-storey structure. Foster's sky three-sided design looks bound to stand out even in Frankfurt, the only German city with an American-type skyline. Moreover Martin Kohlhausen, head of Commerzbank whose staff is now spread among 30 buildings, says it will continue expanding there.

Even so, the €240m building will not be the city's tallest. The latest, 57-year-old John Bradfield who is soon to retire, was appointed at a mere 29. The custom has been to fill the job from among the dons. But the college has now broken with tradition by drawing up a short-list on which a single don is outnumbered five-to-one by City types, including merchant-bank directors and a chief investment strategist.

The move has divided the senior common room, some members thereof being aghast at the idea of a City slicker in their midst. Nor are they

## OBSERVER

The sales should afford a handsome margin for relief work. The jobless youths deployed to clear up the volcanic ash in the affected areas are paid for it at 3½ cents a sack.

## Income problem

The hallowed courts of Trinity College, Cambridge, have lately been haunted by an unusual number of City slickers. The college - reputed to have been followed by the Church of England as a landowner - has been interviewing for the post of senior bursar.

Besides carrying responsibility for managing large estates including Polkington docks, Britain's largest container port, the job has a peculiar aspect. The recruit will be expected to increase the college's assets while minimising its revenues. Trinity's fellows are hard-pressed to know what to do with its income, which some dons put at £10m last year. After all, they've already revamped the Great Court, and made the wine cellar the best in Cambridge - a not unimpressive feat.

The college does not get much practice at selecting bursars, having had only three in the past 100 years. The latest, 57-year-old John Bradfield who is soon to retire, was appointed at a mere 29. The custom has been to fill the job from among the dons. But the college has now broken with tradition by drawing up a short-list on which a single don is outnumbered five-to-one by City types, including merchant-bank directors and a chief investment strategist.

The move has divided the senior common room, some members thereof being aghast at the idea of a City slicker in their midst. Nor are they



uniformly impressed by most of the short-listed runners. Said one crusty don: "If we need a middle-aged failure, why choose an external candidate?"

## OK for some

Meanwhile, whatever blame economists deserve for recession and unemployment, there is no lack of jobs at the heights of the dismal science. The latest on offer is for the head of the economics industry. The statistics department of the Paris-based Organisation for Economic Co-operation and Development. Present chief David Henderson will retire next spring after a career encompassing academia and government in the UK and a spell at the World Bank, before his 1994 move to the OECD.

Although Henderson has been shy of publicity, he was a memorable Rethi lecturer in 1985 and has been increasingly outspoken in the cause of free trade. He may well become still more so, given his plan to continue

working after leaving the OECD when he'll be free of the rules of discretion that working for a multi-national body entails.

Another plum post is at the International Monetary Fund where Jacob Frankel, chief economist and head of research, is leaving to take over the running of Israel's central bank in mid-August.

In Britain, too, a chief economic adviser is still needed to replace Sir Terence Burns, whose promotion to permanent secretary of the Treasury was announced in April. Here, however, there are signs of movement. Having advertised the job, the government now plans interviews around the end of this month.

## Water hazard

The British are at decreasing risk of the fate portended by father of modern science Sir Francis Bacon, according to a survey of our basic hygiene habits just commissioned by soap-makers Cussons. While Bacon would have approved of the shower, he looked on baths as dangerous. He argued in his *Novum Organum* that, as the water is usually greater in volume than the body lying in it, the effect is to infuse us like so many tea bags, taking the goodness out of us.

So he'd have been pleased to hear that, although baths are still of the first water with the average Brit having 3.2 of same weekly, the incidence is down from 3.6 seven years ago. By contrast, showers have welled up from 2 to 3.2. Which sex remains at the greater hazard is hard to fathom. Women are more inclined than men to total immersion, but bask in it only 20 minutes on average compared with 23 for males. As for whom they'd most like to share their bath with - the men's favourite dream-bath was film star Kim Basinger, and the women plumped for Richard Gere.

## FINANCIAL TIMES CONFERENCES

TELECOMMUNICATIONS AND THE EUROPEAN BUSINESS MARKET  
London - 9 & 10 July

This year's annual conference will examine how far the region's telecommunications industry has adapted to the increasingly sophisticated needs of business customers. Progress on opening up the European market and creating a pan-European network or networks will be assessed as well as an examination of the UK duopoly review, tariffs and settlements and developments in satellite and mobile communications.

Speakers include: M. Michel Carpentier, Commission of the European Communities; Sir Bryan Carberg, OFTEL; The Rt Hon Lord Young of Graffham, Cable & Wireless plc; Professor Henry Ergas, The Monash Information and Communication Technology Centre; M. Jean-François Berry, AFUT; Dr Herbert Ungeler, Commission of the European Communities; M. Bruno Lussere, Ministère des Postes, des Télécommunications et de l'Espace.

## VENTURE FORUM EUROPE '91

London - 2-4 October

This important Forum, co-sponsored by the Financial Times and Venture Economics, brings together a distinguished panel of industry experts from Europe and North America to debate the opportunities and challenges facing venture capitalists in an evolving, international market. Forum sessions will focus on strategies for an increasingly competitive environment, fund raising, deal structures, managing and marketing the venture company, portfolio management and corporate venturing programmes.

## WORLD MOBILE COMMUNICATIONS

London - 31 October & 1 November

This year's FT conference, the fourth in a series, will examine the market, technological and regulatory issues. Should competition be allowed in mobile communications? What is the best way of allocating the scarce radio spectrum?

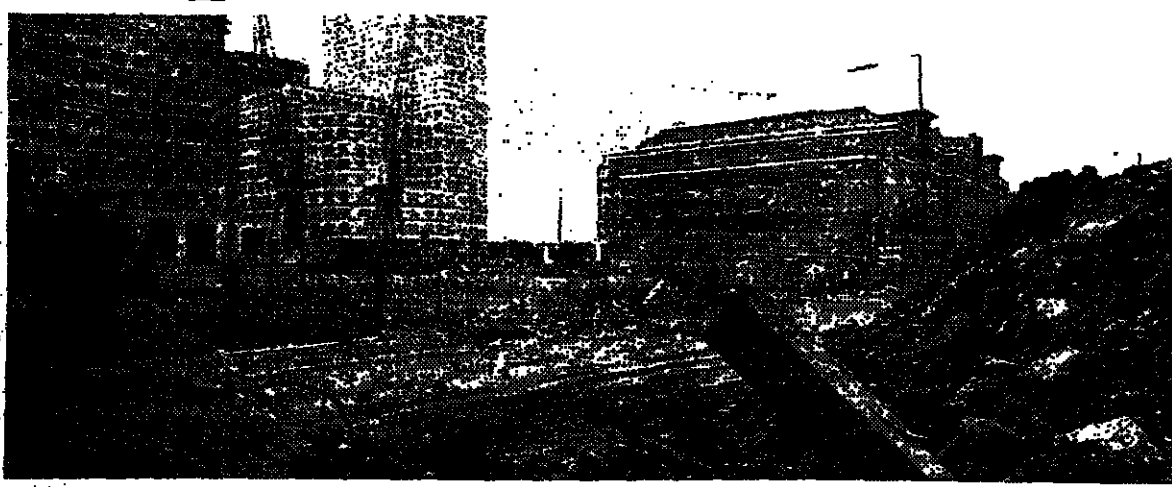
These questions will be debated by a distinguished panel, including: Mr John Redwood MP, Minister of State for Corporate Affairs; the DTI, Mr Chris Gent of Rascal Vodafone; M. Jean-Louis Blaise, Head of Mobile Policy & Frequency at the European Commission; Mr Shelby Bryan of Millicom; Mr Richard Callahan of US West and Mr Peter Mihaltsch of Mannesmann Mobilfunk.

All enquiries should be addressed to: Financial Times Conference Organisation, 126 Jermyn Street, London SW1Y 4JL. Tel: 071-925 2323 (24-hour answering service), Telex: 27347 FTCCN G. Fax: 071-925 2125.



The recession has taken the shine off the Docklands 10th anniversary celebrations, says Michael Cassell

# Brakes go on a property boom



Regeneration out of the rubble of Docklands: new developments emerge in the once rundown Isle of Dogs

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## High hopes among the vacant lots

Vanessa Houlder charts an unprecedented downturn

After the most exaggerated boom and bust ever seen in the UK property market, modern space in the Isle of Dogs is cheaper than in virtually any European city centre.

ever-larger buildings fuelled by a mood of optimism, cheap money and plentiful land. By the time their buildings were completed, the recession was starting to bite, rents were falling in the rest of London and transport problems had become increasingly obvious.

Investors, as well as tenants, are thin on the ground. Over £115m of property in the Isle of Dogs was left unsold at the end of the last tax year, according to EAL Property Research Consultants.

## Samuel Brittan

# A modest blow for freedom



One of the things that used to puzzle me when I was growing up in the household of a general practitioner in north-west London was the iron curtain that was erected between doctors and other professionals.

a spillover benefit, the status of nurses would be improved without the expenditure of a penny of public money.

Apparently they arranged at least some things better in Lithuania even under tsarist rule, where my grandfather practised. I was originally told that he was a "doctor", but I eventually learned that he was a *feldscher*; that is a medical ancillary who could carry out treatment within certain limits.

But such a study is not black magic. It can only attempt to quantify known advantages and drawbacks. What then are the latter? The government's main worry is to make sure that there is not an expensive increase in prescribing as a result of opening the field to a slightly wider group of professionals.

I was reminded of this family background by a bill presented in the House of Commons by my local MP, Mr Dudley Fishburn, under the ten minute rule. This did not recommend anything as radical as the introduction of *feldschers*, but would merely have enabled some nurses to write prescriptions for a limited number of items such as bandages, wound treatments, bedpans, and a few pain-killers.

I should be astonished if this were the result. It is harassed doctors rather than nurses who are tempted to over-prescribe to keep trouble at bay. Nurses are accustomed to using drugs and appliances merely as a supplement to personal care.

It would serve at least three purposes: pain and discomfort would be relieved more quickly; time would be saved as patients would not have to seek out doctors who usually just endorse the nursing recommendation; and, as

## LETTERS

### Comparability of pay for all?

From Mr Kenneth P Armittage. Sir, Mr John Bannham, director-general of the CBI, in your article "CBI defends large pay rises for managers" (June 27), is reported as having stated that the criticism, by both MPs and union leaders, of large pay increases for the chief executives of privatised monopolies is the politics of envy.

### TUC aim for unions is a fairer framework of law

From Mr Norman Willis. Sir, Contrary to the implication of your editorial ("Labour and the unions - again", June 26) the TUC is not seeking a privileged position under the law for unions on new statutory recognition procedures.

### Views from two sides of the MBA debate

From Mr Howard Gospel. Sir, Your jobs column, "Cold climate continues for MBA graduates" (June 26), reveals something which I have long believed and for which I think there is substantial evidence.

### Consultancy for ex-Cable and Wireless chairman challenged

From Michael Bingham. Sir, Whatever the reasons given for the increases in salary and bonuses awarded by compensation committees of companies taken into the private sector, as a shareholder of Cable and Wireless, I find it difficult to understand why the court of my company is able to award a consultancy contract to the former chairman, Lord Sharp, for one year from October 1 1990 for the sum of £250,000.

by the International Labour Organisation for the unfairness of the law it has introduced. It remains isolated in Europe in its opposition to the Social Charter. Despite all this it appears determined to bring forward another green paper containing proposals for yet further totally unjustified and uncalled for attacks on unions.

Quoting MBASE research, Michael Dixon reports that, though the number of MBA graduates is increasing, British firms are still reluctant to recruit them or value their qualifications, especially those who go to the trouble of doing their degrees part-time.

Like many others, I shall be interested to learn what particular brand of unique expertise he is bringing to the affairs of my company, which is costing £2,500 per day on a five-day

per-week working basis. Doubtless, revenues and profit expectations will be used to make this sum appear either well spent (or insignificant). It makes the fuss about the remuneration of the chairman of the other part of the duopoly pale into relative insignificance.

Of course, as German and Japanese experience shows, the MBA route is not the only, and may well not be the best, way to produce managers. However, in the absence of anything better in most British companies, the supply side, namely students and educational institutions, have shown their preparedness and ability to react.

From Bryan Howard-Jones. Sir, As a part-time MBA student, I am naturally concerned by the results of the latest MBASE report. The conclusion, however, merely reinforces the evidence for the tunnel vision of UK industry.

### Criticism of TV cricket coverage is not cricket

From Mr Peter Milne. Sir, I was somewhat taken aback, as I suspect were a number of readers, at the amount of criticism levelled at BBC TV's cricket coverage by James McLean ("Why Curly Wister in the flesh", June 26). While I agree we are shown too many replays of dismissals, I would be in difficulties to find other faults, and I suspect I

enjoy watching test matches on TV as much today as I did some 30 years ago when the habit began.

Gower at the top of his form flicking two consecutive balls off his pads to the boundary. Laker paused and drily remarked, "the stroke repeated".

I rate BBC's Test match coverage as one of the best offerings on TV. Peter Milne, 13 Spenser Road, Harpenden, Herts.

June 1991

This announcement appears as a matter of record only.

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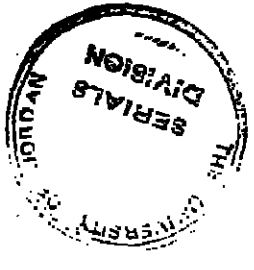
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FINANCIAL TIMES

# COMPANIES & MARKETS

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## INSIDE

### Wang to cut 23% of workforce

**WANG**

Wang Laboratories, the troubled US information technology group which agreed last month to sell computerers made by rival International Business Machines, is cutting its workforce by around 23 per cent - up to 4,000 people - over the next few months. The move stems partly from the IBM deal, which is expected to reduce Wang's manufacturing of mid-range computers, and partly from a general cost-cutting. Martin Dickson reports. Page 19

### Profitable period for Eurobonds

Despite the lull during the Gulf war, the first six months of this year have been the most profitable period in the Eurobond market since the mid-1980s, according to bankers. The volume of new issues grew 50 per cent, from just under \$80bn in the first six months of 1990 to \$121bn so far this year. Tracy Corrigan reports. Page 21

### Sluggish start to the year

While those involved in the securities sector have been enjoying something of a bonanza this year, business has been sluggish for the syndicated loan bankers. There were 431 syndicated loans and notes issued in the first six months of 1991, worth more than \$98.7bn, according to the International Financing Review (IFR). By comparison, in the second half of 1990 there were 598 loans and notes, worth \$100.5bn, while in the first half of 1990 there were 761 issues worth \$184bn. Sara Webb reports. Page 21

### Cleaning up on Hanson



It is not every day that nearly \$2bn worth of Hanson shares goes through the London stock market in one go. It is even more unusual for that kind of business to create hardly a ripple in the City. But it happened last week. Trading screens showed vast numbers of Hanson shares moving through the Stock Exchange's electronic ticker at lunchtime last Thursday. These were not ordinary shares, but American Depositary Receipts, the vehicle through which UK company shares are usually held in the US. Daniel Green reports on "dividend washing". Page 18

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## Intel faces anti-trust investigation

By Louise Kehoe in San Francisco

INTEL, the leading manufacturer of computer microprocessor chips, is the subject of an anti-trust investigation by the US Federal Trade Commission. Mr Thomas Dunlap, Intel vice president and general counsel, said the FTC notified the company last week it was conducting an investigation to determine whether Intel had used anti-competitive business practices to protect its microprocessor market. Intel holds a virtual monopoly in the market for the microprocessor chips used in IBM-compatible personal computers.

The company has refused to license other chip makers, with the exception of International Business Machines, to manufacture the current generations of microprocessors, giving rise to protracted legal disputes with Advanced Micro Devices, a former Intel partner in the microprocessor market. The FTC has requested documents from a case under arbitration between Intel and Advanced Micro Devices, Mr Dunlap said. Details of other disputes between Intel and AMD as well as a private anti-trust case filed against Intel by Cyrix, a small

Texas chip maker, are contained in court records, but the arbitration documents are private.

With demand for the latest Intel microprocessors exceeding supply, Intel customers are concerned the chip maker could limit shipments of these popular chips unless customers agree to buy other chips from Intel.

Intel officials pointed out, however, that the scope of the FTC investigation was not clear and it appeared to be a preliminary probe.

"Given Intel's position as a key supplier of components to the computer industry, we've had an aggressive programme in place to make sure our business practices deal fairly and equitably with our customers and are in compliance with anti-trust laws."

"We are confident this investigation will result in a clean bill of health from the staff for the FTC," Mr Dunlap said that Intel would cooperate fully and immediately with the investigation.

The FTC is also investigating the business practices of Microsoft, the largest supplier of personal computer software.

## Syndicate pays £10m for National Express

By Jane Fuller in London

NATIONAL Express Holdings, which dominates inter-city coach journeys in the UK but has fallen into the red since privatisation, has been taken over by a new company.

A venture capital syndicate and a bus company called Drawlane Transport Group, which runs local services, have paid £10.5m (\$16.7m) for National Express, which was bought out by its management for a similar amount in 1988. It was one of the last of the 72 National Bus company subsidiaries to be privatised.

Since 1988, when it made a pre-tax profit of £5.04m on turnover of £75.44m, National Express's performance has declined, partly because of problematic acquisitions, and debt has built up. Turnover has grown to £120m a year.

Mr Ray McEnhill, chairman and chief executive of the new National Express Group, said it

lost about £1m last year. This was after a £2.5m deficit in two acquisitions to be sold off. These were Crossville Wales, a local bus service operator, and Amberline, a coach contractor.

Mr McEnhill, founder of Drawlane, said the aim would be to refocus National Express on express coach services throughout the UK, where it offers 1,500 destinations, and to 15 other countries via Eurobuses.

The latest debt figure for National Express was a seasonally high £7m, compared with net assets of about £4.3m.

Mr Clive Myers, leader of the 1988 buy-out and the main individual shareholder in the privatised company, stays on the board.

The venture capital syndicate is led by ECI Ventures and includes Henderson Ventures, First National Bank of Boston, County NatWest and Eagle Star Investment Management.

British Steel is in danger of engaging in a ferocious chase of its own tail. Over the past year it has been cutting costs in a race to keep pace with a British steel market which at times has been in free fall.

The tail-chasing is aggressive and energetic. British Steel is pre-eminent among Western integrated steel makers in cutting costs. What is unclear is whether tail chasing is a long-term solution to its problems.

The scale of those problems will be disclosed today in the company's results for 1990-91. In the words of one British Steel director they will be little short of "disastrous". In the past few months the company, privatised in 1988, has been trading perilously close to losses.

Ms Janet Siddaway, engineering analyst at Kleinwort Benson, the stockbroker, expects pre-tax profits of just £250m (\$410m), compared with £732m last year, after exceptional items of about £190m to cover extensive rationalisation plans mainly announced in the second half of the year.

Trading profits will be down to £308m against £708m last time, according to Ms Siddaway. However, she predicts the results will show that in the second half the fall in trading profits was precipitate to just £82m, compared with £320m last year.

All this from a company which in January told analysts it expected pre-tax profits of £500m.

To cap it all, on Friday Mr Martin Llowarch, the group's chief executive, served his last day at its headquarters on the south bank of the Thames in central London. His surprise resignation in May threw into disarray the company's plans for an orderly succession to its veteran chairman Sir Robert Scholey.

Analysts do not expect Mr Llowarch's departure to have any long-term bearing. It has a cadre of managers in their 30s running production plants, and some in their 40s running divisional activities. His place has been taken by Mr Brian Moffat, the long-serving finance director who agreed with Mr Llowarch on most policy issues.

Today's results will largely reflect the severity of the UK recession and the weakness of the metal-bashing industries British Steel supplies. But they will also raise two fundamental questions about the company.

How much has it really achieved in three years in the private sector if it is still so vulnerable to the UK economy?

What must it do in the next few years to establish a base which can deliver steady growth with protection against the vagaries of economic cycles?

Another consultant who works with British Steel says: "The company has strong positions in small markets and small positions in strong markets. The jury is out on whether they are capable of making the kind of play that is required."

British Steel has moved further and faster than any other European steel producer to respond to the downturn by attacking its

## A company chasing its own tail

Charles Leadbeater on the many problems besetting British Steel



Sir Robert Scholey: sticking to steel

cost base. In the past six months it has either announced or completed the closure of the hot strip rolling mill at Ravenscraig in Scotland; one of the plant's blast furnaces; nearby Clydesdale tube mill; 800 job losses at its Scunthorpe plant.

The next step may be either to close or reduce the size of its London headquarters.

The long-term solution to rationalise down to two sites - closing Ravenscraig and Scunthorpe, leaving the Port Talbot/Llanwern complex in south Wales and the Teeside plant in the north east - has risen up the

most priced markets in Europe, with cold rolled sheet steel selling for \$460 a tonne compared with \$436 in Belgium and \$433 in France.

In spite of its control of much of the distribution system, British Steel has been losing market share to foreign competition and there is no sign of it being able to make price rises stick or of margins recovering.

Moreover, the UK market is likely to become increasingly competitive. Usinor Saciore, the French steel maker, recently completed the takeover of ASD, the second largest steel stockholder. The price premium in the British market will almost certainly disappear in the next few years as the UK market becomes more integrated into the continental European market.

It will become harder for British Steel to defend its privileged position in the UK steel market. There are only two other routes to growth: internationalise into stronger steel markets or diversify away from steel into less cyclical activities.

A management consultant who has worked with the company on its strategy says: "They are really still playing a strategy, they have not done anything significant yet. But it needs to expand away from the UK because it could become a target for predators."

Last year's £310m deal to buy the Troisdorf division of German steel maker Kloeckner Werke, has been followed by long-running talks to buy Aristrain, a Spanish construction steel producer and tentative talks over a small joint venture with Samsk Stal, the Swedish state-owned steel maker.

Dispirited by the response from large European steel producers British Steel has turned to the US, for talks with Bethlehem Steel on a joint-venture in the increasingly competitive US market for structural steel in the construction industry.

These talks may have been a factor behind Mr Llowarch's departure. Sir Robert was enthusiastic about the deal. Mr Llowarch insisted it should only go ahead if the Bethlehem Steel unions agreed to changes in working practices.

Last month, the day after Mr Llowarch announced his departure, the two companies said they had abandoned plans to consolidate Bethlehem's two structural steel plants into one, a move many analysts interpreted as a concession to the unions.

There is little prospect of the kind of expansion which Japanese steel makers have pursued with mixed success and which provides Thyssen and Mannesmann, the German steel and engineering groups with greater stability. Sir Robert will insist the company should stick at what it knows best - making steel.

That does not rule out a merger, cross shareholding or joint venture with non-steel groups in the metals business which might provide British Steel with greater financial balance.

## Economics Notebook

### More growth potential than meets the eye

MORE than 100 years have passed since Britain could claim to be the "workshop of the world".

Yet, although manufacturing accounts for only 24 per cent of UK gross domestic product, it still dominates many of our perceptions of what is happening in the economy.

Investment is a case in point, as highlighted by last week's first quarter figures for gross domestic fixed capital formation from the Central Statistical Office.

The CSO went to the trouble of issuing the news twice - once tucked away in a table towards the end of a lengthy news release about the GDP and later in a "Business Bulletin". But it failed to make much impact. This was because the statistics had been "scoped" the month before by an earlier government announcement of its preliminary estimate of capital expenditure by manufacturing industry.

The CSO figures released in May painted a very bleak picture. Manufacturing investment fell by 11 per cent in real terms between the final quarter of last year and the first three months of 1991 and dropped by nearly a fifth compared with the first quarter of 1990.

However, last week's figures made clear that spending by manufacturers on such things as buildings, vehicles and plant and machinery was only 18 per cent of overall capital spending by industry and commerce.

Using 1985 prices to establish the inflation-adjusted trend, the CSO put investment by manufacturers at £2.69bn in the quarter compared with total capital spending of £14.9bn when the figures for service activities such as banking and retailing and the construction, energy and water industries are added.

The all-industry investment figures still told a tale of declining outlays, consistent with a nation in recession. But the figures were less alarming than for manufacturing alone. They showed a drop of just 2 per cent in capital spending

between the fourth quarter of 1990 and the first quarter of 1991 and a decline of around 9.2 per cent compared with the first three months of last year.

The manufacturing investment figures can therefore give a false impression of UK economic developments. Other problems arising from the concentration of attention on manufacturing investment are highlighted in a paper by Mr Alistair Milne, a research fellow at the London Business School, in the latest issue of the LBS Economic Outlook, published today.

Looking at the period of the "Lawson boom" between 1986 and 1989, Mr Milne says that non-manufacturing investment played at least as large a role as consumption in increasing demand and creating rapid growth.

Rapid growth of non-manufacturing investment reflected structural change in the economy in the 1980s. Mr Milne argues that financial liberalisation, technological innovation and changing patterns of business expenditure fuelled a rapid expansion of output from companies in sectors such as financial and business services.

This then produced a substantial surge in non-manufacturing investment, including the large amount of office and retail property constructed in the period now overhanging the market.

Mr Milne draws two main conclusions from his work. One potentially controversial suggestion is that the easing of monetary policy after the 1987

stock market crash contributed less than thought to the late 1980s boom.

While this might give some comfort to the government, his other main conclusion has serious implications for Mr Norman Lamont, the present chancellor of the exchequer, and his hopes for economic recovery. The sharp increase in non-manufacturing investment in the late 1980s is likely to be followed by a fall of 13 per cent this year and a further 7 per cent next year, worsening the current fall in output and slowing recovery in 1992.

In preparing his paper, Mr Milne had to cope with the inadequacies of British official statistics. He was unable to get accurate statistics for the period from 1989 onwards.

Such deficiencies should be rectified eventually as the government's measures to improve the official statistics take effect. But by then the world will have undergone further change and it is doubtful whether capital spending figure - be they for manufacturing or non-manufacturing investment - will tell us everything we want to know of how companies are investing in preparing for the future.

It is for this reason that economists have begun to look more closely at what are known as intangible investments - a category of spending that appears in no CSO industrial investment report.

The Paris-based Organisation for Economic Cooperation and Development has defined intangible investments as covering all long-term outlays by

firms aimed at increasing future performance other than by the purchase of fixed assets. These can include investments in technology, such as research and development, which help companies introduce new products and processes. Spending on skills and training, design, market research and exploration, and the acquisition and exploitation of software also count as intangible investments.

Intangible investments are increasing rapidly with the growing importance of high-technology industries that depend on innovation, skills and information rather than being simply capital intensive. Managements realise that technology, skills and organisation determine competitiveness.

The OECD has reported that in 1987 investments by Swedish manufacturers in such intangibles were greater than their gross fixed capital formation. In Sweden, the engineering industries, which typically are heavy spenders on capital equipment, spent almost twice as much on intangible investments that year as on physical investment.

## US new issues rise by \$100bn in first half

By Nikki Taft in New York

ATTEMPTS by corporate America to pay down or refinance its debts produced a rise of almost \$100bn in new issues during the first half of 1991. The increase also meant bumper fees for Wall Street's investment banks.

According to IBD Information Services, underwritten new issues, involving either share issues or new debt securities, totalled \$249.7bn in the six-months compared with \$163.8bn in the same period of 1990, a 52.4 per cent increase.

Securities Data, which also tracks corporate new issues, put the current year's figure even higher, at \$261.9bn. The sharpest jump came in new equity issues. Secondary common stock offerings - with floatations excluded - more than tripled, to total \$17.7bn, against \$5.93bn in the first half of 1990.

Many companies were encouraged to tap investors for new equity capital after an end to the Gulf war and the prospect of economic recovery boosted share prices. Groups, such as RJR Nabisco or Time Warner, which acquired heavy debts as a result of leveraged bid activity in the 1980s, have been prominent new issuers.

Increases in debt securities were relatively more modest: convertible debt offerings, 70 per cent to \$4.73bn; non-convertible offerings 47 per cent to \$213.4bn; preferred stock offerings doubled to \$5.85bn. This partly reflects efforts by companies to refinance debts, lowering the overall cost.

Securities Data and IBD estimate the bankers earned around \$2bn from new-issue activity during the period - with Merrill Lynch taking the number one spot.

In 1990 the consensus was a soft landing.  
In 1991 the consensus is early recovery.

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Average Annual Compound rate of return 3 years to 31st December 1990	+13.3%	n.a.	+9.4%

Please note that past performance is no guarantee of future performance.

SOURCE: CAPF

We would welcome the opportunity to tell you why we believe the consensus is wrong again.

FOR FURTHER INFORMATION CONTACT THE MANAGING DIRECTOR, BRUCE CAMPBELL



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Peter Norman



## COMPANIES AND FINANCE

## Avoiding the limelight after cleaning up on Hanson

Daniel Green on the legality of dividend washing

IT IS NOT every day that \$1.7bn (£1bn) worth of Hanson shares goes through the London stock market in one go. Not least because no single investor owns that many. It is even more unusual for that kind of business to create hardly a ripple in the City, except among a few specialist traders and an incredulous audience of international tax lawyers.

But it happened last week. Trading screens showed vast numbers of Hanson shares moving through the Stock Exchange's electronic ticker at lunchtime on Thursday. These were not ordinary shares, but American Depositary Receipts (ADRs), the vehicle through which UK company shares are usually held in the US.

There are five Hanson shares bundled into each ADR and within a few minutes more than 50m ADRs had been traded, accounting for about 5 per cent of the whole company. Most ADRs are traded in New York, although there is a market for them in London.

The jargon for the type of deal conducted is "dividend washing." The principle is that shareholders liable to be taxed on a dividend sell the shares

temporarily to an entity liable for less tax. They sell before receiving payment (cum-dividend) and buy them back afterwards (ex-dividend). The two parties split any gains between them.

The problem is that tax authorities, including the UK's, do not like dividend washing, and there is plenty of legislation (summarised in the Taxes Act 1988) designed to minimise it. The legal position of Thursday's trades might be additionally complicated by the widely-held view that the beneficial owner of the Hanson shares traded last week is US-based, while the nominal ownership changed during the operation. Lawyers acknowledge that its legality is untested in the courts. At least three of the biggest securities houses in London, and one in New York, have refused to be involved with such deals after taking legal advice.

More than one London house is, however, prepared to take the risk, and market speculation centres around one in particular - although this house refuses to comment.

The Wall Street holders of the Hanson ADRs, who temporarily bundled together 100m

held in the long term by pension funds and the like, also shun the limelight.

Mr Derek Jenkins, a tax specialist with Coopers & Lybrand Deloitte, said that the law might be broken if a trader made gains as a result of "a pre-ordained scheme of tax avoidance."

"If they are getting some benefit of the tax then they are arguably within the scope of the legislation," said Mr Jenkins. "If they were charging the normal rate they might not be." The definition of a normal rate is also debatable, since buying and selling 5 per cent of Hanson is not a normal occurrence.

A dealer close to last week's trades echoed this concern, emphasising, however, that the deal was "a simple put through, rather like a big bed and breakfast." He said that the broker doing the deal would receive a booking fee, as with any ordinary trade, and not a slice of the tax saved.

The Inland Revenue said on Friday "it seems like an artificial device we would want to look at it."

## Anglia Secure loss hits £4.2m

ANGLIA SECURE Homes, the retirement homes developer, failed to move out of its loss-making pattern of late and reported an increased deficit before tax of £4.22m in the six months to March 31, writes Michio Nakamoto.

That compared with a loss of £2.86m 12 months earlier and with losses of £2.59m and £4.45m respectively for the previous two full years.

The interim dividend is again being passed. Loss per share was unchanged from the previous half-term at 12.5p.

Anglia continued to suffer from the high interest rate environment and recessionary pressures prevailing in the UK.

The number of units the company sold in the period fell to 139 from 208 previously, while the average price of units sold declined to \$68,500 (£71,000).

Turnover slumped to £10.98m (£17.24m).

In the short term Anglia is concentrating efforts on generating cash from sales even at the expense of profit and in reducing stocks and debts.

## Fears voiced about ADR market

By Simon London

UK COMPANIES with American Depositary Receipt programmes fear that they will lose control of their share registers if US banks are allowed to set up duplicate facilities without their permission.

A number of UK companies have expressed concern to the US Securities and Exchange Commission, which is undertaking a wide-ranging review of how the ADR market is regulated.

Duplication of existing programmes has been banned since 1983. However, Security Pacific applied to the SEC last Autumn to start an unsponsored ADR facility for Sons of Gwalia, a small Australian mining company which already had a sponsored programme in place.

Burnham Castrol, the lubricants and chemicals company which has had a sponsored

ADR programme since 1987, has appealed to the SEC through the bank which runs the programme, Bank of New York. Other companies understood to have expressed concern include Bolls Royce and Bass.

"We want to keep control over our share register and to communicate with shareholders as we see fit," said Mr James Alexander, head of corporate affairs at Burnham Castrol.

However, duplication of ADR programmes is seen by some depositaries, including Security Pacific, as necessary to increase competition.

Three depositaries dominate the ADR market: Bank of New York, Morgan Guaranty and Citibank. Together, they account for about 90 per cent of new business.

However, other banks com-

mented that programmes set up without the issuing company's consent are themselves anti-competitive.

"A bank can't be fired from an unsponsored programme because the issuing company never gave its consent in the first place," said Mr Joe Velli, head of ADRs for Bank of New York.

Mr Velli also argued that duplication of existing programmes would cause confusion among investors and could cause overseas companies to leave the US market.

The depositaries themselves are tightly regulated. Any organisation can become a depositary and there are no regulations governing the level of service offered, such as speed of delivery of securities or communication with ADR holders.

## Reed Executive in the red

By Roland Rudd

REED EXECUTIVE, the employment agency which has cut its staff from 1,173 to 988, turned in a loss of £738,000 for the year to March 31 and is halving its dividend. The loss compared with previous profits of £1.5m.

Mr Alec Reed, chairman and chief executive, said the recession had particularly affected its wider branch network in the City of London and south-east England. Group turnover declined by 14 per cent, from £139m to £119m.

There is no final dividend, leaving the payment at 0.6p (1.4p).

Mr Reed said most employers had frozen recruitment. That meant the labour market had been flooded at a time of virtually no vacancies.

The group's own redundancies and loss on surplus properties and equipment amounted to £435,000, part of an exceptional loss of £1.17m (nil).

Mr Reed said the company was still in a strong position since it had no borrowings and had increased its share of the market.

## Asprey advances 12% to £24.4m as sales surge

Asprey, the USM-quoted Bond Street Jeweller, bucked the retail trend with a 12 per cent increase in pre-tax profits from £21.8m to £24.4m for the year to March 31, writes Roland Rudd.

Sales exceeded £100m for the first time with a 38 per cent increase from £75.3m.

Earnings per share were static at 18.5p. The proposed final dividend is 3.75p (3.25p) making a total for the year of 4.85p.

A review of the merchandising and structure of the Maplin & Webb group, which was

acquired last year, resulted in the closure of three UK concessions and the opening of three Far East outlets.

Since the year-end Asprey has acquired Rene Bolvin, a Parisian jewellery designer, manufacturer and retailer, for £3m.

### CROSS BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Oceania Investment Corp (South Africa)	Etam (UK)	Fashion retailing	£87m	Full bid at least
BSN (France)	W & R Jacob (Ireland)	Food	£38m	Bid Speculation confirmed
Guinness (UK)	Union Carvecoers (Spain)	Drinks	£29m	Subject to regulatory approval
TI Group (UK)	Dover Japan (Japan)	Ship seals	£25m	Part of planned expansion
Societe Generale (France) Stedra (Italy)	Albertini & G (JV)	Financial Services	£18.8m	Stedra such broker-manager
Tecnica Nacional de Engenharia (Brazil)	SLP Engineering (UK)	Plant	Est £10m	Wimpey sets out to cut debt
United Scientific Holdings (UK)/Societe de Fabrications d'Instruments de Mesure (France)	Sopelern (JV)	Electro-optical equipment	£10.2m	Part of wider co-operation
Heidelberg Zement (Germany)	Pragocement (Czechoslovakia)	Building materials	£10m	40 per cent stake
Heidelberg Zement (Germany)	Ceva Kraluv Duvr (Czechoslovakia)	Building materials	£10m	40 per cent stake
Penrice (Australia)	Units of ICI (UK)	Soda Ash	£90m	ICI starts assets sales

Source: FT Mergers & Acquisitions International

The privatisation of eastern Europe is producing a growing number of outright purchases, writes Brian Bollen.

Although the values are still tiny by international standards, the region is clearly responding to the invasion of western financial advisers.

UK engineering group TI became the first British company to buy a controlling stake in a Czechoslovakian privatised company, with its investment in Calnek, the country's only maker of automotive brake products. Last week's clutch of deals in Czechoslovakia also included several large stake purchases in the building materials sector.

Elsewhere, ICI joined the growing list of companies disposing of non-core operations. Its agreement to sell its UK and Kenyan soda ash businesses to Penrice of Australia marks the first significant asset sale since February.

UK construction and property group Wimpey agreed to sell SLP Engineering, which makes modules and decks for the North Sea oil and gas industry. The deal gives Brazil's Odebrecht group a foothold in the sector.

South African-controlled Oceania Investment Corporation's full bid for UK fashion retailer Etam finally materialised with just an hour to spare before a deadline apparently set by the Takeover Panel.

The agreed bid from French foods giant BSN for Irish biscuit maker W&R Jacobs builds on an existing stake which BSN acquired two years ago, and confirms long-standing speculation of a bid.

Still in the food sector, JP Morgan advised Roquette Freres of France in its purchase of fellow corn derivatives concern Hubinger, from HJ Heinz of the US.

## TT extends deadline for MMG offer

TT Group, the industrial holding company, now controls more than 30 per cent of Magnetics Materials Group, the USM-quoted maker of magnetic components.

The deadline for TT's final £9.5m cash offer of 54p per share, or 4-for-10 shares, has been extended to July 11.

TT attacked MMG's latest defence document, which said property sales could raise £3m. It asked why MMG had only just realised it had surplus property.

TT also complained that there was no guide to the current net asset value, nor to turnover or profit in the year starting today.

MMG, which made £1.51m pre-tax in 1989-90 but forecast £625,000 for the year just ending, has stressed its scope for recovery.

## Trans World £1.84m loss

TRANS World Communications, the radio and leisure group that sold its Miss World business in December, reported a pre-tax loss of £1.84m in the year to December compared previous profits of £4.56m after a collapse in advertising revenue.

The dividend for the year is being passed - shareholders

received a total of 12p for 1989. Sales rose to £12.99m (£12.72m) and earnings per share of 32p turned into losses of 17.4p.

Mr Owen Oyston, chairman, said the company was in talks to raise additional capital and the renewal of facilities with a view to reducing debt of £11.5m.

## BS Group shows loss of £770,000

BS GROUP, Bristol-based stadium and property group which merged with Scott's Restaurant in November, reported a pre-tax loss of £770,000 for 1990, compared with a profit of £201,000, restated to take account of the merger.

Mr Nicholas Kerman, the deputy chairman, said the fall was the result of higher interest charges of £2.19m (£1.59m)

on debt that had risen to £13m as a result of selling some houses at a loss.

Sales fell from £13.2m to £13m. The dividend is again passed.

Kerman family interests control 45 per cent of the stock. Minority holders last year were very critical after a controversy over valuation of Scott's chain.

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## COMPANIES AND FINANCE

# Wang plans to cut staff by 23%

By Martin Dickson in New York

WANG Laboratories, the troubled US information technology group which agreed last month to sell computers made by its rival, International Business Machines, is cutting its workforce by around 23 per cent - 3,000 to 4,000 people - over the next few months.

The move stems partly from the IBM deal, which is expected to reduce Wang's manufacturing of mid-range computers, and partly from a general cost-cutting as the company undergoes significant structural changes.

Wang has decided to shift

the main focus of its attention from computer manufacturing to high technology office services, notably imaging software, which converts paper documents into electronic pictures.

Wang, which had a monolithic organisational structure, is dividing itself into three business units: information systems, which will make the company's traditional VS mid-range computers and new IBM machines; Office 2000, which will concentrate on imaging software and other services; and a personal computer systems.

It is to sell IBM's personal computers and its successful RS/6000 workstations under its own labels. Wang added that it intended to continue making its own personal computers and planned to start mass merchandising them through large electronics stores.

About half of the job cuts will be in Massachusetts, where Wang is based, and the rest around the world. It has around 17,500 employees. Wang, which is believed to have ended the financial year in June with its third annual operating loss, said it expected to make a significant restructuring charge in the final quarter.

The deal with IBM is a bitter blow for Wang, which a decade ago was a strong challenger in the office computer market but has seen sales gradually erode. Analysts say the new strategy carries high risks, since by steering customers to IBM equipment, it could also lose valuable service contracts to the computer giant.

It is also questionable whether Wang can grow its software-based office services business sufficiently quickly to make up for any further decline on the computer side.

## Latin American fund set up

By Stephen Fidler

A FUND mainly aimed at the growing number of Latin American individuals bringing funds back into their own region has been launched.

The Plus 500 Fund, an open-ended fund incorporated in Jersey, is initially seeking up to \$50m from rich individuals and institutions willing to invest at least \$1.5m. It is not being sold either in the UK or the US.

The fund's adviser is Chartered WestLB, the merchant banking joint venture between Standard Chartered of the UK and Westdeutsche Landesbank, which has run an investment portfolio for its own benefit along similar lines for three years.

Mr Hans Ostlund, a director of Chartered WestLB, said it was envisaged the fund could eventually grow to \$250m. With powers to borrow up to 50 per cent of its net asset value, this would allow it to invest almost \$400m.

The fund will have broad powers to invest in Latin American debt and equity securities and bank loans, denominated either in foreign or domestic currencies. It will also be able to invest in buy-outs and takeovers, provided that no more than 20 per cent of the fund's gross assets is invested in one company. Its investments will not be limited to Latin America.

A growing amount of the flight capital that left the region in the 1970s and 1980s is returning to Latin America. Some have been attracted to buy bank debt by the extremely low prices to which it fell as banks built up third world debt provisions. There is also evidence of growing investor confidence in the economic performance of some countries in the region.

## Air New Zealand records NZ\$19.4m loss for year

By Terry Hall in Wellington

AIR New Zealand suffered a NZ\$19.4m (US\$11.8m) loss for the 12 months to March 31, against a profit of NZ\$300m last year, and is to raise NZ\$40m through a one-for-two rights issue.

Both Brierley Investments, which has a controlling stake, and Qantas, the Australian national carrier, are to subscribe for their entitlements in the issue but the other main shareholders, American Airlines and Japan Air Lines, have yet to decide.

The final dividend is being passed, but Mr Bob Matthews, chairman, said the anticipated return to profit should see payment of 8 cents a share in the 1991-92 year. There was no payment in the last year ended March 31.

Mr Matthews said the result was not satisfactory, but in the circumstances it was "not terribly disappointing".

The airline's operating profit plummeted 88 per cent from NZ\$282m to NZ\$27.5m on revenue ahead NZ\$90m to just under NZ\$23m.

Mr Matthews said the domestic passenger volume had been fluctuating month by month but the airline was saving more from rationalisation, including redundancy, than it had expected.

Annual cost reductions of up to NZ\$50m had already been achieved and the company expected the domestic services to produce much improved profits.

Internationally the northern hemisphere and Australian markets were some way from recovery and most of Air New Zealand's competitors were reporting dramatic trading reversals.

The Asian market, however, remained strong, which helped the airline to offset the negative effects of the Gulf war and the depressed economies of New Zealand, Australia, the US and Britain.

The company is changing its balance date to a June financial year and the 15-month period will see an abnormal gain from an aircraft sale of NZ\$56.4m.

## Endesa to make Pta47bn share offer for Sevillana

By Tom Burns in Madrid

ENDESA, the government controlled utility, is to make a Pta47bn (\$415.9m) public share offer for Sevillana, the privately owned electricity company of southern Spain, with the aim of raising its equity in the company from 9.8 per cent to 33.5 per cent.

Trading in Sevillana was suspended at Thursday's price of Pta666 and Endesa's bid will be paying a premium at Pta710 cash per share.

Mr Feliciano Fuster, Endesa's chairman, said that on completion of the equity acquisition, ENI, the public sector holding company that currently owns 75 per cent of the utility, would reduce its shareholding in Endesa by 8 per cent.

A 2 per cent tranche of this stock would be bought by Sevillana, and Sevillana shareholders who had previously sold their shares to Endesa would have a preferential offer for the remaining 8 per cent of Endesa's equity.

El Mundo, the Italian media group, has

injected Pta4.3bn, through a rights issue, into El Mundo, the fourth-ranked Spanish national newspaper.

El Mundo was launched 18 months ago and achieved average daily sales of 104,000 last year.

The funds give the Italian group a 45 per cent stake in the newspaper which under the terms of the agreement will continue to be managed and edited by its present team for 14 years.

El Mundo, which claims to have pushed its daily sales this year up to 125,000 and to 200,000 on Sundays, had earlier raised Pta1.3bn in a capital increase among its existing shareholders.

A campaigning newspaper which has broken a succession of stories on government corruption, El Mundo has an editorial staff of 110 members, only four of whom are more than 40 years old.

El Mundo posted losses of Pta694m in 1990, its first full year of operations, and income of nearly Pta5bn.

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the preference shares of the Company now being issued in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to the Official List. It is expected that dealings in the preference shares will commence on 1st July 1991.

## WILTON GROUP Plc

(Registered in England - No. 1512231)  
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ISSUE OF NEW PREFERENCE SHARES  
In connection with the Recommended Offers  
for the issued share capital of Cowan, de Groot PLC

SHARE CAPITAL		Issued and to be issued
		fully paid*
Authorised		
£7,000,000		£4,471,733
£1,092,386	in Ordinary Shares of 1p each	£481,796
£2,092,386	in 11% Cumulative Preference Shares of £1 each	£4,953,529

\* Assuming full implementation of the Offers

Following the successful Recommended Offers for the issued share capital of Cowan, de Groot PLC, Wilton Group Plc is now a holding company for a group of companies engaged in specialist stonemasonry, wholesaling and distribution of consumer goods and property investment.

The ordinary shares of Wilton Group Plc are dealt in on the Unlisted Securities Market. Application has been made to the Council of The Stock Exchange for permission to deal in the preference share capital, issued and to be issued, of Wilton Group Plc on the Unlisted Securities Market. It is expected that dealings in the shares will commence on 1st July 1991. Particulars of the 11% Cumulative Preference Shares of £1 each of Wilton Group Plc are available in the Extra Financial Unlisted Securities Market Service. Copies of the particulars may be obtained during usual business hours from the Company Announcements Office of The London Stock Exchange up to and including 3rd July 1991 or during usual business hours on any weekday (Saturdays excepted) up to and including 15th July 1991 from:-

Wilton Group Plc  
9 West Halkin Street  
London SW1X 8JL

English Trust Company Limited  
Carthusian Court  
12 Carthusian Street  
London EC1M 6EE

Sheppards  
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Development

Floating Rate Notes due 1997

For the period from July 1, 1991 to January 2, 1992 the Notes will carry an interest rate of 105% per annum with an interest amount of LIT 207,000 per LIT 200,000,000 Note and of LIT 2,071,000 per LIT 20,000,000 Note.

The relevant interest payment date will be January 2, 1992.

Agent Bank:  
Banque Paribas Luxembourg  
Société Anonyme



Nationwide  
Anglia Building Society

Anglia Building Society

£150,000,000 Floating Rate Notes 1996

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three month period 27th June, 1991 to 27th September, 1991 has been fixed at 11.45% per cent. per annum. Coupon No. 20 will therefore be payable on 27th September, 1991 at £2,857.25 per coupon from Notes of £100,000 nominal and £144.36 per coupon from Notes of £5,000 nominal.

S.G. Warburg & Co. Ltd.

Agent Bank

## Eridania increases holding in rival sugar group to 65%

By Haly Simonian in Milan

ERIDANIA, the Italian sugar producer controlled by the Ferruzzi-Montedison group, has bought a 15 per cent stake in ISI, a large domestic sugar group.

The acquisition takes the Eridania group's holding in ISI to 65 per cent and makes it Europe's biggest sugar producer, just ahead of Südzucker of Germany.

According to Eridania, its share of the sugar market in the European Community will rise to 15 per cent, against 13 per cent for Südzucker. Domestically, the deal will raise its share of the market to around 60 per cent.

ISI, which had sales of L420m (\$311m) last year, has been an increasingly attractive, but somewhat illusive, target for Eridania.

The acquisition of the latest 15 per cent stake, held by Finbieticola, a financial holding company owned by sugar producers, is believed to have cost L18m.

In a complex deal, SAFT, the Eridania subsidiary which owns the stake in ISI, has also agreed to an option with Finbieticola to buy the remaining 35 per cent of its stake in ISI at any time until 1995.

## CRA sees profits fall 30%

By Mark Westfield

CRA, the Australian resources group, has predicted a profits fall of at least 30 per cent for 1991 following a statement by the 67 per cent owned subsidiary, Comalco, that its aluminium smelting business was losing money and that overall profit would be halved.

CRA told the Australian Stock Exchange that earnings would decline at least 30 per cent, or A\$163m (US\$128.9m), on last year's A\$472m net

profit if commodity prices did not improve and the Australian dollar remained high.

But analysts believe in the likelihood of an improvement in commodity prices, in particular aluminium, and a depreciation of the Australian currency, both of which would benefit CRA.

Comalco made a net profit last year of A\$177m and if earnings fell as expected it will make about A\$66m in 1991.

## Asarco to sell Mexican stake

By Kenneth Gooding,  
Mining Correspondent

ASARCO, the US integrated metals producer, has put up for sale its 51.2 per cent shareholding in Medimsa (Mexico Desarrollo Industrial Minero), which dominates Mexico's copper production.

The US group has invested more than \$288m in Medimsa, which accounts for about 95 per cent of copper output in Mexico and 5 per cent in the western world. Asarco intends to use the proceeds to reduce bank debt and says it would ultimately re-invest them in its US operations.

Asarco has called in CS First Boston to advise on the sale of all or part of its holding, either privately or via an international stock offering. The group says it has already conducted a number of potential private buyers.

The rest of the Medimsa shares are owned by Mr Jorge Larrea's Grupo Industrial Minera Mexico, which is listed on the Mexican stock exchange. Medimsa owns 13 mines and seven metallurgical plants in Mexico and had 1990 sales of \$870m and net earnings of \$171m.

In the past three years Medimsa has acquired the country's two biggest copper producing companies - Mexicana de Cobre and Mexicana de Cananea - and its annual production is expected to be 350,000 short tons of copper (a short ton is 2,000lb), 50,000 short tons of lead, 180,000 short tons of zinc and 18m Troy ounces of silver.



Cardiff Automobile  
Receivables  
Securitisation  
(UK) plc

£328 million  
Floating Rate Notes  
Due 1995

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from 27th June, 1991, to 27th September, 1991, the Notes will carry interest at the rate of 11.825 per cent per annum. Interest payable on 27th September, 1991 will amount to £293.01 on each £10,000 Note.

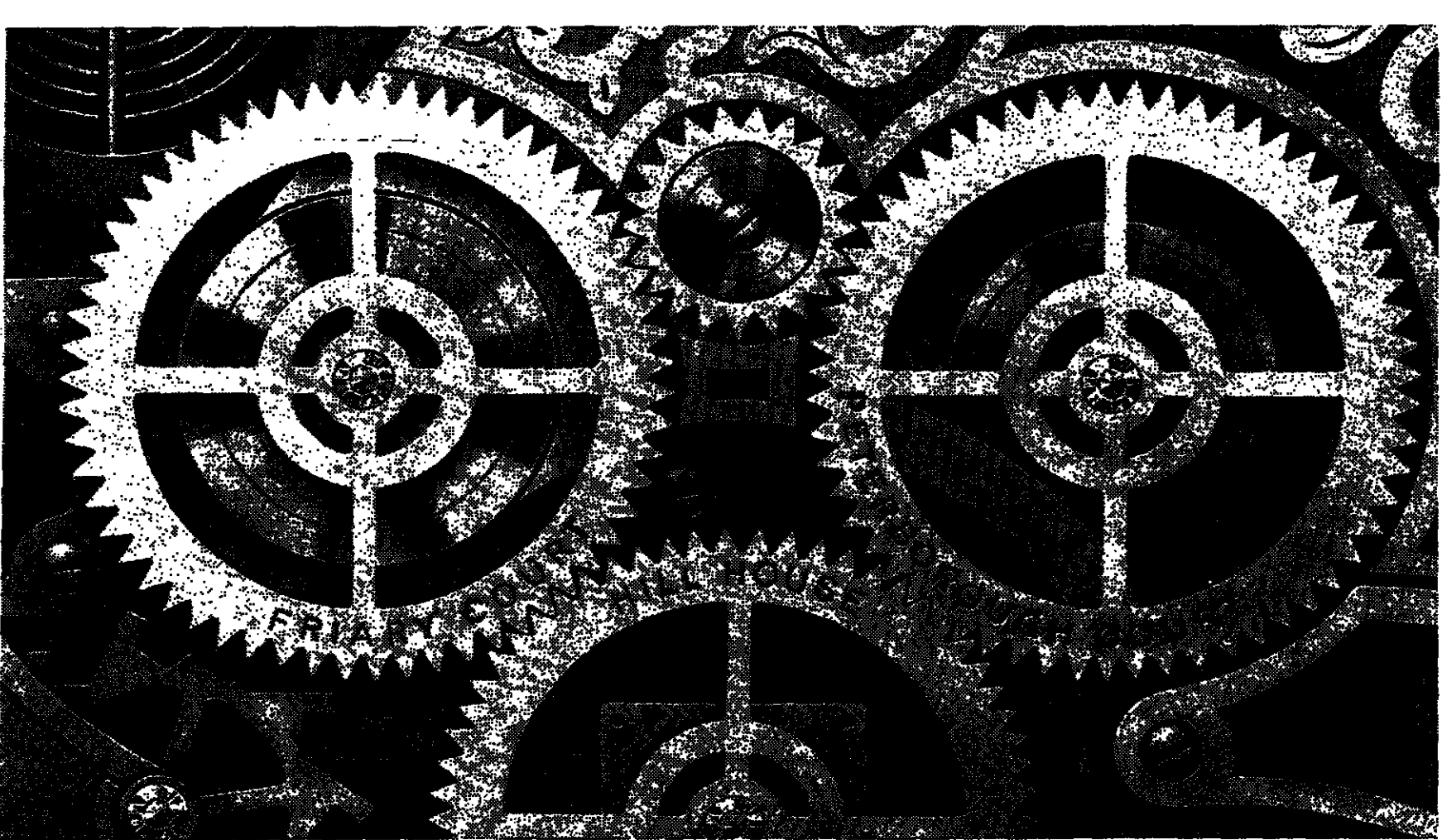
Chartered WestLB Limited  
Agent Bank

Sumisho Lease  
Co. Ltd.  
US \$30,000,000  
Guaranteed Floating Rate  
Notes due 1995

Notice is hereby given that, in accordance with the provisions of the above mentioned Floating Rate Notes, the rate of interest for the six month period from June 23, 1991 to December 30, 1991 (185 days) has been fixed at 8.7575% per annum. The interest payable on December 30, 1991 will be US \$7,311.63 in respect of each US \$500,000 Note.

BANQUE INTERNATIONALE  
A LUXEMBOURG  
Société Anonyme  
AGENT BANK

## DRT International



# Touche Ross announce a timely move in London.

We are pleased to announce that we have completed the relocation of our offices in London.

Our London office is the largest in the DRT International network, which is the third largest accounting and consulting group worldwide.

With 3,000 professionals and support staff in London, our new moves confirm our commitment to continuity, fresh thinking, and an integrated service for our clients. Whether multinationals, governments, city institutions or owner managed businesses. It's a matter of maintaining balance and strength. And good timing.

From July 1st, our new addresses will be as follows:

Executive Office  
Management Consultancy Division  
Financial Institutions Practice  
Peterborough Court  
133 Fleet Street, London EC4A 2TR  
Tel: 071 936 3000 Fax: 071 583 1198

Audit & Accountancy Division  
Taxation Division  
Professional Partnerships Group  
Owner Managed Business Group  
Hill House  
1 Little New Street, London EC4A 3TR  
Tel: 071 936 3000 Fax: 071 583 8517

Corporate Special Services  
Corporate Finance Group  
Personal Financial Planning  
Insurance Group  
Friary Court  
65 Crutched Friars, London EC3N 2NP  
Tel: 071 936 3000 Fax: 071 480 6958

For further information, please write to Mr. John Connolly, London Managing Partner, Touche Ross & Co., Peterborough Court, 133 Fleet Street, London EC4A 2TR.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

Touche  
Ross

















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	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571
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## Guide to pricing of Authorised Unit Trusts

Compiled with the assistance of Laurus \$S

**INITIAL CHARGE:** Charge made on sale of units, used to defray marketing and administrative costs, including commission paid to intermediaries. This charge is usually a percentage of the net asset value.

**OFFER PRICE:** Also called issue price. The price at which units are bought by investors.

**SAID PRICE:** Also called subscription price. The price at which units are sold to investors.

**CANCELLATION PRICE:** The amount an investor pays. The amount paid between the redemption and the offer price is determined by a formula laid down by the government, to protect small and first time investors against a much narrower spread. As a result, the said price is often not equal to the offer price. In the event of a takeover, the said price might be used to calculate the redemption price by the managers at a later date.

**TIME:** The time taken to transfer the units from the investor to the fund. The time it takes for the units to be credited to the investor's account is known as the settlement period. The time taken for the units to be credited to the investor's account is known as the settlement period. The time taken for the units to be credited to the investor's account is known as the settlement period.

**HISTORIC PROFITS:** The total H dividends that the managers will normally share on the price set on the next valuation calculation. The prices shown are based on the current market value of the units, and may not be the current market value of the units. The prices shown are based on the current market value of the units, and may not be the current market value of the units.

**FORWARD PROFITS:** The total H dividends that the managers stand to share on the price set on the next valuation calculation. The prices shown are based on the current market value of the units, and may not be the current market value of the units.

**SCHEME PARTICIPANTS AND REPORTS:** The most recent report and scheme participants can be obtained free of charge from fund managers.

Other intermediary notes are available in the following form:

51 Mornstar Financial Services  
90 Mills Avenue and Unit Two  
Regency Development, London  
Unit 101  
Unit 101  
Unit 101



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Continued on next page



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Control Technology Fund. 51528 80 28 80 30 6216



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ENCLOSURE

**LS (Miscel.) – Contd.**

PRINTING.  
ADVERTISING







NYSE

[illegible]

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**NASDAQ NATIONAL MARKET**

400 nm prices June 28

Stock	PV	St	100s	High	Low	Last	Change	Stock	PV	St	100s	High	Low	Last	Change	Stock	PV	St	100s	High	Low	Last	Change	Stock	PV	St	100s	High	Low	Last	Change	
Affiliated	0.40	15	42	55	35	35	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
ADC Corp.	0.16	25	25	25	25	25	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
Adco	0.10	10	10	10	10	10	+	Deere	1.20	7	5	5	5	5	+	Lockport	0.30	12	12	12	12	12	12	+	Rockwell	0.70	10	10	10	10	10	+
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## 4:00 pm prices June 21

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## MONDAY INTERVIEW

## Family still minding the store

Lord Sainsbury, chairman of J Sainsbury, and David Sainsbury, deputy chairman, speak to Guy de Jonquieres and John Thornhill

British retailing history is peppered with companies such as Marks and Spencer, and Tesco which owe their rise to the families which founded them. Over the decades, however, dynastic influence has often waned as professional managers and outside shareholders have moved in to take a bigger role in the business.

J Sainsbury, Britain's largest food retailer, is a rare exception. In spite of last month's \$499m rights issue - which will dilute the family holding from 47 to 43 per cent - the company is still largely controlled by the fourth generation of the founding family.

The arrangement has been richly rewarding for outside investors. Sainsbury has shrugged off the recession, reporting 20 per cent profits growth in the year to March. The result capped a decade in which annual returns to shareholders averaged 31 per cent.

The annual general meeting on Thursday will doubtless hear promises of more to come. Sainsbury is investing in a long-term expansion programme at the rate of more than £2m a day.

There are only two family members on Sainsbury's payroll, but they hold the most senior management posts. Though first cousins, they could scarcely be more different. Lord Sainsbury, the 63-year-old chairman, is an authoritarian of the old school, who takes pride in a detailed grasp of the business acquired in 41 years with the company.

Outwardly every inch the Tory grandee, he insists he is a shopkeeper at heart, never happier than when prowling the aisles checking products and prices. His swoops on Sainsbury stores are legendary, as are his thunderous outbursts at any sign of sloppiness. "If I walk past a display in a branch that's a shambles, how can I expect the manager to object when he walks past it?" he asks.

He sets equally demanding standards for his own family, insisting that nepotism is the enemy of business success. Since the last war, the rule has been that "you either get on or you get out. You've got to show that you can do better than those around you who are non-family, or you disappear. You don't get your job because of your name."

David Sainsbury, 48-year-old deputy chairman who is in line to take over the top job next year, also worked his way through the ranks since join-

ing the company in 1963. Though much the richest Sainsbury, owning about a fifth of the company, a stake currently worth almost £1.5bn, he is disarmingly unassuming. Conservative in appearance and thoughtful in manner, he seems to go out of his way to eschew the tycoon image. On casual acquaintance, he might be mistaken for a branch manager.

The cousins insist their temperamental differences are complementary. "He is a more patient man than I am," admits Lord Sainsbury, prompting the immediate rejoinder: "That you can get unanimity on." Serious disagreements are said to be rare. The last was 12 years ago when David was defeated over a proposal to diversify into fast food.

On two issues, above all, they are utterly united. One is a passionate conviction that Sainsbury's is the best company in the business, and that its relentless pursuit of better value and wider choice has contributed in equal measure to the welfare of customers, shareholders and staff.

They are equally unanimous in their commitment to a business philosophy which combines deep respect for tradition with a restless appetite for change. They see no paradox in this. Indeed, they argue that ceaseless innovation is dictated by the values that have inspired Sainsbury's since its first grocery store opened in London's Drury Lane in 1869.

"The consistency goes back to the very start of the business, because the founders had two very simple premises," says Lord Sainsbury. "They wanted better quality than any of their competitors and they wanted lower prices. Lots of people wanted one or the other. Their uniqueness was to go for both. It's been a consistent formula that has constantly been adapted and changed and is continually adapting and changing."

However, even some of the company's keenest admirers are becoming uneasy about how much longer the current version of the formula will continue to bring home the bacon. They fear hectic investment in new stores by Sainsbury's and its main rivals will saturate the market, provoking a price war and shrinking margins.

The cousins will have none of it. While conceding that it is arithmetically impossible to increase sales area for ever at the current rate of 8 per cent a year, they say the Jeremiahs miss the point. Sainsbury is



## 'You don't get your job because of your name'

driven not by some megalomaniac urge to carpet the country with supermarkets, but by the need continuously to renew the business.

The real art, it seems, lies in knowing when to shut shops as much as when to open them.

One of our great strengths since the war is that we didn't hesitate to close down out of date and small stores," says Lord Sainsbury.

The latest generation of out-

Furthermore, customers flock to Sainsbury's these days not just for groceries, but to buy a rapidly expanding range of items such as cut flowers, newspapers, petrol and tobacco. "You only get saturation if the rate of innovation stops, because then you have no need to renew," says David Sainsbury. "We will never get into a position where we say, we cover the whole of the country and therefore we don't go on building any new stores."

Not everyone shares Lord Sainsbury's enthusiasm about some results of what he calls "our duty to offer choice". In some areas where supermarkets have opened, local shops have gone out of business. Indeed, the number of UK grocery outlets is estimated to have fallen from 147,000 to 44,000 in the past 30 years. For shoppers too old or too poor to drive there, a palatial supermarket in the suburbs may not be much of a compensation. The cousins allow that some rival outlets are being squeezed out by the growth of supermarkets but say the main casualties are inefficient medium-sized supermarkets, not corner shops.

While the impact of Sainsbury's commercial activities on the quality of life may be debated, the Sainsbury family's philanthropic contributions are beyond dispute. The most high-profile example is their financial support for the about-to-be-opened National Gallery extension.

Lord Sainsbury, a former chairman of the Royal Opera House, is a leading patron of the arts. The consuming interest of David Sainsbury is reform of UK industrial policy, a cause which led him to fund the non-aligned Social Democratic party and to flirt briefly with thoughts of a political career.

But for both, the freedom conferred by immense inherited wealth to indulge personal passions is balanced by an

## PERSONAL FILE: LORD SAINSBURY

1927 Born November 2. Educated Stowe School and Worcester College, Oxford.

1958 Director, J Sainsbury.

1957-59 Vice-chairman.

1959 Chairman, J Sainsbury.

1975-79 Member, Council, Retail Consortium.

1984 Vice-president, Contemporary Arts Society.

1987 Chairman, Royal Opera House.

## DAVID SAINSBURY

1940 Born October 24. Educated King's College, Cambridge and Columbia University.

1963 Joined J Sainsbury.

1973-80 Finance director.

1982 Trustee Social Democratic party.

1985 Member governing body of London Business School.

1988 Deputy chairman, J Sainsbury.

of-town supermarkets, averaging 35,000 sq ft, yield far higher margins than smaller outlets.

However, the cousins prefer to think of their strategy as a response to changes in customer demand dictated by demographics and the increased mobility which goes with higher levels of car ownership.

## No superpower for children



MICHAEL PROWSE on America

With the collapse of communism, the US is being hailed as the world's only superpower. Its political and economic system is touted as a model in both eastern Europe and the Third World. May I recommend an antidote for this hubris: a sober report on the state of American families by the bipartisan National Commission on Children.

The commission, chaired by Senator Jay Rockefeller, a Democrat from West Virginia and a possible presidential candidate in 1992, questions "the moral character of a nation that allows so many children to grow up poor, to live in unsafe dwellings and violent neighbourhoods, to lack access to basic health care and a decent education."

But it avoids empty rhetoric by drawing attention to specific failings. Why is the US fighting a measles epidemic in big cities? Answer: because nearly a third of pre-school children are not immunised against common contagious diseases. Why are large businesses often unable to find competent workers? Answer: because nearly 40 per cent of youths in big cities drop out of high schools. Destructive forms of behaviour abound: more than half of children experiment with drugs and drink alcohol on a regular basis; one in seven suffers mental disorders; gunshot wounds kill more teenage boys than all natural causes combined.

Why is this happening in what remains a very wealthy society? Mr Rockefeller and his colleagues focus on two inter-related trends: the breakdown of traditional families and unacceptably high levels of child poverty.

Out-of-wedlock births and a rising divorce rate mean that more than 16m American children - one in four - grow up with a single parent, usually the mother. Three-quarters of women with school age children work outside the home, often full-time, reducing the time available for child-rearing even in two-parent families. The commission is not saying these trends can or should be reversed, merely pointing out

rent personal tax exemption. All families with children would gain, but especially those on low incomes. The credit, for example, would be equivalent to a tripling of the personal exemption for families paying tax at 15 per cent, the lowest rate.

Conservatives have already raised two objections to the credit. The first is that it represents resources without strings: unmarried teenagers, for example, would get extra cash without being required to work or undertake training. The second is that it is relatively poorly targeted: even the children of millionaires would gain some benefit.

These objections miss the point. The credit is not intended as welfare reform but as tax reform. One of the most striking fiscal changes in recent decades has been a rise in the relative tax burden on families with children as inflation eroded the value of tax exemptions for dependents. Since 1948, the exemption has declined from 42 per cent to 11 per cent of per capita personal income. In effect, the Rockefeller report is advocating that a portion of that unintended decline be made good.

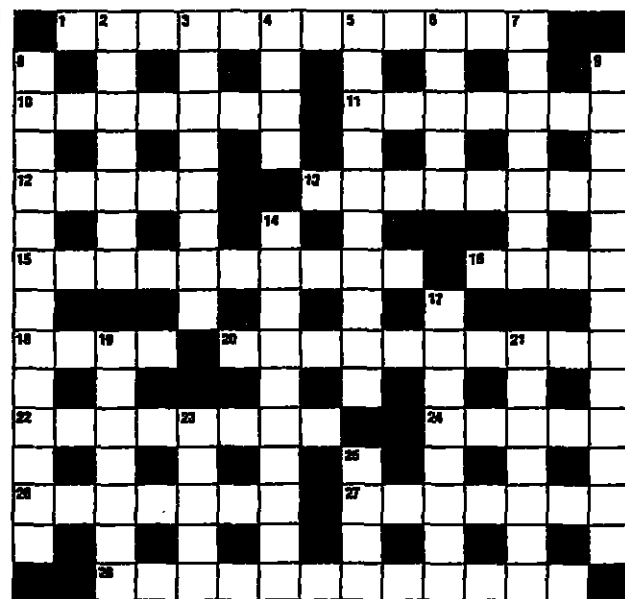
Anxious to sustain bipartisan support, the commission did not specify how the child tax credit should be financed. But it listed plenty of possibilities, ranging from cuts in programmes such as the space station to slightly higher marginal tax rates on high earners and a national value added tax. Nobody can rationally argue that the money cannot be found.

If the US is indeed a superpower, it ought to be able to improve the lot of American children. Many current strains are not easily addressed: broken families cannot easily be stuck together. But poverty, a contributory cause of distress for millions of families, can be relieved. A tax system that more accurately reflected the cost of raising children would be far from a panacea. But it would be a step in the right direction - a step that many Americans might ultimately value more than the glorious rhetoric of superpower politics.

## JOTTER PAD

## CROSSWORD

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## ACROSS

- 1 The conductor will meet the consequences without shirking (4,3,5)
- 10 Worried eastern priest gets a break (7)
- 11 Make one's home outside a city in America (7)
- 12 Wild about an explorer (5)
- 13 Nose could be, whether disdainful or not (6-2)
- 15 Fruit for wine of earlier vintage (10)
- 16 Map left in the vessel (4)
- 18 The team moaned, they say (4)
- 20 Voiced when the glasses are raised? (4,6)
- 22 Dog Latin as a new translation (8)
- 24 Mark was hasty in theological degree (5)
- 25 Noel put out, but rich (7)
- 27 Founder with seaside feature about one (7)
- 28 In which there's evidence of the working class? (8,4)

## DOWN

- 2 Boat it in band CO's organ-lost (7)
- 3 English girl's over a year building up to become an agent (8)
- 4 The boulder to lean to one side (4)
- 5 Certain type of party to show pretence (10)
- 6 One in a short trip in the country (5)
- 7 Old tale about a fortress (7)
- 8 The time when bats come out (7,6)
- 9 Night vault? What it leads to is unpredictable (4,2,3,4)
- 14 Gold in odd creation concerned with flying (10)
- 17 Interest again about sailor's brother arising (8)
- 19 Put side in disarray in contest (7)
- 21 Plain liver completely taken up with emperor (7)
- 23 Article on Middle East? That's the subject (6)
- 25 There's nothing the matter with work! (4)

## Still afflicted by Europhobia

The last few days have demonstrated that Britain does not really want to be part of the European Community. While Mrs Thatcher was in power, it was easy to blame the euroscepticism for the essentially anti-Community undertone of official British discourse. Unfortunately, she was too easy a scapegoat.

Her departure has substantially improved the urbanity of negotiation between Britain and its European partners. Community summit meetings no longer vibrate with her shrill denunciations, and the other member states are relieved that Mr John Major is willing to negotiate in a normal tone of voice.

But there is not much doubt on the essential issue, which is that the gut feelings of the Major government are still fundamentally anti-Community. The normal conventions of civilised behaviour are observed much better than before, but the deep objectives remain unchanged: to deny, obstruct, and prevent the attainment of the kind of integrated Community most of the other member states desire.

This may be partly the result of the circumstances of the moment. Mrs Thatcher and the recession have created enormous difficulties for the new prime minister; if the economy recovers and Mrs Thatcher goes away, perhaps Mr Major's courage for the European enterprise will recover too.

I would not bank on it, not after last week's debate on Europe in the House of Commons. Of course, the newspaper headlines concentrated on Thatcher's impassioned diatribe against the Community. But the central fact about the



IAN DAVIDSON on Europe

debate as reported abroad, was that the government apparently had no creative strategy for Europe, and would probably be indignant if you suggested it ought to have one. Every phrase seems to have been designed to reassure the House that the British would remain vigilant against insidious incursions by the dreadful Europeans. They might attempt to foist their knavish tricks on us, but Britain would not be taken in.

The Labour party claims to have been converted to Europe; if so, it must have been a very reluctant conversion. Indeed, the Commons debate seems to have been a competition in negativity, in which government and opposition challenged each other to confess to labelling secret urges to sell Britain's birthright down the river.

The traditional British lie is that the continentals have a lamentable weakness for ideology; but it turns out that the airy-fairy continentals are the pragmatists, and the British the rigid ideologues.

Take the current negotiations on political union in the

Community. Most EC member states are ready to subscribe to the idea that the Community's ultimate objective will be "federal". They may not have an agreed definition of what the word means, but they are creating a Community, not writing a dictionary. Only the pragmatic British are determined to scrutinise, with the philosophical intensity of a Wittgenstein, all the shades of meaning of the word "federal", in every Community language, and even then will reject it. It is most peculiar.

Mr Major tells us there are many different interpretations, in different countries, of the word federal. A rational man would be reassured: either the word federal has no normative force, or the British government is free to determine and if necessary impose its own definition. But no: the UK government protests hysterically as if the word federal were really a magic spell that would rob the British of their vital bodily fluids.

Curiously, the word federal raises no storm in France. President Mitterrand caused a tiny frisson when he first came out with it last year, but now it is taken for granted. This is rather strange, considering that France is, after Britain, the most centralised unitary state in Europe.

One explanation is indeed that France is now only the second-most centralised state in Europe: President Mitterrand has started a process of decentralisation, whereas Mrs Thatcher destroyed local government in Britain. Another element is the British electoral system, which automatically confers an unrepresentative monopoly of power on one party. Since British political

parties cannot bear to share power with each other, it is not surprising they do not take naturally to sharing it with foreigners.

Mr James Baker, the US secretary of state, has described the evolution of the Community in simple, undramatic terms. "The European Community's success at integration," he said in Berlin recently, "enables its member nations to benefit from common policies, preserve distinctive national attributes, and also devolve authority to local governments closer to the people." This is not a description you will hear from the British government, however: no doubt it does not agree with it as a fact or an objective.

The rest of the year will inevitably see a prolonged rearguard action, in which Britain will attempt to resist the ideas of a European defence policy, a European immigration policy, or increased legislative powers for the European Parliament. At the end of the year, presumably, the British government will sign a treaty with something of all these things, because it cannot afford to go home alone.

But it would be nice if the British government were at some stage to reveal to its electorate, that the European Community is now crossing an existential watershed, from the step-by-step to the all-or-nothing. When that watershed has been crossed, all issues will be potential subjects for discussion in Brussels, subject to subsidiarity (the principle that the EC should only deal with matters that cannot be better tackled at national or local level). Is that a federation? Ask John Major.

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